

Overview and Scrutiny Management Board

17 July 2019



Report of: Andrea Dell, Co-Head of City Office

Title: The One City Thematic Boards

Ward: All

Officer Presenting Report: Andrea Dell, Co-Head of City Office

Contact Telephone Number: 0117 35 21477

Recommendation:

Note the information provided regarding the six thematic boards that will support the iteration and delivery of the One City Plan.

The significant issues in the report are:

Six thematic boards will support the delivery of the goals within each of the six themes of the One City Plan. Four pre-existing boards have taken on this responsibility as it maps closely to their existing remit, and two new boards have been (or are being) established where there was no existing board suitable.

As per the One City Governance Framework launched in January 2019, the intention is to:

- Bring people together across organisational boundaries to lead the themes in the plan
- Support different sectors to work through their inter-dependencies
- Help build upon the great partnership working already occurring in the city

More information on board membership is available in Appendix A.



1. Summary

As part of the Governance Framework supporting the delivery of the One City Plan, four existing boards and two new boards have agreed to take on the responsibility of delivering goals under each theme and supporting the annual refresh of the Plan. The establishment of the two new boards in no way changes how the Council makes decisions and any recommendations made at these boards will have to follow the Council's existing decision making process (or its equivalent in other relevant organisations or authorities).

This document provides more information about the background to the boards, their relationship to the One City Plan, their Decision Making Authority, Scope for Change, and Membership.

Appendix A provides full details about the membership of five of the six boards. The remaining board, Economy, will be announced by August.

2. Context

1. Thematic Boards: Thematic Boards are strategic city-wide boards. Each board is responsible for one the six themes that make up the One City Plan. These include:

- Health and Wellbeing Board
- Learning City Partnership
- Homes Boards
- Transport Board
- Economy Board – in development
- Environmental Sustainability Board – first meeting 10 July 2019

2. Background:

2.1. The structure for the One City governance framework was launched in January 2019 as part of the One City Plan launch (see pages 38-41).

2.2 Prior to January 2019 four boards were already operating in the city that aligned to the six One City themes: Health and Wellbeing, Learning City, Homes and Transport. The intention is that One City does not alter their terms of reference nor change their already agreed priorities (which were used to inform the content of the One City Plan). Instead it makes it easier for those boards to engage with the others and provides a framework for this. Over 2019 work will be done to develop and embed a shared set of principles across all of the boards and to support the boards to align their activity to achieving the 2050 thematic vision and priorities.

2.3 Each board will continue to have its own operating model in response to the needs of their particular sector/theme and where there are statutory obligations (e.g. Health and Wellbeing Board) these will take precedent.

3. The boards and the One City Plan

The boards will be responsible for:

- contributing to the refresh of the plan each year and taking contributions, opportunities and challenges from city partners on the plan
- making offers and asks of each other and key institutions in the city
- presenting the result of their work at the City Gathering and to the City Leaders group

4. Decision Making Authority

- 4.1. It is intended that the Boards make informed and evidenced recommendations to decision makers in the city, but that individual organisations follow their own decision making processes regarding committing resources and/or changing or adopting policy. This is particularly important for the City Council which must make decisions regarding city-wide policy and/or expenditure of public money in accordance with its constitution and national legislation (e.g. citywide policy decisions must be made in public with 28 days' notice) as well as for the other organisations such as the NHS and the Police.
- 4.2. Non-public organisations, however, may enable their members on the board to take decisions on their behalf at the board but that is at the discretion of individual organisations.
- 4.3. It is worth noting that some of the boards do have historic delegated authority to make decisions (Learning City, Homes Board and Health & Wellbeing) as set out in the council's constitution, however it is not intended that any new boards will have this authority.

5. Scope for change

A key principle of the One City Approach is the ability to learn, adapt and evolve. As a new framework it is the intention that for the first few years it will be regularly reviewed with partners to see how it is operating. This includes identifying any lessons learned from the setting up of the new boards, but also ensuring the existing boards are getting the maximum amount of benefit from the model and considering any appropriate changes to enable this.

6. Membership

The membership of the boards and how that membership is reviewed is a decision for each board, except where otherwise dictated by the council's constitution. The newly established boards have been appointed in a process approved by the Chairs. Chairs were selected by the City Office, in consultation with the Mayor. The One City Approach is underpinned by the need to enable inclusion and champion diversity and the City Office will support all boards to ensure that this continues to be key priority for them in terms of membership. Some boards, like Health and Wellbeing, have statutory requirements regarding membership.

3. Policy

The thematic boards are necessary to support the delivery and refresh of the One City Plan. Bristol City Council’s support for the work of the City Office and One City Plan is a key element of the Council’s Corporate Strategy 2018-2023 and Business Plan 2019/20. In particular the Boards help meet the commitment that the One City Plan will be “owned by partners across the city” [quote from Corporate Strategy].

4. Consultation

a) Internal

During development and following publication, the One City Plan and its Governance Framework have been shared and discussed among Council members and Officers, including at a previous meeting of the Overview and Scrutiny Management Board (17 January 2019). Member Briefings were run in Spring 2019.

b) External

A wide range of stakeholders from sectors and organisations across the city have contributed to the development of the One City Plan and Governance Framework. The purpose of these boards is explicitly to support improved partnership working across different organisations and different sectors in the interests of the City as a whole.

Appendices:

Appendix A. Membership of Boards

Bristol Transport Board (pre-existing)

Members:

Cllr Kye Dudd, Cabinet Member for Transport at Bristol City Council (Co – Chair)

Melanie Watson, Transport Focus (Co – Chair)

Malcolm Green, Unite

Paul Hassan, Localities

Graham Parkhurst, University of the West of England

Rupert Cox, Stagecoach/Bus Operators

Kevin Slocombe, Head of the Mayor’s Office

Colin Molton, Bristol City Council

Patrick Maish, Taxi Operators

Sue Arrowsmith, Bristol Women’s Commission

Roisin Tobin, Bristol Community Ferry Boats

Jon Usher, Sustrans

Rod Dennis, RAC

Mark Hopwood, Great Western Railway

Ann O’Driscoll, Business West

David Redgewell, Bus Users / Equalities

Peter Evans, Business West

David Tunley, Network Rail
Sean Walsh, Highways England

Associate Members:

David Carter, WECA
Richard Gillingham, South Gloucestershire Council

One City Economy Board

In development – membership to be announced by August.

One City Environmental Sustainability Board (first meeting 10/7/2019)

More information about this board is available at:

<https://news.bristol.gov.uk/news/first-members-of-new-bristol-environmental-sustainability-board-announced>

Members:

Andrew Linfoot, Jacobs
Andy Hicklin, Environment Agency
Ann Cousins, Arup
Ben Ross, Bristol Energy
Dale Southerton, Cabot Institute, University of Bristol
Dan Green, Wessex Water
Gwen Frost, Bristol Waste Company
Iain McGuffog, Bristol Water
Ian Barrett, Avon Wildlife Trust
Katherine Piper, Future Economy Network
Poppy Brett, Life Cycle UK
Sara Telahoun, Anthesis
Savita Willmott, Natural History Consortium
Simon Roberts, Centre for Sustainable Energy
Simon Wood, North Bristol NHS Trust
Marvin Rees, Mayor of Bristol
Colin Molton, Bristol City Council
Mohammed Saddiq, Chair of Bristol Green Capital Partnership (interim board representative)

Health and Wellbeing Board (pre-existing)

More information about this board is available at:

<https://democracy.bristol.gov.uk/mgCommitteeDetails.aspx?ID=213>

Members:

Alison Bolam
Councillor Helen Holland
Councillor Asher Craig
Christina Gray
Julia Ross
Justine Rawlings
Elaine Flint
Keith Sinclair
Morgan Daly
Jacqui Jensen
Robert Woolley

Andrea Young
Eva Dietrich
Julia Clarke
Terry Dafter

Bristol Homes Board (pre-existing)

More information about this board is available at:

<https://democracy.bristol.gov.uk/mgCommitteeDetails.aspx?ID=169>

Members:

Councillor Paul Smith (Chair)
Alistair Allender
Peter Daw
James Durie
Nick Horne
David Ingerslev
Robert Kerse
Ian Knight
Jackson Moulding
Tom Renhard
Stephen Teagle
Penny Walster
Laura Welti

Learning City Partnership Board (pre-existing)

More information about this board is available at:

<https://www.bristollearningcity.com/about/partnership-board/>

Members:

Councillor Anna Keen, Cabinet Member for Education and Skills at Bristol City Council (Chair)
Laurence Pitt, Chair of Primary Heads' Association Bristol
Jon Angell, Chair of Bristol Association of Secondary Heads and Principals
Lee Probert, Principal and Chief Executive of City of Bristol College
Professor Tom Sperlinger, University of Bristol
Jo Midgley, Pro Vice-Chancellor (Student Experience) of University of the West of England
Chris Curling, Society of Merchant Venturers
Alan Stubbersfield, Service Director, Education, Learning and Skills at Bristol City Council
Dr Jacqui Jensen, Executive Director: Adults, Children and Education at Bristol City Council
Jim Bowyer, Chair of Bristol Specialist Sector Partnership

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Background Papers:

- Bristol City Council Corporate Strategy 2018 – 2023 - <https://www.bristol.gov.uk/policies-plans-strategies/corporate-strategy>
- Bristol City Council Business Plan 2019/20 - <https://www.bristol.gov.uk/documents/20182/33620/BCC+Business+Plan+2019+to+2020.pdf/a0db5349-c23b-0bfa-0314-604845c3087b>
- One City Plan - <https://www.bristolonecity.com/one-city-plan/>

