

## **Replacement Fleet Vehicle Options**

**Preferred Option:** Replace Fleet out of Capital Funding

### **Advantages:**

- Better fuel economies
- Better environmental outputs
- Vehicles fit for purpose
- Reduction in lost time with fewer breakdowns
- Reduction in Fleet time spend on repairing/organising hires
- Less spent on expensive hire
- Improved image (i.e. Not Thrifty vans for housing jobs)
- Greater flexibility to meet the planned changing needs of a reducing council requirement
- No unpleasant surprises regarding 'Betterment' at the end of the lease period
- Continue to support BCC Licensing with Certificate of Compliance for Taxi's
- Flexibility with ad hoc service changes
- Flexibility to alter internal design of vans during its life
- Flexibility on further income generation and commercialisation

### **Disadvantages:**

- Tying up prudential borrowing
- Lack of ability to dispose of Sandy Park

## **Further Options Considered**

### **1. Lease and BCC Repair**

#### **Advantages:**

- Better fuel economies
- Free up prudential borrowing for other capital issues
- Better environmental outputs
- Vehicles fit for purpose
- Reduction in lost time with fewer breakdowns
- Reduction in Fleet time spend on repairing/organising hires
- Less spent on expensive hire
- Improved image (i.e. Not Thrifty vans for housing jobs)
- Continue to support BCC Licensing with Certificate of Compliance for Taxi's

#### **Disadvantages:**

- Lack of ability to dispose of Sandy Park
- Potential for unpleasant betterment costs at end of contract
- Not responsive to planned or ad hoc changes if done as a one off replacement programme
- Need strong contract management
- Lack of flexibility to alter internal design of vans during its life

## **2. Lease and Lease co Repair**

### **Advantages:**

- Better fuel economies
- Free up prudential borrowing for other capital issues
- Better environmental outputs
- Vehicles fit for purpose
- Reduction in lost time with fewer breakdowns
- Reduction in Fleet time spend on repairing/organising hires
- Less spent on expensive hire
- Improved image (i.e. Not Thrifty vans for housing jobs)
- Continue to support BCC Licensing with Certificate of Compliance for Taxi's
- Can get a capital receipt for Sandy Park

### **Disadvantages:**

- Loss of support for Licensing Service
- Potential for unpleasant betterment costs at end of contract
- Not responsive to planned or ad hoc changes if done as a one off replacement programme
- Redundancy costs for staff
- Need strong contract management- re disputes on damage etc
- Lack of flexibility to alter internal design of vans during its life
- Potential lost time getting to repair workshop
- Would need careful managing to stagger MOTs/Services etc
- Fuel more expensive as loss of on-site fuel bunkers
- Loss of income from MOT bays

## **3. Ad-Hoc Hire/As Is**

### **Advantages:**

- No large capital spend
- No large scale redundancies but could be ad hoc reductions in staffing
- Allow flexibility to reduce the service as required
- Capital receipt for Sandy Park

### **Disadvantages:**

- Poor council image
- Spend much more on hires
- Increased non-productive time for staff dealing with breakdowns etc
- Potential for vehicles not to be fit for purpose if ad hoc hire
- Loss of support for Licensing Service
- Potential for unpleasant betterment costs at end of contract
- Redundancy costs for staff
- Need strong contract management- re disputes on damage etc
- Lack of flexibility to alter internal design of vans during its life
- Potential lost time getting to repair workshop
- Would need careful managing to stagger MOTs/Services etc
- Fuel more expensive as loss of on site fuel bunkers
- Loss of income from MOT bays

