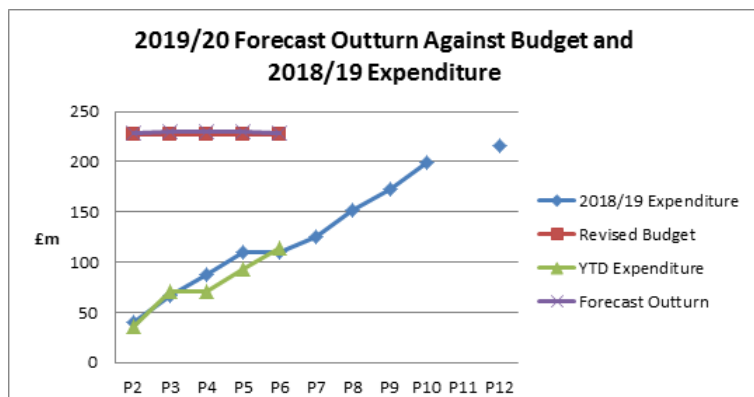


a: 2019/20 Summary Headlines

Revised Budget P6 £226.9m	Forecast Outturn £229.7m	Outturn Variance £2.8m	Overspend
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b: Budget Monitor

1. Overall Position and Move

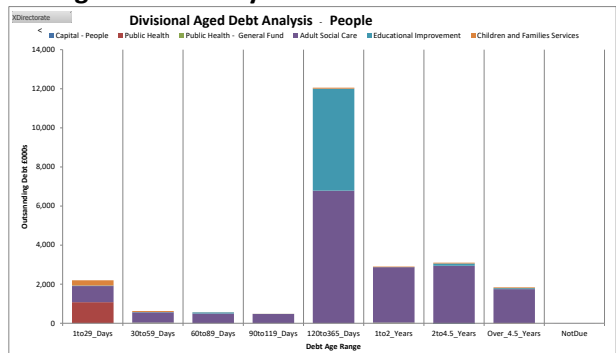


Revised budget	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
£226.9m	2.3	2.8	2.8	2.7	2.8						
	▲	▲	▲	▼	▲						

2. Revenue Position by Division

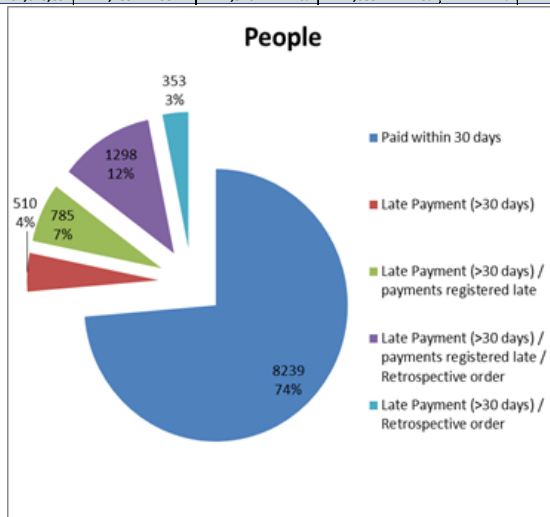
Revenue Position by Division	2019/20 - Full Year			
	Approved Budget	Revised Budget	Forecast Outturn	Outturn Variance
Adult Social Care	148.8	149.0	151.2	2.2
Children and Family Services	62.4	62.4	62.5	0.1
Educational Improvement	12.1	12.3	12.9	0.6
Public Health - General Fund	3.2	3.2	3.2	0.0
Total	226.6	226.9	229.8	2.8

3. Aged Debt Analysis



4. Payment Statistics

Division	P2P Invoices											
	Amount Paid (£)	Number of invoices paid	Average days to pay	Late Payment (>30 days)	Invoice registered late (>30 days after invoice date)	% of late payments registered late	Invoices paid without order	Retrospective order				
1 - People												
14 Adult Social Care	3,756,552	2,950	34	670	23%	457	15%	68%	20	1%	508	17%
15 Children and Families Services	14,692,041	4,790	41	1,560	33%	1,099	23%	70%	8	0%	1,977	41%
16 Educational Improvement	19,106,618	1,649	29	211	13%	131	8%	62%	14	1%	189	11%
1Y Capital - People	5,304,322	145	37	33	23%	20	14%	61%	0	0%	24	17%
34 Public Health	11,206,245	1,411	46	415	29%	347	25%	84%	0	0%	261	18%
36 Public Health - General Fund	7,008,113	240	34	57	24%	29	12%	51%	0	0%	42	18%
1-PeopleTotal	61,073,891	11,185	38	2,946	26%	2,083	19%	71%	42	0%	3,001	27%



5. Key Messages

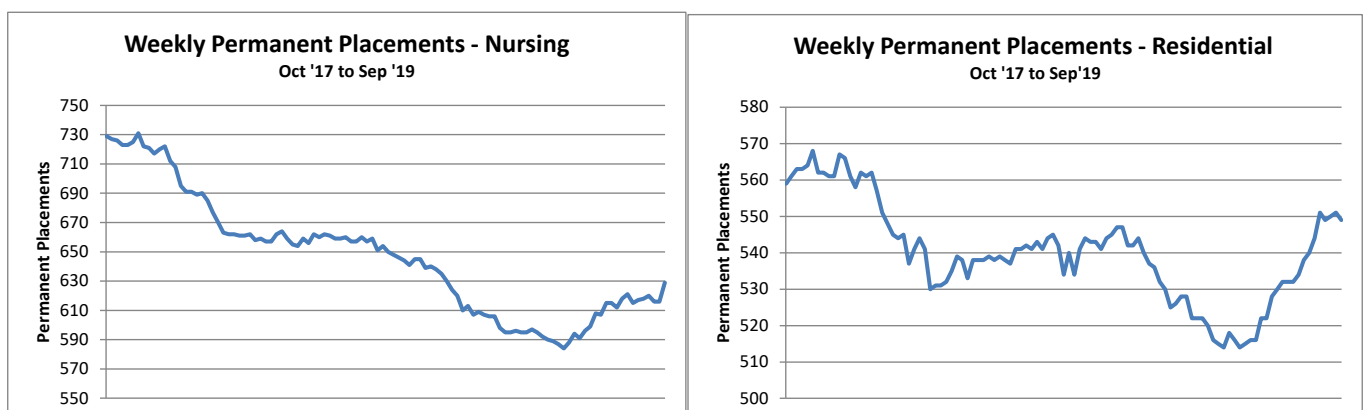
5.1 Adult Social Care

Outturn 2017/18 £'000s	Outturn 2018/19 £'000s	Financial Year 2018/19	Revised Budget 2019/20 £'000s	2019/20 Forecast @ P06 £'000s	Forecast Variance @P06 £'000s	Change in forecast Variance £'000s
72,785	72,705	Older Adults 65+	65,681	74,107	8,426	-13
63,706	66,054	Working Age Adults 18 - 64	63,533	68,781	5,248	739
7,637	8,954	Preparing for Adulthood 0 - 25	8,228	9,750	1,522	-124
3,536	2,487	Social Care Support	1,877	-1,822	-3,699	-85
28,542	30,118	Staffing & other costs	35,068	32,016	-3,052	225
-30,677	-29,542	Income	-25,389	-31,664	-6,275	-730
145,529	150,776	Totals per budget report	148,998	151,168	2,170	12

The current forecast outturn at P6 (September 2019) for Adult Social Care on a current net budget of £149.0m is £151.2m an overspend of £2.2m (1.5%). This assumes at this stage of the financial year that the savings target of £4.3m will be delivered. The key movements between period 5 and period 6 forecast are as follows.

- Although support for Older Adults Forecast has remained stable in the month it is evident from the build up of cases in the system that costs will increase again in the current month
- Working Age Adult Forecast is up by c£0.739m
- PFA Forecast shows a further small reduction of £0.124m from last month
- Social Care Support shows a stable position for the month
- Staffing and other cost Forecast has been reduced by £0.225m reversing the increase in underspend forecast last month
- Income – Forecast improvement of £730k due to a combination of income for external placements at Concord Lodge together with increases in both S117 income and Service User charges

There is a concern that if the emerging trend for for older adults is not brought back into line that the ability to deliver the savings target is at risk and at the same time a balanced budget will not be delivered by the end of the financial year. The following two graphs show that the long term trajectory for permanent Nursing and Residential placement has been largely positive until the end of May since then placement levels have increased.



Work continues across Adult Social Care on a range of projects to improve the hospital discharge process, that improve Delayed Transfers of Care and reduce the numbers needing long term care, work continues on implementing technology enable care, Cabinet approval pricing approach to those adult with long term impairments will be given in September and work around those with long term impairments transitioning to adulthood are all making a difference to long term costs.

The level of outstanding debt with individuals continues to be a concern, currently this amounts to £7.2m that has been outstanding for more than 12 months. There is no current capacity within teams in Adult Social Care to address the historic debt and there is a high risk that the debt may ultimately need to be written off. Procedures and processes around the management of more recent debt have improved to reduce the likelihood of debt becoming unrecoverable.

5.2 Public Health

The current forecast at P5 for Public Health is Forecasting a break even position on a gross budget before Income £3.970m.

5.3 Children and Families

At this stage in the year, the service is forecasting an overspend of £69k, an increase of £32k from P5. At present the placements forecast (as per the table below) is indicating a budget pressure of £0.255m, which is an improvement from P5 of £0.011m, this pressure is offset by forecast underspends of £0.186m elsewhere in the service, which have reduced by £0.043m (due to staffing issues and an increase in agency spend), hence the increase in overall forecast for the division.

Within the budget for 2019/20 there were savings targets of £1.6m, and current forecasts indicate that these will be met, following service changes arising from Strengthening Families Programme. These include assumptions about costs of out-of-authority placements being replaced with the introduction of 2 and 3 bed homes.

Previously reported pressures continue, including spend on high cost remand placements. Numbers of young people coming into care are starting to increase, the additional costs associated with this increase is currently being contained but could lead to increases in the forecast in future months and it is likely that these pressures will continue into 2020/21.

5.4 Educational Improvement

The main budget issue continues to be Home-School Transport. There have been underlying budget pressures in this service for some time; during 2018/19, they were offset by the temporary supplementary estimate. For 2019/20 budget setting, some inflationary provision (£0.3m) and some unallocated funding (£0.3m) has helped limit the pressure, but demand and cost pressures remain with a £0.5m overspend now forecast. The service is pursuing a range of initiatives to manage demand and cost, including: procuring a new software system to get better management information and to improve route planning; participating in a Department for Education project looking at good practice in Home-School Transport; and considering how the SEN Capital Strategy can help minimise the need for transport by having provision where it is needed.

Elsewhere in the service, there are pressures within the Additional Educational Needs team due to increased volumes of children requiring an Education, Health and Care assessment. These are resulting in additional costs which are to be met from reserves, Cabinet approval for which was obtained in July 2019.

Placement Category		Financials				
Placement Category	Cost Centre name	AVERAGE APR TO AUG:	ANNUAL BUDGET £000	ANNUAL FORECAST £000	FORECAST VARIATION £000	ACTUAL AVERAGE WEEKLY COST
Bristol Residential	Inhouse Supported Accom - Looked after (Pre 18)	5	80	197	117	129
	Inhouse Supported Accom - (Post 18)	25				
	Childrens Residential Homes	10	3,084	2,522	-562	4,649
Bristol Residential Total		40	3,164	2,719	-445	4,777
Foster Care	In house Fostercare - Looked after (Pre 18)	394	6,091	5,870	-221	260
	In house Fostercare - (Post 18)	40				
	Independent Fostering Agencies - Looked After (Pre 18)	156	5,522	6,043	520	655
	Independent Fostering Agencies -(Post 18)	21				
	Adoption - Looked after (pre 18)	51	472	438	-34	161
	Adoption - (Post 18)	1				
Foster Care Total		663	12,085	12,350	265	1,077
Non-Bristol Residential	Out of Authority	30	5,032	4,876	-156	3,143
	Parent & Baby Unit	6	505	340	-165	1,120
	ESA - Looked after (Pre 18)	11	1,137	1,036	-100	1,574
	ESA- (Post 18)	2				
Non-Bristol Residential Total		48	6,673	6,252	-421	5,836
Other	Secure Unit	0	151	107	-44	
Other Total		0	151	107	-44	
Permanency	SGO/RO/CAO - (Pre 18)	534	4,008	4,908	900	176
	RO/SGO/CAO (Post 18)	2				
Permanency Total		536	4,008	4,908	900	176
Grand Total of all placements	Grand Total	1,288	26,081	26,336	255	
Total for Teams and Other Services			36,355	36,169	-186	
Childrens Totals			62,436	62,505	69	

c: Risks and Opportunities

6. Savings Delivery RAG Status

19/20 People Directorate Savings Target (£'000s):							8,980
	This month			Last month			
	Total value of savings (£'000s)	Value at risk (£'000s)	Proportion at risk	Total value of savings (£'000s)	Value at risk (£'000s)	Proportion at risk	
No - savings are at risk	5,747	2,085	36%	5,747	2,085	36%	
Yes - savings are safe	1,933	0	0%	1,933	0	0%	
SAVING CLOSED - CONFIRMED AS 'SECURED & DELIVERED'	1,300	0	0%	1,300	0	0%	
NO RAG PROVIDED	0	0	n/a	0	0	n/a	
Grand Total	8,980	2,085	23%	8,980	2,085	23%	
n/a - represents one off savings or mitigations in previous year	-3,206	0	0%	-3,206	0	0%	
Accelerated efficiencies (balancing line)	0	0	n/a	0	0	n/a	
WRITTEN OFF	0	0	n/a	0	0	n/a	
Grand Total	5,774	2,085	36%	5,774	2,085	36%	
Top 5 largest savings at risk in (ordered by size of saving at risk)							
ID	Name of Proposal					Value at Risk in 19/20 (£'000)	
FP33	Introduce Better Lives Programme (Improving outcomes for adults in Bristol) (incl. partial 18/19 rollover)					£ 2,000	
FP18-2	*17/18 rollover* More efficient home to school travel					£ 45	
BE7-2	18/19 Rollover - Organisational redesign including the council's senior management structures (Mitigation for Education Post)					£ 40	
Mitigated savings from previous years' that remain 'due' for delivery this year (£'000)							
Amount due from previous year(s):					£	3,334	
Amount reported at risk:					£	85	
Key Changes since last month:							
n/a							
Key messages/Comments:							
<p>1. FP33 Better Lives continues to report £2m at risk. A recovery plan to address the financial position has been developed; this has led to some refocusing of programme priorities (e.g. increased governance on plans to embed practice changes across the workforce) and targeted 'invest to save' business cases (e.g. Home Care / Intermediate Care). The system remains under considerable strain with both Trusts on Opel 4 alert status consistently through the months of September and October.</p> <p>2. FP18-2: *17/18 rollover* More efficient home to school travel - Although the reduced target of £45k continues to report as at risk, the Logical Transport project is in progress with likely savings attached associated with the restructure of the service.</p>							

d: Capital

Approved Budget	Revised Budget	Expenditure to Date	Forecast Outturn	Outturn Variance
£25.8m	£24.9m	£5.4m	£23.6m	(£1.3m)
		22% of Budget	95% of budget	
<p>1. There is a forecast underspend on the People Capital programme of £1.3m, the key areas of underspend are £1m of Sport Capital and £0.35m of Childrens Social Work which will need to be reprofiled into 2020/21.</p>				