RISK LOG	PROJECT NAME:	PROJECT ID	
RISK LUG	PROJECT MANAGER:	DATE LAST AMENDED	

KEY: Category - 'E/F' Economic/Financial'; 'E' Environmental; 'L' Legal/Regulatory; 'O/M' Organisational/management; 'P' Political; 'S/C' Strategic/Commercial; 'T/O' Technical/Operational Likelihood - 6 = Almost certain, 5 = Likely, 4 = Probable, 3 = Possible, 2 = Unlikely, 1 = Almost impossible Impact: 4 = Catastrophic, 3 = Critical, 2 = Significant, 1 = Marginal Priority Score - Purple (18-24: Catastrophic Risk); Red (10-16: Critical Risk); Amber (9-8: Significant Risk); Green (1-6: Marginal Risk)

									sidua						
ID	Туре	Category	Description	Likelihood	Impact Priority	Date identified	Countermeasure or response	Likelihood	Impact	Priority	Owner / Actioner	Notes	Date of last update	Status	Related RAID ID
R01	Risk	L	between local authorities	5	3 15	27/10/17	co-operation	4	2	8 9	Sam Bryan				
R02	Risk	0/М	Non-delivery risk between multiple partners- leverage factor is not met	4	4 16	27/10/17	Inter Authority Agreement (IAA) in place to cover terms of the co-operation. Risk will be bourne at local level Financial procedures in place will limit grant spend to	3	3	9 9	Sam Bryan				
R03	Risk	Р	Lack of political support hinders investment programme	3	3 9	27/10/17	High level political commitment sort for submissions of bid/ Regular communications and updates on progress/ Inclusive steering committee structure	3	2	6	Sam Bryan				
R04	Risk	0/М	Bristol does not meet leverage factor	4	4 16	27/10/17	Inter Authority Agreement (IAA) in place to cover terms of the co-operation. Risk will be bourne at local level Financial procedures in place will limit grant spend to	3	3	9 9	Sam Bryan				
R05	Risk	0/М	Prioritisation of programmes skews regional balance of the programme	3	39	27/10/17	Prioritisation of programmes will be agreed within steering groups and the steering committee	2	6 1	12 9	Sam Bryan				
R06	Risk	E/F	Pelivery Unit is unable to secure sufficient capital or low enough c	3	39	27/10/17	Majority of projects have capital secured	2	3	6 9	Sam Bryan				
R07	Risk	E/F	Political changes in subsidy support alter viability of investment programme	4	49	27/10/17	Diversity of programme means that the investment portfolio is not exposed to anyone particular subsidy regime	2	3	6 9	Sam Bryan				
R08	Risk	р	Wider political changes such as the Uk leaving the EU impact the EIB technical assistance programme	3	2 6	27/10/17	Confirm with EIB	2	2	4 9	Sam Bryan	Call with EIB Oct 2017	27/10/17	Closed	
R09	Risk		This risk is specific to the delivery of projects and investment within the timescales of the ELENA Programme. There is a risk that the proposed district heating projects will	4	4 16	27/10/17	Prioritisation will ensure that only those biomass and district heating schemes that will count towards the leverage target are progressed in the short term.	3	3	9 9	Sam Bryan				
R10	Risk		Lack of procurement resource to support programme delivery The ELENA Programme is bringing forward a broad range of projects within a relatively short period of time, all of which	4	4 16	27/10/17	Dedicated procurement support will be sought under the Technical Assistance programme.	3	2	6 5	Sam Bryan				
R11			Inability to access appropriate legal and financial resource and advice The projects being brought forward by the ELENA Programme	4	4 16	27/10/17	Dedicated financial and legal support will be sought under the Technical Assistance programme as a centralised resource	3	2	6 9	Sam Bryan				
					0					0					
					0				,	0					
					0				,	0					
					0				,	0					
					0				•	0					

ASSUMPTION	PROJECT NAME:	PROJECT ID	
LOG	PROJECT MANAGER:	DATE LAST AMENDED	

Priority Score (IMPACT if assumption correct ) :- High (Major/ Catastropic) Medium (Moderate/ High) Low (Low/ Moderate)

ID	Assumption Type	Date raised	Assumption description (including source)	Confidence level %	Further work required to increase confidence	Associated impact	Priority	Owner	Date of last update	Status	BC line number (If applicable)	Product ID (If applicable)	Related RAID ID

ISSUE	PROJECT NAME:	PROJECT ID:	
LOG	PROJECT MANAGER:	DATE LAST AMENDED:	

KEY: Category: C = Concern; OS = Off specification; Q = Question/Query; RFC = Request for change Status: O = Open; CL = Closed; E = Escalated

Priority Score - Red (Major/ Catastrophic Impact); Amber (Moderate/ High Impact); Green (Low Impact)

		Red (Major/ Catastrophic Impact); Amber (Modera											_
ID	Category	Description	Impact or potential impact	Priority	Action / Decision	Raised by	Owner	Actioner	Raised	Resolved	Status	Exception (Y/N)	Related RAID ID

DEPENDENCY	PROJECT NAME:	PROJECT ID:
LOG	PROJECT MANAGER:	DATE LAST AMENDED:

Priority Score (IMPACT if delays in delivery) :- High (Mission Critical) Medium (Major) Low (Minor)

	Mana	agement informa	tion									
ID	Date Raised	1 and	Internal /	Category	Provider (Giver) Workpackage / Workstream / Project / Programme	Dependent (Receiver) Workpackage / Workstream / Project / Programme	Description of dependency	Date required	Date f'cast	Associated impact if dependency not met	Priority	Ac

Actions / Decisions	Dependency Owner	Date of last update	Status

С	hang	e Log	Project Name:							Project ID:		Project N	Manager:	
		olerances:	Time Scope		Bene Risk						Cost Quality			
			Impact RAG Sco	re:- Red (Major/ Catastrophic Impact); Red/Amber	(Mod	erate/	' High I	Impact); Gi	reen (L					
					ls f	the ch	ange	<u>outside</u> agr	eed	Impact asses	sment			
ID	Date Raiser	Source or change	Change type	Description			tolera	nces?		Internal impact	External impact	Escalation	RAG	А
		d Prog/ Proj / Workpackage / Individual	enange type		Time	Benefit	Ŭ	Scope Risk	Quality			req'd?		
$\vdash$														

Date last amended:		

actions / Decisions	Date for Review	Date of Last Update	Status	Related RAID ID		

## Do not delete this sheet - the information on this page is used to populate the drop down menues on the log templates

Risk type	<b>Risk category</b>	Likelihood/Impact	R Status	Assumtion type	Priority	A Status	%	I category I pri	ority	I status Esc	alation	D category	y D type	D level	D status	D priority	Delivery status	C type	C tolerance breach	C RAG	C Status
Opportunity	E	1	Open	Benefit	High	Open	0%	С	Red	Open	Y	Constraint	INTERNAL	Portfolio	Open	High	On target	Concern	Y	Red	Approved
Risk	E/F	2	Closed	Cost	Medium	Closed	25%	OS	Amber	Closed	N	Hard	EXTERNAL	Programme	Closed	Medium	At risk	Off specification	N	Amber	Pending
	L	3	Escalated	Delivery/Plan	Low		50%	Q	Green	oncession		Soft		Project		Low	Critical issue	Question/Query		Green	Rejected
	O/M	4		Resource			75%	RFC		Escalated		TBD						Request for change			Escalated - Approved
	Р	5					90%														Escalated - Pending
	S/C	6					100%														Escalated - Rejected
	T/O																				