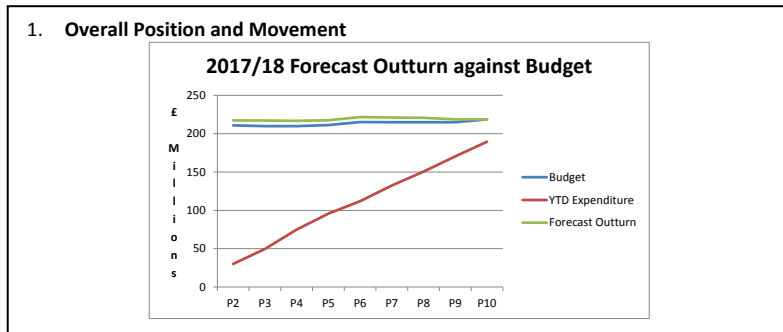


a: 2017/18 Summary Headlines

Revised Budget £214.8m in P9 P10 £218.6m ↑	Forecast Outturn £218.6m in P9 £218.6m ↓	Outturn Variance £3.8m in P9 £0.0m ↓	Movement from P9 (£3.8m)
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b: Budget Monitor

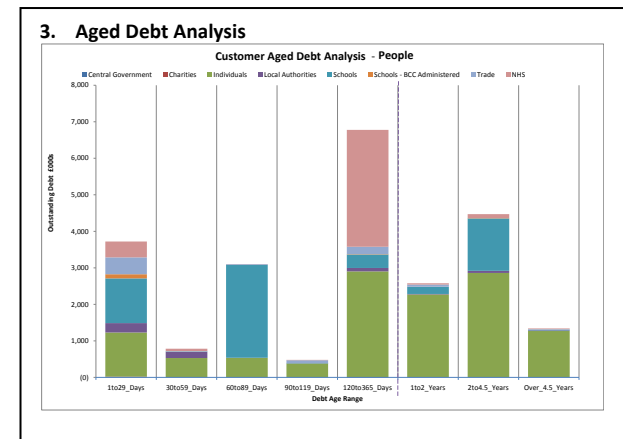


2. Revenue Position by Division

Budget Area	P10 Over/ (under) spend £m	P9 Over/ (under) spend £m	Movement in forecast since P9
Care & Support - Adults	0.0	2.4	(2.4)
Education & Skills	0.0	0.8	(0.8)
Care & Support – Children & Families	0.0	0.5	(0.5)
Management - People	0.0	0.1	(0.1)
Strategic Commissioning & Commercial Relations	0.0	0.1	(0.1)
Early Intervention & Targeted Support	0.0	0.0	0.0
Total	0.0	3.8	(3.8)

Key messages

- At P9, the forecast outturn variance for People was an overspend of £3.8m. Following the application of the supplementary estimate process, the 2017/18 budget for People has now been increased by £3.8m by way of temporary virements from other services. Hence the People Directorate is now forecast to remain within the 2017/18 budget allocation.
- The Preparing for Adulthood Service, now within Adults, is the area with the largest underlying overspend £1.7m which will need action during 2018/19 as there is no acknowledgement of this pressure in 2018/19.



c: Risks and Opportunities

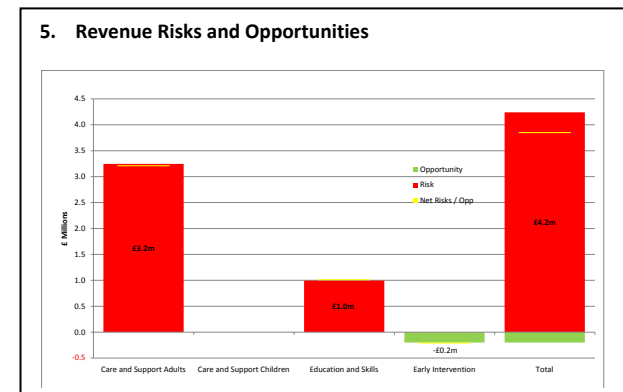
4. Savings Delivery RAG Status

17/18	Total value of savings (£m)	Value at risk (£m)	Risk (%)
R No - savings are at risk	3.9	2.3	60%
G Yes - savings are safe	7.9	0.0	0%
O Savings have been measured and delivered	0.2	0.0	0%
Grand Total	11.9	2.3	19%

18/19	Total value of savings (£m)	Value at risk (£m)	Risk (%)
R No - no plan in place	0.9	0.9	100%
A Yes - plan in place but still to deliver	2.2	0.0	0%
G Yes - savings can be taken from budget	1.1	0.0	0%
Grand Total	4.2	0.9	21%

Top 5 largest savings at risk in 17/18 (ordered by size of saving at risk)		Value at Risk in 17/18 (£'000s)
ID - Name of Proposal		
FP04	Recommission community support services	1,350
FP10	Increase council foster carers	360
FP18	More efficient home to school travel	221
FP22	Increase supported living provision	198
BE8	Best value contracts	100

Top 5 largest savings at risk in 17/18 (ordered by size of saving at risk)		Value at Risk in 17/18 (£'000s)
ID - Name of Proposal		
FP05	Reduced education services grant	497
BE3-g	Restructure admin and business support teams	366



6. Mitigating Actions

In the medium-term, the services within People will converge into three divisions and the underlying budget issues will be addressed in the following ways

Division	Approach
Adults Social Care	Implementation of three-tier model for care and support through the Better Lives programme, working with partners to invest the Improved Better Care fund to address demand pressures and to deliver savings to the Council's budget.
Children's Services	Implementation of the Strengthening Families programme using early investment to support families, to improve social work practice and get better outcomes for young people, all to address existing pressures and to deliver savings to the Council's budget.
Education	A bottom-up service redesign for Education, recognising the lower level of funding available with the loss of the Education Services Grant, but using DSG and other funding streams to best effect in meeting statutory responsibilities and local service aspirations.

d: Capital

Revised Budget	Expenditure to Date	Forecast Outturn	Outturn Variance
£28.5m	£14.8m 52% of budget	£24.5m 86% of budget	(£4.0m)

Key Messages

There is slippage of -£4.0m on the overall capital programme, compared to the revised budgets for 2017/18. £5.1m of the slippage is slippage in spend in the education capital programme is mainly a result of some delayed contract signatures. Briarwood Nexus, Cotham and St Bede's have all suffered delays at contract close. In addition, progress at Chester Park Infant School has been slower than anticipated by the Building Practice. All new places required for 2018 are on programme so there has been no impact on the councils statutory obligations. There are further underspends on Aids and Adaptations in Children's Services. This is offset by forecast overspends of £1.3m (using 2018/19 capital funding in advance) for Care Management Services in Adults.