

Strategy and Resources Policy Committee

Agenda



Date: Monday, 17 March 2025

Time: 2.00 pm

Venue: The Council Chamber - City Hall,
College Green, Bristol, BS1 5TR

Distribution:

Councillors: Tony Dyer (Chair), Caroline Gooch (Vice-Chair), Tom Blenkinsop, John Goulandris, Ellie King, Heather Mack, Abdul Malik, Tim Rippington, Ani Stafford-Townsend and Stephen Williams (substitute for Caroline Gooch)

Issued by: Ian Hird, Policy Committee Co-ordinator

E-mail: policycommittees@bristol.gov.uk

Date: Friday, 7 March 2025

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Agenda

1. Welcome, Introductions and Safety Information

(Pages 6 - 8)

2. Apologies for Absence and Substitutions

3. Declarations of Interest

To note any declarations of interest from councillors. They are asked to indicate the relevant agenda item, the nature of the interest and in particular whether it is a disclosable pecuniary interest. Any declaration of interest made at the meeting which is not on the register of interests should be notified to the Monitoring Officer for inclusion.

4. Minutes of the Previous Meeting

To agree the minutes of the previous meeting as a correct record.

(Pages 9 - 20)

5. Chair's Announcements

To receive any announcements from the Chair.

6. Public Forum

Up to 30 minutes is allowed for this item.

Any member of the public or councillor may participate in Public Forum. Public Forum items must relate to the remit of the committee and should be addressed to the Chair of the committee.

Members of the public who plan to attend a public meeting at City Hall are advised that you will be required to sign in when you arrive. Please note that you will be issued with a visitor pass which you will need to display at all times.

Please also note:



Questions

1. Written public questions must be received by 5.00 pm, at least 3 clear working days prior to the meeting. For this meeting, this means that questions must be received at the latest by **5.00 pm on Tuesday 11 March**. Public Questions should be submitted via our webform: www.bristol.gov.uk/publicforum
2. Any individual can submit up to 3 written questions.
3. Written replies to questions will be available on the Council’s website at least one hour before the meeting.
4. At the meeting, questioners will be permitted to ask up to 2 oral supplementary questions.

Statements

1. Written statements must be received at latest by 12.00 noon, at least 2 working days prior to the meeting. For this meeting, this means that statements must be received at the latest by **12.00 noon on Thursday 13 March**. Public Statements should be submitted via our webform: www.bristol.gov.uk/publicforum
2. Statements, provided they are no more than 1,000 words in length, will be circulated to all committee members and will be published on the Council’s website at least one hour before the meeting.

Petitions

1. Details of the wording of any petitions, and the number of signatories to petitions must be received at latest by 12.00 noon, at least 2 working days prior to the meeting. For this meeting, this means that petition details must be received at the latest by **12.00 noon on Thursday 13 March**. Please email petition details to policycommittees@bristol.gov.uk
2. At the meeting, individuals presenting petitions may be required to read out the objectives of the petition.

When submitting a question or statement, please indicate whether you are planning to attend the meeting to present your statement or ask your question.

7. 2025/26 Business Plans for Bristol Holding Limited and Bristol Waste Company Limited

This report seeks approval for the following Business Plans relating to the Bristol Holding Group of companies:

(Pages 21 - 143)

- a. 2025/26 Business Plan of Bristol Holding Limited (company number: 09485669); and
- b. 2025/2026-2026/27 Business Plan (including the 10-year vision) of Bristol Waste Company Limited (company number: 09472624)



8. Transformation Programme Quarterly Update

This report provides an update on the current ‘Top 4’ Council transformation programmes: Adult Social Care transformation, Our Families (including the mobilisation of the new Families First programme), Property programme and Tackling Homelessness programme as at January 2025. The report also provides a look ahead to the Council’s ongoing transformation journey for 2025/26 and beyond prior to formal papers and discussions coming to committee in the new financial year.

(Pages 144 - 154)

9. Procurement of a Supplier for Recruitment Advertising and Public Notices

This report seeks approval to procure and award a contract for a provider of recruitment advertising and statutory public notices using the Eastern Shires Procurement Organisation framework and to authorise the Director of Workforce and Change, in consultation with the Chair of Strategy and Resources Committee to make the contract award.

(Pages 155 - 167)

10. Quarterly Performance Report – Quarter 3, 2024/25

This report provides an update on performance against the Council’s Business Plan for Quarter 3, 2024/25, and highlights areas of specific interest or concern to review progress with relevant Directors.

(Pages 168 - 175)

11. Period 10 Finance outturn report

This report presents information and analysis on the Council’s financial performance against the approved budget and its forecast use of resources for the financial year 2024/25. Period 10 represents the final formal forecast for the current financial year and it is against this forecast that the full year outturn at the close of Period 12 (March) will be assessed.

(Pages 176 - 230)

12. Debt report - 1 April - 30 September 2024

This report provides an overview of the debt position across revenues and benefits, parking services, housing revenue account (current and former tenant rent arrears and leasehold and temporary accommodation) and sundry debt (including adult social care) and details the steps being taken to improve collection across a number of service areas. The report also provides details of those sums written off in line with the corporate debt management policy and scheme of delegations during the period 1 April to 30 September 2024.

(Pages 231 - 251)



13. Commercial Property Disposal

This report seeks approval to dispose of the asset specified in exempt Appendix A, which has been identified following analysis of the Council’s estate.

(Pages 252 - 263)

