

Threat Risks							Updates automatically				Updates automatically			
Risk Title	Risk Description	Key Causes	Key Consequences	Status	Risk Category	Key Mitigations	Current Risk Level				Monetary Impact of Risk	Council Risk Appetite for the risk type identified	Does the risk exceed the council's risk appetite?	Financial Risk Exposure
				Open / Closed			Likelihood	Impact	Risk Rating	Risk Level	£k			
Planning restrictions	Designation restricts what may be delivered and/or causes project delays	Sites within scope for further feasibility work may have status protected under planning including Site of Nature Conservation Interest	Restriction of choice in where to invest. Delay in implementation. Amendment to schemes	Open	Programme/Project Management	Include a higher number of sites within feasibility work than can realistically benefit from immediate investment, then prioritise accordingly.  Implement reviews of site designation status if warranted.  Test the hierarchy of land use function and planning designation where site is a statutory allotment.	3	3	9	Medium	Unknown	Open	No	
Supplier interest	Suppliers are not available when needed to deliver.	Lack of supplier availability or interest	Delay in implementation.	Open	Programme/Project Management	Begin procurement processes as early as possible and generate work packages across projects if sensible to do so.	1	3	3	Minor	Unknown	Open	No	
Staff resources	Staff resources to deliver are insufficient.	Existing capital programme is in delivery funded with devolved planning contributions.	Delay in implementation.	Open	Programme/Project Management	Recruit additional resources using committed budget where required. Increase outsourcing of delivery	3	3	9	Medium	Unknown	Open	No	
Costs vs budget	Costs escalate and compromise the scope of the programme.	Contractor costs still appear to be rising.	Individual project scope is restricted. Overall programme is reduced	Open	Programme/Project Management	Agree project delivery hierarchy with portfolio holder.  Ensure potential for project restriction is communicated as part of stakeholder engagement.	3	3	9	Medium	Unknown	Open	No	