

Appendix B – Details of Consultation

Description of the Business Planning Process

1. At the Companies' AGM's in July 2018, the companies' boards met the Shareholder Group to discuss high level business plan strategies, and since September, the companies have been devising their business plans for 2019/2020.
2. The business plan contained in the appendix has been through an iterative process of design which has included:
 - a. Discussion and challenge at subsidiary board level by Independent Non-Executive Directors
 - b. Discussion and challenge by statutory officers as well as discussion and review by the Shareholder Group.
 - c. A sub-set of Shareholder group advisors, including the Interim Shareholder Liaison Director, Finance Business Partner have met with Bristol Energy to conduct in depth discussions about a number of elements within the business plan. This is in addition to support and challenge being provided by independent consultants to support in the development of the plan.
 - d. Overview and Scrutiny Management Board (OSM) were briefed at a meeting of 27th November 2018, in exempt session, with the Shareholders representative in attendance.
 - e. The Bristol City Council Energy team has been consulted on an ongoing basis with respect to the areas of innovation and strategic alignment.