

**BRISTOL CITY COUNCIL  
RESOURCES SCRUTINY COMMISSION  
3 February 2014**

**Report of:** Interim Service Director, Finance

**Title:** Scrutiny of 2014/15 Budget                      **Ward:** Citywide

**Officer presenting report:**                      **Mark Taylor**

**Contact telephone number:**                      0117 922 2419

**Recommendation**

That the Commission consider the budget proposals for 2014/15.

**Summary**

The budget will be submitted to Council on 18 February, 2014.

**Note:**

A supplementary report showing the Net Revenue budget proposals by Directorate was circulated at the Resources Scrutiny Commission on 24 January, 2014 and is appended to this report. Members were invited to submit any questions on this for consideration at this meeting.

## SUMMARY OF NET REVENUE BUDGET 2014/15 - 2016/17 (as per Cabinet Report 16 January 2014)

		2013/14		2014/15				2015/16			2016/17		
		Approved Budget 2013/14	Revised Budget 2013/14	Remove Recharges	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET
<b>PEOPLE</b>	<b>JOHN READMAN</b>												
Strategic Commissioning	Netta Meadows	45,490	62,074	(26,428)	221	(1,936)	33,931	221	(1,030)	33,122	221	(500)	32,843
Care Provision	Vareta Bryan	25,094	23,979	(848)	-	(469)	22,662	-	(990)	21,672	-	(100)	21,572
Housing Solutions	Nick Hooper	16,950	18,280	-	-	(174)	18,106	-	(975)	17,131	-	-	17,131
Social Care Adults	Mike Hennessey	78,805	98,434	(2)	1,106	(2,019)	97,519	1,106	(1,220)	97,405	1,106	(1,220)	97,291
Children & Family Support	Jean Pollard	46,593	46,971	-	581	(756)	46,796	581	(173)	47,204	581	-	47,785
Education & Skills	Paul Jacobs	11,932	10,986	(74)	-	(1,133)	9,779	-	(1,150)	8,629	-	(718)	7,911
Dedicated Schools Grant	Paul Jacobs	-	-	-	-	-	-	-	-	-	-	-	-
Management	John Readman	(5,371)	(6,095)	-	-	-	(6,095)	-	-	(6,095)	-	-	(6,095)
<b>TOTAL - PEOPLE</b>		<b>219,493</b>	<b>254,629</b>	<b>(27,351)</b>	<b>1,908</b>	<b>(6,487)</b>	<b>222,698</b>	<b>1,908</b>	<b>(5,538)</b>	<b>219,068</b>	<b>1,908</b>	<b>(2,538)</b>	<b>218,438</b>
<b>BUSINESS CHANGE</b>	<b>MAX WIDE</b>												
Business Change & IT	Paul Arrigoni	1,422	1,311	10,518	904	-	12,732	104	(329)	12,507	104	(1,300)	11,311
Legal Services	Liam Nevin	446	852	(876)	-	-	(25)	-	-	(25)	-	-	(25)
Integrated Customer Services	Julia James	10,387	10,436	(79)	252	-	10,610	2	-	10,612	2	-	10,614
Finance	Mark Taylor	1,320	1,006	6,602	-	(489)	7,119	-	(200)	6,919	-	-	6,919
Organisational Development	Richard Billingham	178	239	6,353	-	-	6,592	-	-	6,592	-	-	6,592
Management	Max Wide	6,323	8,743	(4,405)	-	-	4,338	-	-	4,338	-	-	4,338
<b>TOTAL BUSINESS CHANGE</b>		<b>20,076</b>	<b>22,587</b>	<b>18,113</b>	<b>1,156</b>	<b>(489)</b>	<b>41,367</b>	<b>106</b>	<b>(529)</b>	<b>40,944</b>	<b>106</b>	<b>(1,300)</b>	<b>39,750</b>
<b>NEIGHBOURHOODS</b>	<b>ALISON COMLEY</b>												
Environment & Leisure	Tracey Morgan	42,643	42,919	-	1,746	(1,878)	42,787	1,346	(967)	43,166	1,246	(52)	44,360
Housing Delivery (HRA)	Mary Ryan/ S Barrett	-	-	-	-	-	-	-	-	-	-	-	-
Neighbourhoods	Di Robinson	19,177	19,534	-	3	(511)	19,026	3	(11)	19,018	3	(1,274)	17,747
Public Health	Kelechi Nnoaham	641	690	(42)	-	-	648	-	-	648	-	-	648
Management	Alison Comley	8,544	7,149	(20,920)	-	-	(13,771)	-	(90)	(13,861)	-	-	(13,861)
<b>TOTAL NEIGHBOURHOODS</b>		<b>71,006</b>	<b>70,293</b>	<b>(20,963)</b>	<b>1,749</b>	<b>(2,389)</b>	<b>48,690</b>	<b>1,349</b>	<b>(1,068)</b>	<b>48,971</b>	<b>1,249</b>	<b>(1,326)</b>	<b>48,894</b>
<b>PLACE</b>	<b>BARRA MAC RUAIRI</b>												
Property	Robert Orrett	(7,318)	(7,429)	7,437	-	-	8	-	-	8	-	-	8
Planning & Place Strategy	Zoe Wilcox	3,025	3,619	-	-	(137)	3,482	-	-	3,482	-	-	3,482
Highways & Transport Management	Peter Mann	22,629	22,961	-	374	(1,100)	22,235	374	(230)	22,379	374	(100)	22,653
Development & Regeneration	Alistair Reid	4,640	5,014	-	4	(50)	4,968	4	(50)	4,922	4	-	4,926
<b>TOTAL PLACE</b>		<b>22,976</b>	<b>24,165</b>	<b>7,437</b>	<b>378</b>	<b>(1,287)</b>	<b>30,693</b>	<b>378</b>	<b>(280)</b>	<b>30,791</b>	<b>378</b>	<b>(100)</b>	<b>31,069</b>
<b>CITY DIRECTOR</b>	<b>NICOLA YATES</b>												
Bristol Futures	Stephen Hilton	2,945	2,993	(241)	-	-	2,752	-	-	2,752	-	-	2,752
Policy, Strategy & Communications	Vacant	1,879	2,121	(511)	-	-	1,610	-	-	1,610	-	-	1,610
Energy Service	Bill Edrich	166	169	-	-	-	169	-	-	169	-	-	169
Management	Nicola Yates	1,044	2,349	(166)	-	-	2,183	-	-	2,183	-	-	2,183
<b>TOTAL CITY DIRECTOR</b>		<b>6,033</b>	<b>7,632</b>	<b>(918)</b>	<b>-</b>	<b>-</b>	<b>6,714</b>	<b>-</b>	<b>-</b>	<b>6,714</b>	<b>-</b>	<b>-</b>	<b>6,714</b>
<b>OTHER BUDGETS</b>	<b>MARK TAYLOR</b>												
Capital Financing Costs	n/a	(4,223)	(4,223)	23,682	1,200	-	20,659	8,500	-	29,159	-	-	29,159
Pay and Pensions Contingency	n/a	6,310	1,700	-	5,666	-	7,366	3,532	-	10,898	7,394	-	18,292
Corporate Contingency	n/a	9,727	10,178	-	840	(7,000)	4,018	1,651	-	5,669	(995)	-	4,674
Levies	n/a	1,119	1,119	-	-	-	1,119	-	-	1,119	-	-	1,119
Savings to be allocated	n/a	-	-	-	-	(6,946)	(6,946)	800	(37,000)	(43,146)	-	(30,094)	(73,240)
<b>TOTAL OTHER BUDGETS</b>		<b>12,933</b>	<b>8,774</b>	<b>23,682</b>	<b>7,706</b>	<b>(13,946)</b>	<b>26,216</b>	<b>14,483</b>	<b>(37,000)</b>	<b>3,699</b>	<b>6,399</b>	<b>(30,094)</b>	<b>(19,996)</b>
<b>NET EXPENDITURE</b>		<b>352,517</b>	<b>388,079</b>	<b>-</b>	<b>12,897</b>	<b>(24,598)</b>	<b>376,378</b>	<b>18,224</b>	<b>(44,415)</b>	<b>350,187</b>	<b>10,040</b>	<b>(35,358)</b>	<b>324,869</b>

		2013/14		2014/15			2015/16			2016/17			
		Approved Budget 2013/14	Revised Budget 2013/14	Remove Recharges	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET
Service	Director												
<b>FUNDING</b>	<b>MARK TAYLOR</b>												
Council Tax	n/a	(154,408)	(154,408)	-	-	(5,693)	(160,101)	-	(4,372)	(164,473)	-	(4,391)	(168,864)
Revenue Support Grant	n/a	(100,565)	(133,937)	-	-	23,461	(110,476)	-	29,937	(80,539)	-	20,522	(60,017)
Redistributed Non-Domestic Rates	n/a	(87,900)	(87,900)	-	-	(4,433)	(92,333)	-	(2,514)	(94,847)	-	(2,613)	(97,460)
Collection Fund Deficit/(Surplus)	n/a	656	656	-	-	(4,734)	(4,078)	-	4,078	-	-	-	-
New Homes Bonus	n/a	(5,900)	(7,290)	-	-	(2,100)	(9,390)	-	(938)	(10,328)	-	(1,800)	(12,128)
Welfare Grant	n/a	-	(800)	-	-	800	-	-	-	-	-	-	-
Transfers to/(from) reserves	n/a	(4,400)	(4,400)	-	-	4,400	-	-	-	-	-	13,600	13,600
<b>FUNDING</b>		<b>(352,517)</b>	<b>(388,079)</b>	-	-	<b>11,701</b>	<b>(376,378)</b>	-	<b>26,191</b>	<b>(350,187)</b>	-	<b>25,318</b>	<b>(324,869)</b>

DIRECTORATE:

PEOPLE

STRATEGIC DIRECTOR:

John Readman

Service	Service(T)	2013/14		2014/15			2015/16			2016/17			
		Approved Budget 2013/14	Revised Budget 2013/14	Remove Recharges	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET
<b>Strategic Commissioning - Netta Meadows</b>													
ADA	Children's Trust & Commissioning	810,184	573,707	0	0	0	573,707	0	0	573,707	0	0	573,707
ADB	Health Partnerships	858,750	859,689	0	21,000	0	880,689	21,000	0	901,689	21,000	0	922,689
ADC	Performance	604,774	500,118	0	0	0	500,118	0	0	500,118	0	0	500,118
ADD	SD - Strategic Commissioning	96,525	97,647	0	0	0	97,647	0	0	97,647	0	0	97,647
ABA	Finance & Central Budgets	1,895,913	16,970,814	-19,633,793	0	0	-2,662,979	0	0	-2,662,979	0	0	-2,662,979
ABB	HR	51,894	52,029	0	0	0	52,029	0	0	52,029	0	0	52,029
AEA	Bristol Youth Links	6,353,499	6,354,843	8,080	100,000	0	6,462,923	100,000	0	6,562,923	100,000	0	6,662,923
AEB	Capital, Assets & Access	575,262	582,796	0	0	-117,000	465,796	0	0	465,796	0	0	465,796
AEC	Children's Commissioning	505,862	873,563	0	0	0	873,563	0	0	873,563	0	0	873,563
AED	Communities & Adult Skills	451,620	423,251	0	0	0	423,251	0	0	423,251	0	0	423,251
AEF	Learning Partnerships	6,737,767	6,616,242	0	100,000	-181,000	6,535,242	100,000	-600,000	6,035,242	100,000	-500,000	5,635,242
AEG	SD - Resource Planning and Performance	1,938,742	2,183,031	0	0	0	2,183,031	0	0	2,183,031	0	0	2,183,031
AEH	Children First Programme	1,575,840	2,134,347	0	0	-1,118,000	1,016,347	0	-70,000	946,347	0	0	946,347
DCA	Business Support	5,041,770	1,659,532	-3,546,080	0	0	-1,886,548	0	0	-1,886,548	0	0	-1,886,548
DCB	Finance	2,132,340	7,500,190	-1,537,210	0	0	5,962,980	0	0	5,962,980	0	0	5,962,980
DCC	ICT	1,879,230	162,280	-1,718,570	0	0	-1,556,290	0	0	-1,556,290	0	0	-1,556,290
DDA	Longer Term Services	107,170	108,230	0	0	0	108,230	0	0	108,230	0	0	108,230
DDB	Mental Health/Learning Difficulties	1,415,200	1,374,325	0	0	0	1,374,325	0	0	1,374,325	0	0	1,374,325
DDC	Performance and Standards	306,920	965,590	0	0	0	965,590	0	0	965,590	0	0	965,590
DDD	Prevention	10,785,700	10,724,105	0	0	-180,000	10,544,105	0	-360,000	10,184,105	0	0	10,184,105
DDE	Reablement	736,180	725,300	0	0	-340,000	385,300	0	0	385,300	0	0	385,300
DDF	Strategic Planning	505,230	507,770	0	0	0	507,770	0	0	507,770	0	0	507,770
DDG	Service Director - Strategic Planning	123,140	124,370	0	0	0	124,370	0	0	124,370	0	0	124,370
<b>sub total</b>		<b>45,489,512</b>	<b>62,073,769</b>	<b>-26,427,573</b>	<b>221,000</b>	<b>-1,936,000</b>	<b>33,931,196</b>	<b>221,000</b>	<b>-1,030,000</b>	<b>33,122,196</b>	<b>221,000</b>	<b>-500,000</b>	<b>32,843,196</b>
<b>Care Provision - Vareta Bryan</b>													
DBA	Dementia and OOH	1,929,360	2,325,430	0	0	0	2,325,430	0	0	2,325,430	0	0	2,325,430
DBB	EPH	6,350,300	5,923,545	-525,860	0	-304,000	5,093,685	0	-422,000	4,671,685	0	-100,000	4,571,685
DBC	IMCS & Reablement	7,501,220	7,863,790	-152,930	0	0	7,710,860	0	0	7,710,860	0	0	7,710,860
DBD	Operations	144,250	145,480	0	0	0	145,480	0	0	145,480	0	0	145,480
DBE	Residential/Long Term Services	6,934,540	6,994,600	-166,720	0	-165,000	6,662,880	0	-568,000	6,094,880	0	0	6,094,880
DBF	Supporting People, Shared Lives & STOP	180,440	244,160	-2,800	0	0	241,360	0	0	241,360	0	0	241,360
DBH	Service Director - Care Services	2,053,750	482,420	0	0	0	482,420	0	0	482,420	0	0	482,420
<b>sub total</b>		<b>25,093,860</b>	<b>23,979,425</b>	<b>-848,310</b>	<b>0</b>	<b>-469,000</b>	<b>22,662,115</b>	<b>0</b>	<b>-990,000</b>	<b>21,672,115</b>	<b>0</b>	<b>-100,000</b>	<b>21,572,115</b>
<b>Housing Solutions - Nick Hooper</b>													
EIA	Housing Solutions	3,282,598	3,440,184	0	0	0	3,440,184	0	-75,000	3,365,184	0	0	3,365,184
EIB	Private Housing & Adaptations	2,318,776	2,339,221	0	0	0	2,339,221	0	0	2,339,221	0	0	2,339,221
EIC	Rehousing	61,698	68,237	0	0	0	68,237	0	0	68,237	0	0	68,237
EID	Strategy & Commissioning	9,643,786	10,768,331	0	0	0	10,768,331	0	-700,000	10,068,331	0	0	10,068,331
EIE	Tenant Support Services	-20,446	-15,849	0	0	0	-15,849	0	0	-15,849	0	0	-15,849
EIF	Travellers	133,000	133,577	0	0	0	133,577	0	0	133,577	0	0	133,577
EIG	Housing Solutions 1	0	286	0	0	0	286	0	0	286	0	0	286
EHK	Youth Offending Team	1,531,000	1,546,231	0	0	-174,000	1,372,231	0	-200,000	1,172,231	0	0	1,172,231
<b>sub total</b>		<b>16,950,412</b>	<b>18,280,218</b>	<b>0</b>	<b>0</b>	<b>-174,000</b>	<b>18,106,218</b>	<b>0</b>	<b>-975,000</b>	<b>17,131,218</b>	<b>0</b>	<b>0</b>	<b>17,131,218</b>
<b>Social Care Adults - Mike Hennessey</b>													
DAA	Strategic Safeguarding	882,250	982,640	0	0	0	982,640	0	0	982,640	0	0	982,640
DAB	Learning Difficulties	32,841,370	37,263,090	0	0	0	37,263,090	0	0	37,263,090	0	0	37,263,090
DAC	Localities and Care Direct	18,114,130	10,700,210	0	0	0	10,700,210	0	0	10,700,210	0	0	10,700,210
DAD	Mental health	13,577,930	8,010,160	0	0	0	8,010,160	0	0	8,010,160	0	0	8,010,160
DAE	Property Income	-1,393,150	-1,393,150	0	0	0	-1,393,150	0	0	-1,393,150	0	0	-1,393,150
DAF	PSI, Asylum, Transitions, Carers, Care Brokerage	9,164,930	5,376,600	0	0	0	5,376,600	0	0	5,376,600	0	0	5,376,600
DAH	Legal Services	162,510	0	0	0	0	0	0	0	0	0	0	0
DAJ	Service Director - Care Management	571,730	573,070	0	0	0	573,070	0	0	573,070	0	0	573,070

DAP	Area Based Community Teams	7,403,810	9,965,104	0	0	-421,000	9,544,104	0	0	9,544,104	0	0	9,544,104
DAQ	Front Door Services	10,055,910	11,033,956	0	2,000	-234,310	10,801,646	2,000	-680	10,802,966	2,000	-1,010	10,803,956
DAR	Social Intervention	-12,576,450	-11,608,653	-1,730	37,000	-11,120	-11,584,503	37,000	-14,210	-11,561,713	37,000	-14,210	-11,538,923
DAS	HSC North	0	8,888,070	0	335,000	-443,930	8,779,140	335,000	-393,480	8,720,660	335,000	-393,480	8,662,180
DAT	HSC Central/East	0	9,840,100	0	419,000	-453,520	9,805,580	419,000	-443,730	9,780,850	419,000	-443,400	9,756,450
DAU	HSC South	0	8,802,480	0	313,000	-455,120	8,660,360	313,000	-367,900	8,605,460	313,000	-367,900	8,550,560
	<b>sub total</b>	<b>78,804,970</b>	<b>98,433,677</b>	<b>-1,730</b>	<b>1,106,000</b>	<b>-2,019,000</b>	<b>97,518,947</b>	<b>1,106,000</b>	<b>-1,220,000</b>	<b>97,404,947</b>	<b>1,106,000</b>	<b>-1,220,000</b>	<b>97,290,947</b>
<b>Children &amp; Family Support - Jean Pollard</b>													
AFA	Children In Care	1,185,917	1,189,177	0	0	0	1,189,177	0	0	1,189,177	0	0	1,189,177
AFB	Children's Workforce Development	124,074	125,702	0	0	0	125,702	0	0	125,702	0	0	125,702
AFC	Corporate Parenting	7,662,277	7,712,023	0	8,000	0	7,720,023	8,000	0	7,728,023	8,000	0	7,736,023
AFD	Disabled	2,363,710	2,374,896	0	0	-102,000	2,272,896	0	-30,000	2,242,896	0	0	2,242,896
AFE	East / Central	2,443,223	2,466,371	0	0	0	2,466,371	0	0	2,466,371	0	0	2,466,371
AFF	Education Welfare	237,834	424,000	0	0	0	424,000	0	0	424,000	0	0	424,000
AFG	North	2,146,288	2,162,989	0	0	-184,000	1,978,989	0	0	1,978,989	0	0	1,978,989
AFH	Peripatetic / Child & Family Support	1,198,483	1,224,678	0	0	0	1,224,678	0	0	1,224,678	0	0	1,224,678
AFI	Safeguarding Commissioning	21,332,604	21,747,365	0	560,000	-470,000	21,837,365	560,000	-143,000	22,254,365	560,000	0	22,814,365
AFJ	Safeguarding Management	3,615,850	3,451,406	0	13,000	0	3,464,406	13,000	0	3,477,406	13,000	0	3,490,406
AFK	Sensory Support Service	33,568	33,310	0	0	0	33,310	0	0	33,310	0	0	33,310
AFL	South Broadwalk	1,511,984	1,521,488	0	0	0	1,521,488	0	0	1,521,488	0	0	1,521,488
AFM	South Symes	1,365,626	1,379,485	0	0	0	1,379,485	0	0	1,379,485	0	0	1,379,485
AFN	Strategy & Safeguarding	1,273,649	1,059,556	0	0	0	1,059,556	0	0	1,059,556	0	0	1,059,556
AFO	Support Services	98,338	98,832	0	0	0	98,832	0	0	98,832	0	0	98,832
	<b>sub total</b>	<b>46,593,425</b>	<b>46,971,278</b>	<b>0</b>	<b>581,000</b>	<b>-756,000</b>	<b>46,796,278</b>	<b>581,000</b>	<b>-173,000</b>	<b>47,204,278</b>	<b>581,000</b>	<b>0</b>	<b>47,785,278</b>
<b>Education &amp; Skills - Paul Jacobs</b>													
ACA	Early Years	10,434,280	9,441,240	-1,140	0	-760,000	8,680,100	0	-450,000	8,230,100	0	-318,000	7,912,100
ACB	Inclusion in Learning	1,050,180	1,087,369	0	0	100,000	1,187,369	0	0	1,187,369	0	0	1,187,369
ACC	Primary	258,472	263,398	0	0	0	263,398	0	0	263,398	0	0	263,398
ACD	SD - Education	114,540	115,838	0	0	0	115,838	0	0	115,838	0	0	115,838
ACE	Secondary/11-19	74,678	77,694	0	0	0	77,694	0	0	77,694	0	0	77,694
AGA	Educational Services	0	-384,792	-23,460	0	-473,000	-881,252	0	-700,000	-1,581,252	0	-400,000	-1,981,252
AGB	Operational Support	0	350,850	0	0	0	350,850	0	0	350,850	0	0	350,850
AGC	School Support Services	0	-111,190	-49,050	0	0	-160,240	0	0	-160,240	0	0	-160,240
AGD	Trading With Schools	0	6,100	0	0	0	6,100	0	0	6,100	0	0	6,100
AGE	Client Managers	0	139,032	0	0	0	139,032	0	0	139,032	0	0	139,032
	<b>sub total</b>	<b>11,932,150</b>	<b>10,985,539</b>	<b>-73,650</b>	<b>0</b>	<b>-1,133,000</b>	<b>9,778,889</b>	<b>0</b>	<b>-1,150,000</b>	<b>8,628,889</b>	<b>0</b>	<b>-718,000</b>	<b>7,910,889</b>
<b>Dedicated Schools Grant - Paul Jacobs</b>													
BAA	Finance & Central Budgets	-205,230,226	-187,450,873	0	0	0	-187,450,873	0	0	-187,450,873	0	0	-187,450,873
BBA	ISB	174,822,315	152,548,191	0	0	0	152,548,191	0	0	152,548,191	0	0	152,548,191
BCA	Early Years	15,464,569	16,927,439	0	0	0	16,927,439	0	0	16,927,439	0	0	16,927,439
BCB	Inclusion in Learning	11,719,332	14,515,490	0	0	0	14,515,490	0	0	14,515,490	0	0	14,515,490
BCC	Primary	991,595	1,036,394	0	0	0	1,036,394	0	0	1,036,394	0	0	1,036,394
BCD	School Leadership & Governance	165,000	165,000	0	0	0	165,000	0	0	165,000	0	0	165,000
BCE	Secondary/11-19	36,633	36,633	0	0	0	36,633	0	0	36,633	0	0	36,633
BDA	Health Partnerships	124,930	124,930	0	0	0	124,930	0	0	124,930	0	0	124,930
BEA	Capital, Assets & Access	427,594	589,811	0	0	0	589,811	0	0	589,811	0	0	589,811
BEB	Communities & Adult Skills	421,419	421,419	0	0	0	421,419	0	0	421,419	0	0	421,419
BEC	Learning Partnerships	0	28,727	0	0	0	28,727	0	0	28,727	0	0	28,727
BED	SD - Resource Planning and Performance	71,373	71,373	0	0	0	71,373	0	0	71,373	0	0	71,373
BFA	Corporate Parenting	333,553	333,553	0	0	0	333,553	0	0	333,553	0	0	333,553
BFB	Sensory Support Service	651,913	651,913	0	0	0	651,913	0	0	651,913	0	0	651,913
	<b>sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Management - John Readman</b>													
AAA	Director, CYPS	258,812	66,403	0	0	0	66,403	0	0	66,403	0	0	66,403
DEA	Director	206,380	36,800	0	0	0	36,800	0	0	36,800	0	0	36,800
DEB	Transformation	185,280	187,150	0	0	0	187,150	0	0	187,150	0	0	187,150
DEC	Partnership Funding	-6,021,740	-6,385,690	0	0	0	-6,385,690	0	0	-6,385,690	0	0	-6,385,690
	<b>sub total</b>	<b>-5,371,268</b>	<b>-6,095,337</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-6,095,337</b>	<b>0</b>	<b>0</b>	<b>-6,095,337</b>	<b>0</b>	<b>0</b>	<b>-6,095,337</b>
<b>TOTAL PEOPLE DIRECTORATE</b>		<b>219,493,061</b>	<b>254,628,569</b>	<b>-27,351,263</b>	<b>1,908,000</b>	<b>-6,487,000</b>	<b>222,698,306</b>	<b>1,908,000</b>	<b>-5,538,000</b>	<b>219,068,306</b>	<b>1,908,000</b>	<b>-2,538,000</b>	<b>218,438,306</b>

DIRECTORATE:

BUSINESS CHANGE

STRATEGIC DIRECTOR:

Max Wide

Service	Service(T)	2013/14		2014/15			2015/16			2016/17			
		Approved Budget 2013/14	Revised Budget 2013/14	Remove Recharges	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET
<b>Business Change &amp; IT - Paul Arrigoni</b>													
CBA	Changing Bristol	314,216	317,158	-22,897	0	0	294,261	0	0	294,261	0	0	294,261
CBB	Changing Bristol Portfolio	92,274	100,620	-183,537	0	0	-82,917	0	0	-82,917	0	0	-82,917
CBC	Customer & Process Programme	0	0	0	0	0	0	0	0	0	0	0	0
CBE	Intelligent Council Programme	0	0	0	0	0	0	0	0	0	0	0	0
CEA	Corporate Printers	-332,000	-332,000	0	0	0	-332,000	0	0	-332,000	0	0	-332,000
CEE	ICT: Competency Centre Total	96,494	61,516	0	0	0	61,516	0	0	61,516	0	0	61,516
CEF	ICT: Enterprise Architecture	507,054	675,590	0	0	0	675,590	0	0	675,590	0	0	675,590
CEG	ICT: Management	268,956	166,178	-1,119,918	0	0	-953,740	0	0	-953,740	0	0	-953,740
CEH	ICT: Recharges	-11,774,896	-11,952,896	12,042,896	0	0	90,000	0	0	90,000	0	0	90,000
CEI	ICT: Service Delivery	9,942,061	10,013,518	-103,000	904,000	0	10,814,518	104,000	-329,000	10,589,518	104,000	-1,300,000	9,393,518
CEJ	ICT: Information Management	797,551	670,615	0	0	0	670,615	0	0	670,615	0	0	670,615
CEK	ICT: Major Projects Group	306,665	383,434	0	0	0	383,434	0	0	383,434	0	0	383,434
CTA	ICT Infrastructure Programme	0	0	0	0	0	0	0	0	0	0	0	0
CUA	People Programme	0	0	0	0	0	0	0	0	0	0	0	0
CSA	BWP Design	38,920	39,228	0	0	0	39,228	0	0	39,228	0	0	39,228
CSB	BWP Accommodation	187,220	188,703	0	0	0	188,703	0	0	188,703	0	0	188,703
CSE	BWP Programme Office	977,860	979,004	-95,790	0	0	883,214	0	0	883,214	0	0	883,214
<b>sub total</b>		<b>1,422,375</b>	<b>1,310,668</b>	<b>10,517,754</b>	<b>904,000</b>	<b>0</b>	<b>12,732,422</b>	<b>104,000</b>	<b>-329,000</b>	<b>12,507,422</b>	<b>104,000</b>	<b>-1,300,000</b>	<b>11,311,422</b>
<b>Legal Services - Liam Nevin</b>													
CGA	Coroner	649,363	653,702	-39,586	0	0	614,116	0	0	614,116	0	0	614,116
CGD	Democratic Services	0	224,045	-209,652	0	0	14,393	0	0	14,393	0	0	14,393
CGE	Legal Divisional Director	104,129	105,018	-28,900	0	0	76,118	0	0	76,118	0	0	76,118
CGF	Legal Recharges	-104,129	-104,129	0	0	0	-104,129	0	0	-104,129	0	0	-104,129
CGG	Legal Trading Places	-859,217	781,078	0	0	0	781,078	0	0	781,078	0	0	781,078
CGH	Legal Trading People	-1,299,790	1,798,567	0	0	0	1,798,567	0	0	1,798,567	0	0	1,798,567
CGI	Legal Trading Support	757,063	-5,040,260	-437,705	0	0	-5,477,965	0	0	-5,477,965	0	0	-5,477,965
CGJ	Members Services	-1	2,165	-210,729	0	0	-208,564	0	0	-208,564	0	0	-208,564
CGK	Electoral Registration	999,207	1,087,994	-166,789	0	0	921,205	0	0	921,205	0	0	921,205
CGL	Local Land Charges	-135,312	-134,533	-107,014	0	0	-241,547	0	0	-241,547	0	0	-241,547
CGM	Registrar's	376,947	382,953	-362,584	0	0	20,369	0	0	20,369	0	0	20,369
CGN	Legal Disbursements	0	1,127,400	0	0	0	1,127,400	0	0	1,127,400	0	0	1,127,400
CKB	Procurement	-42,730	-32,375	686,640	0	0	654,265	0	0	654,265	0	0	654,265
<b>sub total</b>		<b>445,530</b>	<b>851,625</b>	<b>-876,319</b>	<b>0</b>	<b>0</b>	<b>-24,694</b>	<b>0</b>	<b>0</b>	<b>-24,694</b>	<b>0</b>	<b>0</b>	<b>-24,694</b>
<b>Integrated Customer Services - Julia James</b>													
CFA	Customer Services	3,000	25,880	5,163,101	0	0	5,188,981	0	0	5,188,981	0	0	5,188,981
CFB	Integrated Customer Services	154,382	172,386	-23,665	0	0	148,721	0	0	148,721	0	0	148,721
CFC	Revenues & Benefits	10,229,618	10,238,131	-5,218,052	252,000	0	5,272,079	2,000	0	5,274,079	2,000	0	5,276,079
<b>sub total</b>		<b>10,387,000</b>	<b>10,436,397</b>	<b>-78,616</b>	<b>252,000</b>	<b>0</b>	<b>10,609,781</b>	<b>2,000</b>	<b>0</b>	<b>10,611,781</b>	<b>2,000</b>	<b>0</b>	<b>10,613,781</b>
<b>Finance - Mark Taylor</b>													
CDA	Performance & Audit	0	10,005	893,490	0	0	903,495	0	0	903,495	0	0	903,495
CDB	Finance Teams	0	531,801	4,571,660	0	-489,000	4,614,461	0	-200,000	4,414,461	0	0	4,414,461
CDC	Finance Transformation Project	1,320,000	1,320,000	0	0	0	1,320,000	0	0	1,320,000	0	0	1,320,000
CRA	STS Finance	0	-855,858	1,136,760	0	0	280,902	0	0	280,902	0	0	280,902
<b>sub total</b>		<b>1,320,000</b>	<b>1,005,948</b>	<b>6,601,910</b>	<b>0</b>	<b>-489,000</b>	<b>7,118,858</b>	<b>0</b>	<b>-200,000</b>	<b>6,918,858</b>	<b>0</b>	<b>0</b>	<b>6,918,858</b>
<b>Organisational Development - Richard Billingham</b>													
CIA	Organisational & Learning Development	0	1,016,886	-90,959	0	0	925,927	0	0	925,927	0	0	925,927
CLA	HR	4,285,380	5,663,572	-1,122,385	0	0	4,541,187	0	0	4,541,187	0	0	4,541,187
CLC	HR Main	-4,534,151	-6,994,809	7,621,779	0	0	626,970	0	0	626,970	0	0	626,970
CLF	HR Health & Safety	548,771	552,481	-55,271	0	0	497,210	0	0	497,210	0	0	497,210
CMA	Graduate Trainees	-122,000	986	0	0	0	986	0	0	986	0	0	986
<b>sub total</b>		<b>178,000</b>	<b>239,116</b>	<b>6,353,164</b>	<b>0</b>	<b>0</b>	<b>6,592,280</b>	<b>0</b>	<b>0</b>	<b>6,592,280</b>	<b>0</b>	<b>0</b>	<b>6,592,280</b>
<b>Management - Max Wide</b>													

CCA	Corporate Management	4,702,140	4,746,245	-3,205,731	0	0	1,540,514	0	0	1,540,514	0	0	1,540,514
CCB	Miscellaneous Corporate Cost Centres	1,878,760	4,443,479	-93,020	0	0	4,350,459	0	0	4,350,459	0	0	4,350,459
CKA	Service Director: Corporate Services	-258,000	-446,601	-1,106,030	0	0	-1,552,631	0	0	-1,552,631	0	0	-1,552,631
	<b>sub total</b>	<b>6,322,900</b>	<b>8,743,123</b>	<b>-4,404,781</b>	<b>0</b>	<b>0</b>	<b>4,338,342</b>	<b>0</b>	<b>0</b>	<b>4,338,342</b>	<b>0</b>	<b>0</b>	<b>4,338,342</b>
	<b>TOTAL BUSINESS CHANGE</b>	<b>20,075,805</b>	<b>22,586,877</b>	<b>18,113,112</b>	<b>1,156,000</b>	<b>-489,000</b>	<b>41,366,989</b>	<b>106,000</b>	<b>-529,000</b>	<b>40,943,989</b>	<b>106,000</b>	<b>-1,300,000</b>	<b>39,749,989</b>

DIRECTORATE:

NEIGHBOURHOODS

STRATEGIC DIRECTOR:

Alison Comley

Service	Service(T)	2013/14		2014/15			2015/16			2016/17			
		Approved Budget 2013/14	Revised Budget 2013/14	Remove Recharges	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET
<b>Environment &amp; Leisure - Tracey Morgan</b>													
EBA	Environment & Leisure Projects	434,000	438,880	0	0	-278,000	160,880	0	0	160,880	0	0	160,880
EBB	Neighbourhood Engagement	423,000	425,512	0	0	0	425,512	0	0	425,512	0	0	425,512
EBC	Parks Grounds Maintenance	5,860,155	5,885,763	0	80,000	-500,000	5,465,763	80,000	0	5,545,763	80,000	0	5,625,763
EBD	Parks Horticulture	1,006,013	1,033,841	0	25,000	-200,000	858,841	25,000	-100,000	783,841	25,000	0	808,841
EBE	Parks, Estates, Crems & Cems	538,832	557,412	0	500,000	0	1,057,412	0	0	1,057,412	0	0	1,057,412
EBF	Public Protection	1,669,000	1,678,708	0	0	-200,000	1,478,708	0	-167,000	1,311,708	0	-52,000	1,259,708
EBG	Sports	4,142,000	4,122,345	0	38,000	-700,000	3,460,345	38,000	-700,000	2,798,345	38,000	0	2,836,345
EBH	Strategy, Performance & Planning	77,000	296,464	0	0	0	296,464	0	0	296,464	0	0	296,464
EBI	Waste Services	28,493,000	28,479,964	0	1,103,000	0	29,582,964	1,203,000	0	30,785,964	1,103,000	0	31,888,964
	<b>sub total</b>	<b>42,643,000</b>	<b>42,918,889</b>	<b>0</b>	<b>1,746,000</b>	<b>-1,878,000</b>	<b>42,786,889</b>	<b>1,346,000</b>	<b>-967,000</b>	<b>43,165,889</b>	<b>1,246,000</b>	<b>-52,000</b>	<b>44,359,889</b>
<b>Housing Delivery (HRA) - Mary Ryan/Steve Barrett</b>													
FAA	Caretaking	1,779,180	1,779,180	0	0	0	1,779,180	0	0	1,779,180	0	0	1,779,180
FAB	Estate Management	5,918,850	5,918,850	0	0	0	5,918,850	0	0	5,918,850	0	0	5,918,850
FAC	Facilities Management - Hra Buildings	319,140	319,140	0	0	0	319,140	0	0	319,140	0	0	319,140
FAD	Planned Programme	14,711,500	14,711,500	0	0	0	14,711,500	0	0	14,711,500	0	0	14,711,500
FAE	Projects	262,000	262,000	0	0	0	262,000	0	0	262,000	0	0	262,000
FAF	Rent Management & LBDU	7,517,010	7,517,010	0	0	0	7,517,010	0	0	7,517,010	0	0	7,517,010
FAG	Responsive Repairs	23,155,710	23,155,710	0	0	0	23,155,710	0	0	23,155,710	0	0	23,155,710
FAH	Strategy, Planning & Governance	2,998,230	2,998,230	0	0	0	2,998,230	0	0	2,998,230	0	0	2,998,230
FAI	Support Services	-58,664,360	-58,664,360	0	0	0	-58,664,360	0	0	-58,664,360	0	0	-58,664,360
	Use of Reserves	2,002,740	2,002,740	0	0	0	2,002,740	0	0	2,002,740	0	0	2,002,740
	<b>sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Neighbourhoods - Di Robinson</b>													
EFB	Investment Grants	2,267,077	2,326,077	0	0	-150,000	2,176,077	0	0	2,176,077	0	0	2,176,077
EFC	Libraries	6,987,130	7,035,820	0	3,000	-30,000	7,008,820	3,000	0	7,011,820	3,000	-1,100,000	5,914,820
EFD	Libraries - Externally Funded	0	176,037	0	0	0	176,037	0	0	176,037	0	0	176,037
EFE	Neighbourhood Partnerships	713,120	863,094	0	0	0	863,094	0	0	863,094	0	0	863,094
EFF	Service Director - N&C	516,000	527,697	0	0	0	527,697	0	0	527,697	0	0	527,697
EFG	Community Development 1	963,373	811,588	0	0	0	811,588	0	0	811,588	0	0	811,588
EHA	Civil Contingency Unit	283,650	282,135	0	0	0	282,135	0	0	282,135	0	0	282,135
EHB	Community Confidence	571,000	564,000	0	0	0	564,000	0	0	564,000	0	0	564,000
EHC	Crime & Substance Misues	809,731	964,099	0	0	0	964,099	0	0	964,099	0	0	964,099
EHD	Crime Reduction	1,495,020	1,492,748	0	0	-100,000	1,392,748	0	0	1,392,748	0	-150,000	1,242,748
EHE	Emergency Control Centre	438,000	424,475	0	0	-220,000	204,475	0	0	204,475	0	0	204,475
EHF	Neighbourhood Enforcement	1,320,989	1,307,978	0	0	-11,000	1,296,978	0	-11,000	1,285,978	0	0	1,285,978
EHG	Policy Co-ordination Unit	151,000	147,527	0	0	0	147,527	0	0	147,527	0	0	147,527
EHH	Regulatory Compliance	735,730	714,009	0	0	0	714,009	0	0	714,009	0	-24,000	690,009
EHI	Substance Misuse	1,925,650	1,896,858	0	0	0	1,896,858	0	0	1,896,858	0	0	1,896,858
	<b>sub total</b>	<b>19,177,470</b>	<b>19,534,142</b>	<b>0</b>	<b>3,000</b>	<b>-511,000</b>	<b>19,026,142</b>	<b>3,000</b>	<b>-11,000</b>	<b>19,018,142</b>	<b>3,000</b>	<b>-1,274,000</b>	<b>17,747,142</b>
<b>Public Health - Kelechi Nnoaham</b>													
GAA	Public Health	348,908	374,908	0	0	0	374,908	0	0	374,908	0	0	374,908
GAB	Public Health 1	1,647,387	998,240	0	0	0	998,240	0	0	998,240	0	0	998,240
GAC	Public Health 2	320,733	345,184	0	0	0	345,184	0	0	345,184	0	0	345,184
GAD	Public Health 3	-8,013,267	-7,649,984	0	0	0	-7,649,984	0	0	-7,649,984	0	0	-7,649,984
GAE	Public Health 4	91,560	91,560	0	0	0	91,560	0	0	91,560	0	0	91,560
GAF	Public Health 5	752,746	752,746	0	0	0	752,746	0	0	752,746	0	0	752,746
GAG	Public Health 6	2,498,248	2,677,774	0	0	0	2,677,774	0	0	2,677,774	0	0	2,677,774
GAH	Public Health 7	1,518,303	1,599,217	0	0	0	1,599,217	0	0	1,599,217	0	0	1,599,217
GAI	Public Health 8	174,036	174,036	0	0	0	174,036	0	0	174,036	0	0	174,036
GAJ	Public Health 9	661,346	661,346	0	0	0	661,346	0	0	661,346	0	0	661,346
GBA	Health Strategy BCC	641,483	665,203	-42,268	0	0	622,935	0	0	622,935	0	0	622,935
	<b>sub total</b>	<b>641,483</b>	<b>690,230</b>	<b>-42,268</b>	<b>0</b>	<b>0</b>	<b>647,962</b>	<b>0</b>	<b>0</b>	<b>647,962</b>	<b>0</b>	<b>0</b>	<b>647,962</b>



<b>Management - Alison Comley</b>													
EDA	Capital Charges	7,746,000	7,746,000	-7,746,000	0	0	0	0	0	0	0	0	0
EDB	Support Services	354,115	-783,605	-13,445,060	0	0	-14,228,665	0	0	-14,228,665	0	0	-14,228,665
EDC	W.E.P.O	203,802	0	0	0	0	0	0	0	0	0	0	0
EAA	Downs	0	2,027	0	0	0	2,027	0	0	2,027	0	0	2,027
EFA	Equalities & Social Inclusion	240,430	184,918	270,570	0	0	455,488	0	-90,000	365,488	0	0	365,488
	<b>sub total</b>	<b>8,544,347</b>	<b>7,149,340</b>	<b>-20,920,490</b>	<b>0</b>	<b>0</b>	<b>-13,771,150</b>	<b>0</b>	<b>-90,000</b>	<b>-13,861,150</b>	<b>0</b>	<b>0</b>	<b>-13,861,150</b>
	<b>TOTAL NEIGHBOURHOODS</b>	<b>71,006,300</b>	<b>70,292,601</b>	<b>-20,962,758</b>	<b>1,749,000</b>	<b>-2,389,000</b>	<b>48,689,843</b>	<b>1,349,000</b>	<b>-1,068,000</b>	<b>48,970,843</b>	<b>1,249,000</b>	<b>-1,326,000</b>	<b>48,893,843</b>

DIRECTORATE:

PLACE

STRATEGIC DIRECTOR:

Barra Mac Ruairi

Service	Service(T)	2013/14		2014/15			2015/16			2016/17			
		Approved Budget 2013/14	Revised Budget 2013/14	Remove Recharges	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET
<b>Property - Robert Orrett</b>													
CNA	Corporate Property	-7,767,760	-7,805,940	-302,950	0	0	-8,108,890	0	0	-8,108,890	0	0	-8,108,890
CNB	Facilities	-55,704	-144,607	6,960,410	0	0	6,815,803	0	0	6,815,803	0	0	6,815,803
CNC	Building Practice	505,000	521,674	779,451	0	0	1,301,125	0	0	1,301,125	0	0	1,301,125
CND	Corporate Property	0	0	0	0	0	0	0	0	0	0	0	0
<b>sub total</b>		<b>-7,318,464</b>	<b>-7,428,873</b>	<b>7,436,911</b>	<b>0</b>	<b>0</b>	<b>8,038</b>	<b>0</b>	<b>0</b>	<b>8,038</b>	<b>0</b>	<b>0</b>	<b>8,038</b>
<b>Planning &amp; Place Strategy - Zoe Wilcox</b>													
EGA	City Design Group	942,450	950,089	0	0	0	950,089	0	0	950,089	0	0	950,089
EGB	Development Services	1,277,809	1,858,933	0	0	-137,000	1,721,933	0	0	1,721,933	0	0	1,721,933
EGC	Service Director - P&SD	118,362	119,309	0	0	0	119,309	0	0	119,309	0	0	119,309
EGD	Strategic Policy	686,426	690,682	0	0	0	690,682	0	0	690,682	0	0	690,682
EGH	Planning - Externally Funded 4	0	476	0	0	0	476	0	0	476	0	0	476
<b>sub total</b>		<b>3,025,047</b>	<b>3,619,489</b>	<b>0</b>	<b>0</b>	<b>-137,000</b>	<b>3,482,489</b>	<b>0</b>	<b>0</b>	<b>3,482,489</b>	<b>0</b>	<b>0</b>	<b>3,482,489</b>
<b>Highways &amp; Transport Management - Peter Mann</b>													
EJB	Service Director - Transport	164,130	165,237	0	0	0	165,237	0	0	165,237	0	0	165,237
EJC	City Transport	3,120,000	3,138,368	0	0	0	3,138,368	0	0	3,138,368	0	0	3,138,368
EJE	Highways & Traffic	10,663,245	10,923,820	0	50,000	-900,000	10,073,820	50,000	-50,000	10,073,820	50,000	-100,000	10,023,820
EJG	Parking Services	-5,105,000	-5,073,519	0	0	0	-5,073,519	0	0	-5,073,519	0	0	-5,073,519
EJH	Passenger Transport	13,786,949	13,806,844	0	324,000	-200,000	13,930,844	324,000	-180,000	14,074,844	324,000	0	14,398,844
EJI	City Transport - Externally Funded 1	0	0	0	0	0	0	0	0	0	0	0	0
<b>sub total</b>		<b>22,629,324</b>	<b>22,960,750</b>	<b>0</b>	<b>374,000</b>	<b>-1,100,000</b>	<b>22,234,750</b>	<b>374,000</b>	<b>-230,000</b>	<b>22,378,750</b>	<b>374,000</b>	<b>-100,000</b>	<b>22,652,750</b>
<b>Development &amp; Regeneration - Alistair Reid</b>													
EEC	Museums - BARAS \ BRERC	0	2,849	0	0	0	2,849	0	0	2,849	0	0	2,849
EED	Museums - Revenue 1	2,759,927	2,841,660	0	4,000	-50,000	2,795,660	4,000	-50,000	2,749,660	4,000	0	2,753,660
EEE	Museums - Revenue 2	791,073	800,217	0	0	0	800,217	0	0	800,217	0	0	800,217
EEF	Museums - Trading Accounts	0	1,216	0	0	0	1,216	0	0	1,216	0	0	1,216
ECA	Docks	1,164,000	1,157,189	0	0	0	1,157,189	0	0	1,157,189	0	0	1,157,189
ECB	Special Projects	159,000	198,433	0	0	0	198,433	0	0	198,433	0	0	198,433
ECC	Sustainable Projects	104,000	105,387	0	0	0	105,387	0	0	105,387	0	0	105,387
ECF	Major Projects Team Transport 1	-380,000	-372,952	0	0	0	-372,952	0	0	-372,952	0	0	-372,952
ECG	Major Projects Team Transport 2	56,000	292,147	0	0	0	292,147	0	0	292,147	0	0	292,147
ECH	Major Projects Team Transport 3	-14,000	-12,167	0	0	0	-12,167	0	0	-12,167	0	0	-12,167
<b>sub total</b>		<b>4,640,000</b>	<b>5,013,979</b>	<b>0</b>	<b>4,000</b>	<b>-50,000</b>	<b>4,967,979</b>	<b>4,000</b>	<b>-50,000</b>	<b>4,921,979</b>	<b>4,000</b>	<b>0</b>	<b>4,925,979</b>
<b>TOTAL PLACE</b>		<b>22,975,907</b>	<b>24,165,345</b>	<b>7,436,911</b>	<b>378,000</b>	<b>-1,287,000</b>	<b>30,693,256</b>	<b>378,000</b>	<b>-280,000</b>	<b>30,791,256</b>	<b>378,000</b>	<b>-100,000</b>	<b>31,069,256</b>

DIRECTORATE:

CITY DIRECTOR

STRATEGIC DIRECTOR:

Nicola Yates

Service	Service(T)	2013/14		2014/15			2015/16			2016/17			
		Approved Budget 2013/14	Revised Budget 2013/14	Remove Recharges	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET
<b>Bristol Futures - Stephen Hilton</b>													
CAB	Economy, Enterprise & Inclusion	1,115,017	1,214,974	-204,280	0	0	1,010,694	0	0	1,010,694	0	0	1,010,694
CAC	Futures City	256,437	259,027	-1,412	0	0	257,615	0	0	257,615	0	0	257,615
CAD	Head of Bristol Futures	811,181	772,078	0	0	0	772,078	0	0	772,078	0	0	772,078
CAE	Sustainable City & Climate Change	762,560	746,798	-35,154	0	0	711,644	0	0	711,644	0	0	711,644
<b>sub total</b>		<b>2,945,195</b>	<b>2,992,877</b>	<b>-240,846</b>	<b>0</b>	<b>0</b>	<b>2,752,031</b>	<b>0</b>	<b>0</b>	<b>2,752,031</b>	<b>0</b>	<b>0</b>	<b>2,752,031</b>
<b>Policy, Strategy &amp; Communications - vacant</b>													
CHA	One Council Communication	5,500	10,500	0	0	0	10,500	0	0	10,500	0	0	10,500
CHB	Key Arts Providers	1,041,782	1,100,445	-6,183	0	0	1,094,262	0	0	1,094,262	0	0	1,094,262
CHC	Arts, Events & Festivals	514,232	514,633	-74,247	0	0	440,386	0	0	440,386	0	0	440,386
CHD	Advertising & Sponsorship	-237,000	-237,000	0	0	0	-237,000	0	0	-237,000	0	0	-237,000
CHE	Bristol Design	-138,506	-129,169	-90,451	0	0	-219,620	0	0	-219,620	0	0	-219,620
CHF	Marketing	465,130	499,346	-142,665	0	0	356,681	0	0	356,681	0	0	356,681
CHG	Member Development	0	193	-11,324	0	0	-11,131	0	0	-11,131	0	0	-11,131
CHH	Media	0	3,105	-56,559	0	0	-53,454	0	0	-53,454	0	0	-53,454
CHI	Insight & Design	177,971	184,254	-70,797	0	0	113,457	0	0	113,457	0	0	113,457
CHJ	See No Evil	49,099	49,099	-9,879	0	0	39,220	0	0	39,220	0	0	39,220
CHK	Lord Mayor Office & Chapel	429	2,317	-18,582	0	0	-16,265	0	0	-16,265	0	0	-16,265
CHL	Corporate Complaints	0	123,358	-30,633	0	0	92,725	0	0	92,725	0	0	92,725
<b>sub total</b>		<b>1,878,637</b>	<b>2,121,081</b>	<b>-511,320</b>	<b>0</b>	<b>0</b>	<b>1,609,761</b>	<b>0</b>	<b>0</b>	<b>1,609,761</b>	<b>0</b>	<b>0</b>	<b>1,609,761</b>
<b>Energy Service - Bill Edrich</b>													
IAA	Energy Service	0	2,850	0	0	0	2,850	0	0	2,850	0	0	2,850
IAB	ELENA Project	165,805	166,212	0	0	0	166,212	0	0	166,212	0	0	166,212
<b>sub total</b>		<b>165,805</b>	<b>169,062</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>169,062</b>	<b>0</b>	<b>0</b>	<b>169,062</b>	<b>0</b>	<b>0</b>	<b>169,062</b>
<b>Management - Nicola Yates</b>													
COA	Strategic Directors	-12,000	920,366	-165,836	0	0	754,530	0	0	754,530	0	0	754,530
COB	Innovation Projects	9,000	0	0	0	0	0	0	0	0	0	0	0
CPA	City Mayor's Office	0	319,092	0	0	0	319,092	0	0	319,092	0	0	319,092
EKA	Bristol Music Trust Culture	1,046,530	1,109,130	0	0	0	1,109,130	0	0	1,109,130	0	0	1,109,130
<b>sub total</b>		<b>1,043,530</b>	<b>2,348,588</b>	<b>-165,836</b>	<b>0</b>	<b>0</b>	<b>2,182,752</b>	<b>0</b>	<b>0</b>	<b>2,182,752</b>	<b>0</b>	<b>0</b>	<b>2,182,752</b>
<b>TOTAL CITY DIRECTOR</b>		<b>6,033,167</b>	<b>7,631,608</b>	<b>-918,002</b>	<b>0</b>	<b>0</b>	<b>6,713,606</b>	<b>0</b>	<b>0</b>	<b>6,713,606</b>	<b>0</b>	<b>0</b>	<b>6,713,606</b>

DIRECTORATE:

OTHER BUDGETS

STRATEGIC DIRECTOR:

Max Wide

Service	Service(T)	2013/14		2014/15			2015/16			2016/17			
		Approved Budget 2013/14	Revised Budget 2013/14	Remove Recharges	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET
	Capital Charges	-23,682,000	-23,682,000	23,682,000	0	0	0	0	0	0	0	0	0
	<b>Provisions</b>												
	Corporate Contingency	2,727,000	3,178,240	0	839,760	0	4,018,000	1,651,000	0	5,669,000	-995,000	0	4,674,000
	Pay contingency (including Living Wage)	1,900,000	0		2,200,000		2,200,000	1,800,000		4,000,000	1,800,000		5,800,000
	Discretionary Pensions	4,410,000	1,700,000	0	0	0	1,700,000	0	0	1,700,000	0	0	1,700,000
	Borrowing net of investment income	15,279,000	15,279,000	0	1,200,000	0	16,479,000	8,500,000	0	24,979,000	0	0	24,979,000
	Levies	1,119,000	1,119,000	0	0	0	1,119,000	0	0	1,119,000	0	0	1,119,000
	Revenue support for capital programme	4,180,000	4,180,000	0	0	0	4,180,000	0	0	4,180,000	0	0	4,180,000
	Pension Revaluation				3,466,000		3,466,000	1,732,000		5,198,000	2,094,000		7,292,000
	Single Tier Pensions - additional NI contributions						0			0	3,500,000		3,500,000
	Change Programme	7,000,000	7,000,000	0	0	-7,000,000	0	0	0	0	0	0	0
	<b>Savings to be allocated</b>												
	Single Change Programme					4,700,000	4,700,000		-32,200,000	-27,500,000		-21,500,000	-49,000,000
	Children First Programme					-1,340,000	-1,340,000	800,000	0	-540,000			-540,000
	People Programme					0	0		0	0		-394,000	-394,000
	Spend Review					-3,500,000	-3,500,000		-500,000	-4,000,000		-500,000	-4,500,000
	Reduce Support Service Costs					-3,400,000	-3,400,000		-400,000	-3,800,000		-200,000	-4,000,000
	Reduce Running costs of buildings					-600,000	-600,000		-2,900,000	-3,500,000		-6,500,000	-10,000,000
	Ensuring cost duplication is minimised					-2,806,000	-2,806,000		-1,000,000	-3,806,000		-1,000,000	-4,806,000
	<b>TOTAL OTHER BUDGETS</b>	<b>12,933,000</b>	<b>8,774,240</b>	<b>23,682,000</b>	<b>7,705,760</b>	<b>-13,946,000</b>	<b>26,216,000</b>	<b>14,483,000</b>	<b>-37,000,000</b>	<b>3,699,000</b>	<b>6,399,000</b>	<b>-30,094,000</b>	<b>-19,996,000</b>
	<b>NET EXPENDITURE</b>	<b>352,517,240</b>	<b>388,079,240</b>	<b>0</b>	<b>12,896,760</b>	<b>-24,598,000</b>	<b>376,378,000</b>	<b>18,224,000</b>	<b>-44,415,000</b>	<b>350,187,000</b>	<b>10,040,000</b>	<b>-35,358,000</b>	<b>324,869,000</b>

DIRECTORATE:

FUNDING

STRATEGIC DIRECTOR:

Service	Service(T)	2013/14		2014/15			2015/16			2016/17			
		Approved Budget 2013/14	Revised Budget 2013/14	Remove Recharges	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET	GROWTH	SAVINGS	BUDGET
	Council Tax	-154,408,240	-154,408,240	0	0	-5,692,760	-160,101,000	0	-4,372,000	-164,473,000	0	-4,391,000	-168,864,000
	Revenue Support Grant	-100,565,000	-133,937,000	0	0	23,461,000	-110,476,000	0	29,937,000	-80,539,000	0	20,522,000	-60,017,000
	Redistributed Non-Domestic Rates	-87,900,000	-87,900,000	0	0	-4,433,000	-92,333,000	0	-2,514,000	-94,847,000	0	-2,613,000	-97,460,000
	Collection Fund Deficit/(Surplus)	656,000	656,000	0	0	-4,734,000	-4,078,000	0	4,078,000	0	0	0	0
	New Homes Bonus	-5,900,000	-7,290,000	0	0	-2,100,000	-9,390,000	0	-938,000	-10,328,000	0	-1,800,000	-12,128,000
	Welfare Grant	0	-800,000	0	0	800,000	0	0	0	0	0	0	0
	Transfers to/(from) reserves	-4,400,000	-4,400,000	0	0	4,400,000	0	0	0	0	0	13,600,000	13,600,000
	<b>TOTAL CITY DIRECTOR</b>	<b>-352,517,240</b>	<b>-388,079,240</b>	<b>0</b>	<b>0</b>	<b>11,701,240</b>	<b>-376,378,000</b>	<b>0</b>	<b>26,191,000</b>	<b>-350,187,000</b>	<b>0</b>	<b>25,318,000</b>	<b>-324,869,000</b>
<b>BALANCED BUDGET</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>12,896,760</b>	<b>-12,896,760</b>	<b>0</b>	<b>18,224,000</b>	<b>-18,224,000</b>	<b>0</b>	<b>10,040,000</b>	<b>-10,040,000</b>	<b>0</b>