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| <h2>Risk Register</h2> | Project Name: | Clean Bus Technology Fund |
| | Project ID: | tbc |
| | Project Manager: | Steve Riley |

Key :

Type: C (Construction); D (Design); E (Environmental); F (Financial); M (Management); P (Political); O (Operational); T (Technical); U (Utilities)

Probability: 1 (very unlikely); 2 (unlikely); 3 (equally likely/unlikely); 4 (likely); 5 (very likely)

Impact: 1 (very low); 2 (low); 3 (medium); 4 (high); 5 (very high)

Priority: 1-3 (very low); 4-6 (low); 7-9 (medium); 10-12 (high); 13-25 (very high)

Response: Avoid; Reduce; Fallback; Transfer; Accept; Share; Exploit; Enhance; Reject; or a combination

| Risk ID | Type | Description | Original | | | Date Identified | Proximity | Response | Mitigation | Residual | | | Risk owner | Mitigation owner |
|---------|----------------|---|-------------|--------|----------|-----------------|-----------|------------------|---|-------------|--------|----------|-------------|------------------|
| | | | Probability | Impact | Priority | | | | | Probability | Impact | Priority | | |
| R001 | M (Management) | If changes in management of bus operators leads to changes in bus retention policy, keeping the improved buses on the roads in the area for 5 years or 150,000 miles could be affected. | 2 | 3 | 6 | 08-Nov-17 | 2019 | Reduce, Fallback | Include this requirement in the legal agreement with bus operators and consider other AQMA areas in which cascaded vehicles could be used, if needed. | 1 | 2 | 2 | Steve Riley | Steve Riley |
| R002 | T (Technical) | If the interventions do not perform as expected, sub-standard air quality improvements will be delivered. | 2 | 4 | 8 | 08-Nov-17 | 2019 | Reduce | Use established technology from trusted providers. | 1 | 4 | 4 | Steve Riley | Steve Riley |

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| R00 3 | O (Operational) | If the upgrading of vehicles leads to a reduction of operational buses, the project and its partners will face a loss of reputation. | 2 | 4 | 8 | 08-Nov-17 | Apr-18 | Reduce | Plan vehicles to be upgraded well in advance, but retain flexibility to change these at short notice as operational needs arise. | 1 | 2 | 2 | Steve Riley | Steve Riley |
| R00 4 | T (Technical) | If technology moves forward with sufficient speed, the interventions put in place by the project may become obsolete and lead to a loss of reputation and, possibly, sub-standard air quality improvements . | 1 | 4 | 4 | 08-Nov-17 | 2019 | Accept | Using trusted providers ensures a relationship with the bodies likely to produce newer technology; if the stated evaluation aims of the project can be met or exceeded with new technology without increased costs, these could be explored. | 1 | 3 | 3 | Steve Riley | Steve Riley |

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| R00 5 | F (Financial) | If any stage of the financial claim process is delayed (provider-operator-BCC-JAQU-and all the way back) one or more partners could face cost pressures. | 2 | 4 | 8 | 08-Nov-17 | Mar-18 | Reduce | Establish processes and timescales in the legal agreements and ensure all partners work to these; by ordering equipment in bundles, the scale of risk is increased but the number of possible delays reduced. | 1 | 4 | 4 | Steve Riley | Steve Riley |
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