

Temple Way RAID Log v3

Ref/ID (risk)	Risk Description	Key Consequence	Status	Risk Category	Risk Owner	Key Mitigations	Direction of travel	Equalities related risk?	Current Risk Level		
									Likelihood	Impact	Risk Rating
R TW01	Risk that moving bus shelters may require planning permission	This could lead to delays to the delivery schedule and/ or increased costs.	Open	Project Management	BCC Project Manager	Public Transport discussing this with advertising operator programme-wide and resulting actions will be reflected in the delivery schedule.	<>	N	3	3	9
R TW02	Risk that project cannot secure assigned funding through the Grant Assurance and Business Case process.	Project would not be able to proceed without funding.	Open	Financial Loss/ Gain	BCC Programme Sponsor	BCC is working closely with Grant Assurance to ensure that the project meets the funding requirements.	<>	N	1	7	7
R TW03	Under-maintained drainage network could lead to unforeseen drainage issues/ costs.	This could lead to delays to the delivery schedule and/ or increased costs as a result of changing the designs.	Open	Project Management	BCC Project Manager	Project has commissioned drainage survey to inform detailed design phase.	v	N	2	3	6
R TW04	Risk that stakeholders raise issues with the proposals that cannot be resolved.	This could lead to delays and/ or increased costs as a result of changing the designs.	Open	Project Management	BCC Project Manager	City Centre Public Consultation carried out in Summer 2024 to share plans with stakeholders. Input was sought from as many stakeholders as possible and informal engagement continued with key stakeholders after formal consultation.	v	N	2	3	6
R TW05	Risk that neighbouring developers will not consent to highway dedication.	This could lead to delays and/ or increased costs as a result of changing the designs.	Open	Project Management	BCC Project Manager	Discussions with developers are ongoing to secure the dedication agreements.	^	N	2	5	10
R TW06	Risk that project plans have not been shared with all neighbouring developers.	This could cause issues when the developers bring forward plans to redevelop neighbouring sites.	Open	Project Management	BCC Project Manager	Continue attempting to make contact with all affected developers.	<>	N	3	3	9
R TW07	Risk that if applications from neighbouring development site emerge following QA4 approved designs, then it will be difficult to meet any aspirations they may have for works adjacent to the highway.	Emerging plans may impact the scheme, either during construction or once it has been completed.	Open	Project Management	BCC Project Manager	Continue to engage with developers to keep abreast of developments and coordinate plans.	<>	N	2	3	6
R TW08	Risk that stakeholders' desire to address the underpass could cause delays or scope creep; which could be exacerbated by the neighbouring development.	The underpass is out of scope of this project but could delay delivery if it is included in the scope.	Open	Project Management	BCC Project Manager	Liaise with relevant stakeholders (including BCC Urban Design and the City Centre BID) to ensure the boundaries of the Temple Way CRSTS scheme are clearly defined.	v	N	2	3	6
R TW09	Risk that hard materials (e.g. reinforced concrete) are discovered.	This could cause delays and/or cost increases for removal/ reinstatement.	Open	Project Management	BCC Project Manager	Early engagement with highway maintenance teams, site investigations to establish areas affected.	v	N	3	3	9
R TW10	Risk that if utility locations have not been mapped accurately, then costly diversion works may be required.	This could cause delays to delivery and/or cost increases for unplanned diversions.	Open	Project Management	BCC Project Manager	Improve design to provide better information on utilities at an earlier stage, including C4 notices before letting the tender.	<>	N	2	3	6
R TW11	Risk that issues with legal/ contract documents delay delivery or increase costs.	This could cause delays to delivery and/or cost increases to resolve any legal/ contractual issues.	Open	Project Management	BCC Project Manager	Ensure that all internal legal/ procurement processes are followed within the required timescales.	<>	N	2	3	6
R TW12	Risk that the need for additional work is uncovered on Temple Bridge/ New Temple Bridge.	This could cause delays to delivery and/or cost increases to resolve any unforeseen structural issues.	Open	Financial Loss/ Gain	BCC Project Manager	Discuss with Structures team and check latest bridge inspection report.	<>	N	1	7	7

R TW13	Risk that other works or events on the highway network may affect the works onsite.	This could cause delays and/or cost increases for providing traffic management and/ or changing the programme.	Open	Project Management	BCC Project Manager	1. Programme wide coordination of CRSTS construction underway to determine which elements will be phased appropriately. 2. Project team to continue close liaison with operators throughout the construction of the scheme.	<>	N	3	3	9
R TW14	Risk that the relocation of street trading causes financial or reputational issues.	This could cause increased cost and/or reputational risk to BCC.	Open	Reputation	BCC Project Manager	Continue to have discussions with the owners to propose possible locations.	v	N	2	3	6
R TW15	Risk that scheme will not be delivered within the CRSTS funding window and BCC is exposed to financial/ reputational risk.	If delivery is not completed within the funding window, BCC is potentially exposed to financial risk of funding shortfall.	Open	Financial Loss/ Gain	BCC Project Manager	Robust project plan and risk management. Include adequate contingency for potential increase in costs or timescales. BCC Directors to review CRSTS programme delivery for potential risks.	<>	N	1	7	7
R TW16	Risk that costs will increase significantly between detailed design cost estimates and delivery.	Increased costs would impact the budget and potentially mean that the funding is insufficient to complete the project.	Open	Financial Loss/ Gain	BCC Project Manager	Significant contingency included from QRA. Project is fully funded and BCR is over 6 so even if costs increase it will still meet VFM criteria.	<>	N	2	3	6
R TW17	Risk that BCC Parks will not have the capacity to maintain the planting.	Planting would not be maintained creating financial/ reputational risk to BCC.	Open	Environmental	BCC Project Manager	Engage Parks/ Arboriculture team at an early stage to ensure that any issues are identified in time to come to a resolution.	<>	N	2	3	6
R TW18	Risk that Grouted Macadam trial fails, leading to increased costs and/or delays.	If the trial fails, BCC would incur additional cost to remove and reinstate with concrete.	Open	Financial Loss/ Gain	BCC Project Manager	The installation would be guaranteed by the manufacturer for 1 year. Beyond that, a trial carries a level of risk and if it fails then there will be financial and reputational costs to reinstate.	<>	N	2	5	10
R TW19	Risk that Road Safety Audit mitigations cannot be accommodated within current design or that changes need to be made, leading to increased costs and/or delays.	If we cannot reach an agreement on road safety measures then the designs would need to be changed, resulting in increased costs and delays to delivery.	Open	Project Management	BCC Project Manager	Engage Road Safety Manager at an early stage to ensure that any issues are identified in time to come to a resolution.	<>	N	2	3	6
R TW20	Risk that tree pits design is not approved by Arboriculture, leading to increased costs and/or delays to change the design.	This could lead to increased cost and/or delay while changing the designs.	Open	Project Management	BCC Project Manager	Engage Arboriculture team at an early stage to ensure that any issues are identified in time to come to a resolution.	<>	N	2	3	6
R TW21	Risk that Flexipave will not be approved and design needs to be changed	This could lead to delays and increased costs while the designs are updated.	Open	Project Management	BCC Project Manager	Engage with Arboriculture team at an early stage to ensure that any issues are identified in time to come to a resolution.	<>	N	2	3	6
R TW22	Risk that delays to the tender process mean that we are not able to use the current framework, leading to increased costs and/or delays.	This would mean waiting for the new framework to be set up which could lead to delays and increased costs.	Open	Project Management	BCC Project Manager	Detailed project schedule completed. Time risk allowance added to the Tender process and early engagement with contractors planned to ensure tender can be completed on time.	<>	N	2	5	10
R TW23	Risk that none of the construction companies on the framework are able/ willing to secure the contract, leading to increased costs and/or delays.	This would mean waiting for the new framework to be set up which could lead to delays and increased costs.	Open	Project Management	BCC Project Manager	Detailed project schedule completed. Time risk allowance added to the Tender process and early engagement with contractors planned to ensure tender can be completed on time.	<>	N	2	5	10
R TW24	Risk that contractor suffers capacity issues caused by multiple BCC transport schemes being on site concurrently, leading to increased costs and/or delays.	This could cause delays to delivery and/or cost increases while securing additional resource, providing traffic management and/ or changing the programme.	Open	Project Management	BCC Project Manager	Contractors go through rigorous tender process and contracts contain penalties for non delivery. Time risk allowance added to the Construction and progress will be regularly monitored.	<>	N	2	5	10
R TW25	Risk that Street Lighting won't be able to use existing framework, leading to increased costs and/or delays.	This could cause delays and/or cost increases while securing additional resource.	Open	Project Management	BCC Project Manager	Engage with HEAT team at an early stage to ensure that any issues are identified in time to come to a resolution.	<>	N	2	3	6
R TW26	Risk of health and safety accidents during construction.	Risk to the safety of staff, contractors and general public.	Open	Personal Safety	BCC Project Manager	All contractors need to complete RAMS/ Construction Management Plans/ CDM Construction Phase Plan and Risk Assessments	<>	N	2	3	6
R TW27	Risk that issues with the TRO process not yet being completed, leading to increased costs and/or delays.	This could cause delays and/or increased costs while TRO issues are resolved.	Open	Project Management	BCC Project Manager	Engage with TRO team at an early stage to ensure that any issues are identified in time to come to a resolution.	<>	N	2	3	6