

Overview and Scrutiny Management Board



Report Title: Business Planning Update on Companies which the Council wholly own – 2017

Ward: All

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Recommendation

Upon receipt of the information presented at Overview and Scrutiny Management board on the 12th January, Scrutiny are asked to provide comments in relation to the business plans of the principal trading companies, in which an interest is held by Bristol City Council.

These plans are exempt due to the commercial nature of the companies and Members will therefore be briefed in exempt session. Scrutiny's comments will be taken into account as part of the decision making of the Mayor and Cabinet.

Including Bristol Holding Ltd. (company number 09485669, Bristol Waste Company Limited (company number 09472624) Bristol Energy & Technology Services (Supply) Limited (company number 09135084)



Context

1. Bristol Waste, Bristol Energy, and a parent company Bristol Holding Ltd. were established via a detailed business case and governance structure which resulted in the Cabinet decisions in of 11th June and 6th July 2015 respectively.
2. The process of governing the companies is principally through the Mayor making reserved decisions, as the shareholder representative. The approval of business plans is an annual process, and a critical decision which is reserved to the Mayor, as the Shareholder representative, which sets the direction for the future of the company.

Business Plan 2017/2018 - Bristol Holding Limited

3. Bristol Holding Limited, as the holding company for the BCC group of companies allows the various companies to be governed as a single group, with strategic co-ordination allowing for a common set of policies, branding, understanding and the means to utilise economies of scale, wherever possible.
4. The purpose of this business plan is to provide the Council with a recommendation for the company to scale down operations, to reduce cost to the Shareholder, continuing as a 'shell company' for the purposes of maximising financial efficiency within the group of companies.

Business Plan 2017/2018 - Bristol Waste Company Limited

5. The Bristol Waste Company Limited differs from Bristol Energy in that it exists predominantly to fulfil functions required of it by the Council under an agreement for services, where less than 20% of its activities are to trade or to provide commercial services with other organisations or the public (what is known as a Teckal company).
6. On the 11th August 2016, a Cabinet decision was made, which agreed to granting Bristol Waste Company a contract for Bristol Waste Company to deliver an integrated waste service, including street cleansing and winter maintenance for a period of 10 years in line with their 10 year business plan which was adopted at this meeting.
7. The Business plan you will receive at the OSMB meeting is a detailed one year business plan for 2017/2018, which sits within the previous 10 year plan.

Business Plan 2017/2022 - Bristol Energy & Technology Services (Supply) Limited

8. Bristol Energy & Technology Services (Supply) Limited has been trading on the open market since February 2016, following a phase of controlled market entry. The company's last business plan was approved at Cabinet in December 2015.
9. This business plan for 2017/2022 builds on the progress made over the last 12 months, focussing on their future strategy and priorities, how they will deliver, and finances.

LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985

Background Papers: None.