

Appendix A

Bristol City Council

2017/18 – Budget Monitor Report

P5

SUMMARY HEADLINES

1. Overall Position and Movement

Forecast 2017/18 - Overspend £m												
Revised Budget £365m	2017/18	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
		9.1	8.5	6.1	2.3							
	2016/17		29.2	32.9	31.1	27.5	17.5	16.9	11.0	11.6		10.5

2. Revenue Position by Directorate

Budget Area	Over/ (under) spend £m
People	6.5
Place	0.1
Neighbourhoods	-0.9
Resources & City Director	-2.4
Corporate Finance	-1.0
Total	-2.3

Latest Financial Position

The latest revenue forecast outturn shows an overspend of £2.3m (£6.1m P4). The pressures are relating to: People £6.5m (£6.9m) - mainly due to the rising cost of care packages for adults, and Property £2.3m (£2.5m) - mainly due to unachieved savings. A number of measures have been taken elsewhere across the Council to partly mitigate these overspends, as set out in the detailed appendices.

Progress on delivery against the savings tracker is monitored weekly and savings are categorised into confidence of delivery. Market conditions and delays have occurred to original planned consultation dates and the latest position shows that savings totalling £4.7m (14%) are marked as low confidence. A range of measures are proposed to ensure delivery or appropriate mitigations and the effectiveness of these will be closely monitored.

Net Risks & Opportunities

Risks identified across the Council, resulting from a combination of internal & external pressures; as at P5 total £8.0m to which mitigations are proposed. The major risks include:

£3m – Clinical Commissioning Group turnaround plans
£1.6m – Social Care savings not achieved

In converse opportunities for greater than budgeted income generation or costs reduction total £5.8m. The net risk (yellow bar on the corresponding graph) indicates a further net risk exposure of £2.2m as at P5. This assumes a 50% (medium) chance of these risks materialising. This position must be considered in the context of the overall level of reserves.

The latest capital outturn projection is £193.5m, compared to the latest Budget position of £230.0m, resulting in slippage of £36.5m.

2017/18 underspends are reported within the HRA capital programme £5.0m primarily due to delays to major block refurbishments.

Reprofiling of Place capital projects has reduced the forecast expenditure for 2017/18.

3. Savings Delivery RAG Status

17/18	Total value of savings (£m)	Value at risk (£m)	Risk (%)
R No - savings are at risk	0.188	0.188	100%
G Yes - savings are safe	5.620	0.000	0%
Grand Total	5.808	0.188	3%

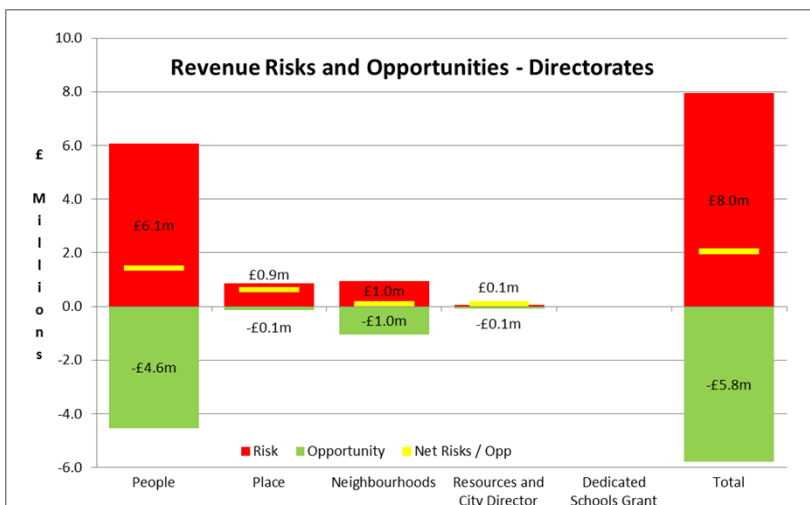
Top 4 largest savings at risk in 17/18 (ordered by size of saving at risk)

ID - Name of Proposal	Value at Risk in 17/18 (£m)
IN08 - Alternative funding for responding to private tenant's complaints	0.175
FP26 - Hengrove Leisure Centre refinancing	0.013

18/19	Total value of savings (£m)	Value at risk (£m)	Risk (%)
R No - no plan in place	1.627	1.297	80%
A Yes - plan in place but still to deliver	2.782	0.061	2%
G Yes - savings can be taken from budget	0.633	0.000	0%
Grand Total	5.042	1.358	27%

Top 3 largest savings at risk in 18/19 (ordered by size of saving at risk)

ID - Name of Proposal	Value at Risk in 17/18 (£m)
IN02 - Operations Centre – increase income	0.700
FP14 - In-house enforcement	0.347
FP11 - Single city-wide Information, Advice and Guidance Service	0.250
FP26 - Hengrove Leisure Centre refinancing	0.061



Capital Programme

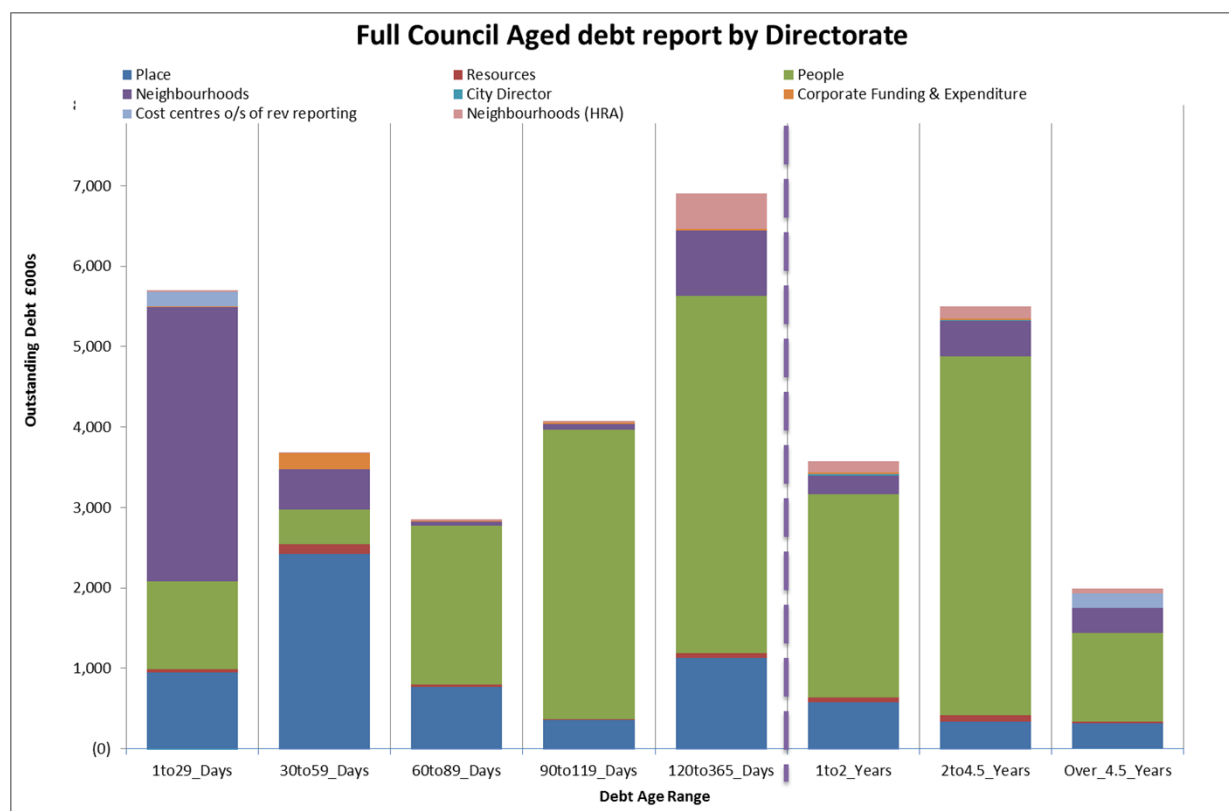
Capital Budget Monitor Report for period 201704 - Summary by Programme

14/09/2017

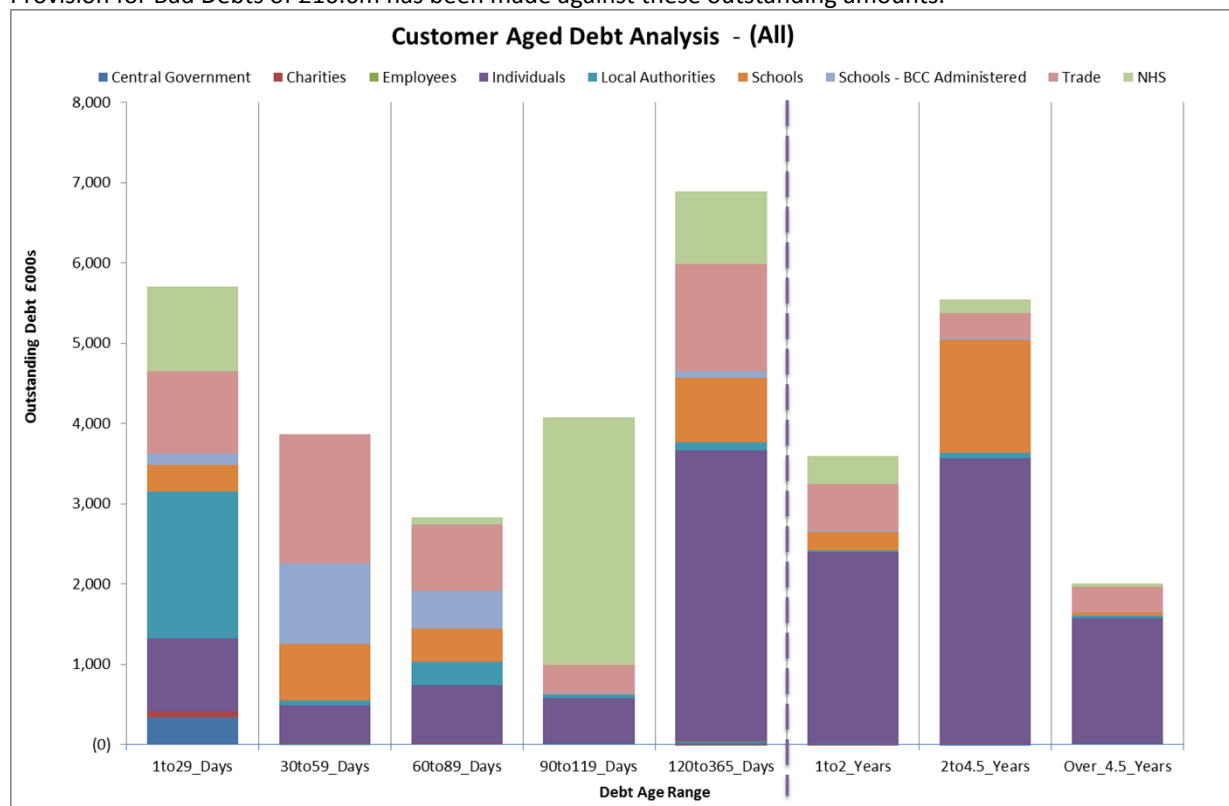
Current Year (FY2017)						Performance to budget		Scheme Total for Current Timeframe (FY2016 : FY2021)						Performance to budget		
Gross expenditure by Programme	Budget	Expenditure to Date	Forecast	Variance	Expenditure to date	Forecast		Budget	Total Expenditure to Date	Commitments	Variance - Total budget vs actual + commitments	Forecast (including prior years actuals)	Variance Total scheme budget vs total scheme forecast	Expenditure to date	Expenditure + Committed to date	Forecast
	£000s					%		£000s					%			
	People	34,635	7,892	32,618	(2,017)	23%	94%	195,599	42,287	1,028	(152,284)	194,905	(694)	22%	22%	100%
	Resources	6,926	1	4,726	(2,200)	0%	68%	33,717	11,991	1,919	(19,807)	33,717	0	36%	41%	100%
	Neighbourhoods	11,151	1,318	8,925	(2,227)	12%	80%	38,152	9,498	953	(27,702)	37,950	(202)	25%	27%	99%
	Place	126,859	20,068	104,117	(22,742)	16%	82%	552,892	95,483	27,990	(429,419)	554,094	1,202	17%	22%	100%
Neighbourhoods (HRA)	42,076	9,750	35,494	(6,582)	23%	84%	270,544	58,519	1,662	(210,363)	263,962	(6,582)	22%	22%	98%	
Corporate	8,336	0	7,586	(750)	0%	91%	55,481	5,145	0	(54,670)	55,481	0	9%	9%	100%	
Total Capital Expenditure		229,984	39,029	193,465	(36,518)	17%	84%	1,146,384	222,923	33,552	(894,245)	1,140,108	(6,276)	19%	22%	99%

Debt Management

At the end of P5 the Council had £34.3m of aged debt on ABW; £11.1m of which has been outstanding for more than a year. The majority of the debt relates to Social Care. This does not include debt held on the Housing Northgate system.



Provision for Bad Debts of £16.6m has been made against these outstanding amounts.



40% of debts are owed by individuals, and these are the majority of the older debts. Trade debtors make up 19%, whilst Schools (including BCC administered) owe £5.7m which is 17% of the total. NHS £5.5m (16%) and Local Authorities £2.4m (7%) make up the majority of the remainder. Larger debtors are being prioritised for action, especially those that are also creditors, so that future potential payments can be held against outstanding debts.