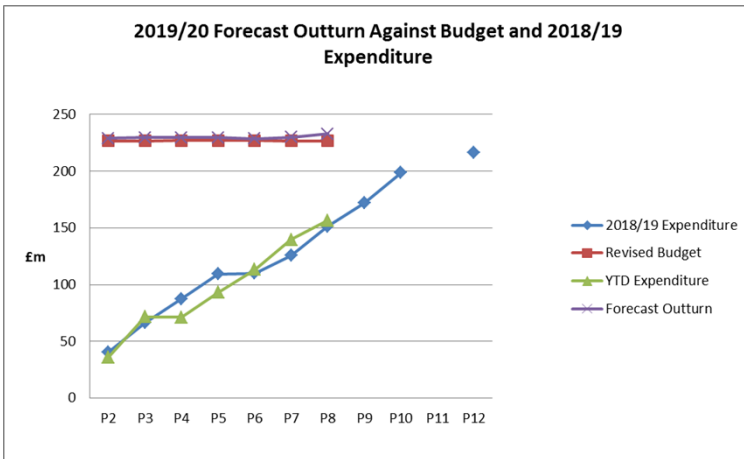


a: 2019/20 Summary Headlines

Revised Budget P8 <b>£226.7m</b>	Forecast Outturn <b>£232.9m</b>	Outturn Variance <b>£6.2m overspend</b>
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b: Budget Monitor

1. Overall Position and Move

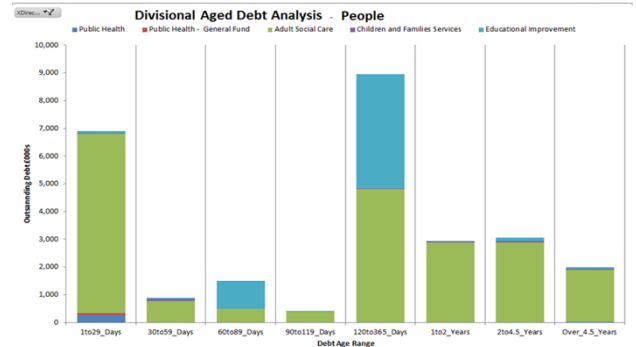


Forecast Outturn Variance 2019/20											
		£000									
Revised budget	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
£226.7m	2.3	2.8	2.8	2.7	2.8	3.1	6.2				
	▲	▲	▲	▼	▲	▲	▲				

2. Revenue Position by Division

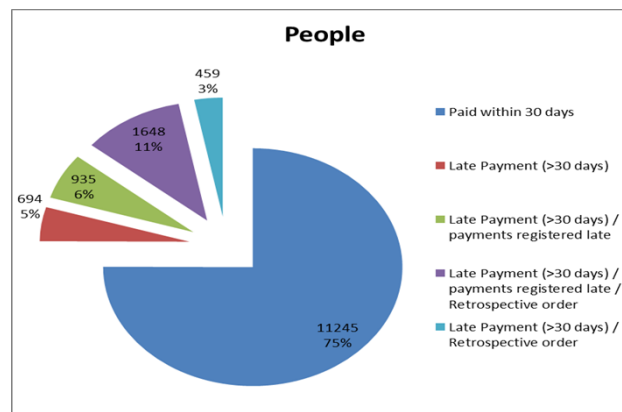
Revenue Position by Division	2019/20 - Full Year			
	Approved Budget	Revised Budget	Forecast Outturn	Outturn Variance
£000s				
Adult Social Care	148.7	148.9	154.4	5.5
Children and Family Services	62.4	62.7	62.8	0.1
Educational Improvement	11.9	11.8	12.5	0.6
Public Health - General Fund	3.2	3.2	3.2	0.0
<b>Total</b>	<b>226.3</b>	<b>226.7</b>	<b>232.9</b>	<b>6.2</b>

3. Aged Debt Analysis



4. Payment Statistics

Division	Amount Paid (£)	Number of invoices paid	Average days to pay	Late Payment (>30 days)	Invoices paid without order	Retrospective order
<b>1 - People</b>						
14 Adult Social Care	5,183,597	4,052	34	832 21%	30 1%	656 16%
15 Children and Families Services	19,372,722	6,540	40	2,012 31%	14 0%	2,598 40%
16 Educational Improvement	25,805,060	2,191	29	300 14%	16 1%	300 14%
1Y Capital - People	7,523,357	197	38	55 28%	0 0%	39 20%
34 Public Health	13,087,229	1,693	47	469 28%	0 0%	324 19%
36 Public Health - General Fund	8,814,368	308	34	68 22%	0 0%	50 16%
<b>1 - People Total</b>	<b>79,786,332</b>	<b>14,981</b>	<b>37</b>	<b>3,736 25%</b>	<b>60 0%</b>	<b>3,967 26%</b>



## 5. Key Messages

### 5.1 Adult Social Care

Outturn 2018/19 £'000s	Financial Year 2018/19	Revised Budget 2019/20 £'000s	2019/20 Forecast @ P08 £'000s	Forecast Variance @P08 £'000s	Change in forecast Variance £'000s
72,705	Older Adults 65+	65,681	73,630	7,949	-316
66,054	Working Age Adults 18 - 64	63,533	69,473	5,940	-217
8,954	Preparing for Adulthood 0 - 25	8,228	9,700	1,472	50
2,487	Social Care Support	1,877	-1,835	-3,712	19
30,118	Staffing & other costs	34,981	31,558	-3,423	35
-29,542	Income	-25,389	-31,811	-6,422	-193
	iBCF Inflation Provision		-640	-640	-640
	Saving Target not Delivered		4,300	4,300	4,300
<b>150,776</b>	<b>Totals per budget report</b>	<b>148,911</b>	<b>154,375</b>	<b>5,463</b>	<b>3,038</b>

**Note:** The forecast on Older Adults 65+ has been reduced by £0.372m which forms part of the Saving Target written down as part of the P4 forecast. To avoid confusion this has now been added back to the Saving Target not Delivered which is shown separately in the table above.

The current forecast outturn at P8 (November 2019) for Adult Social Care on a current net budget of £149.0m is £150.4m an overspend of £1.5m (1%).

As previously reported the service was undertaking a critical review of the risk to delivery of the savings target of £4.3m. The review concluded that the saving will not be achieved in this financial year primarily due to:

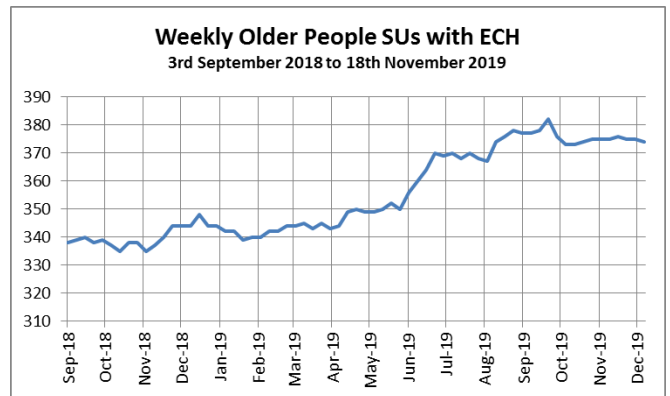
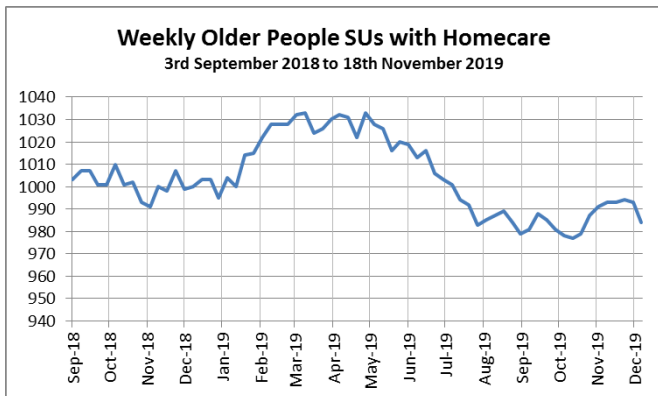
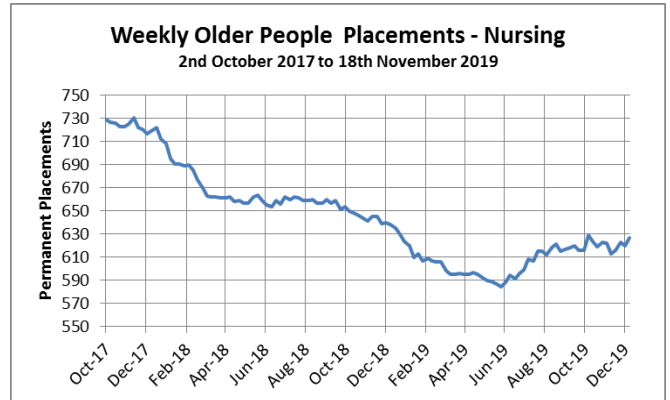
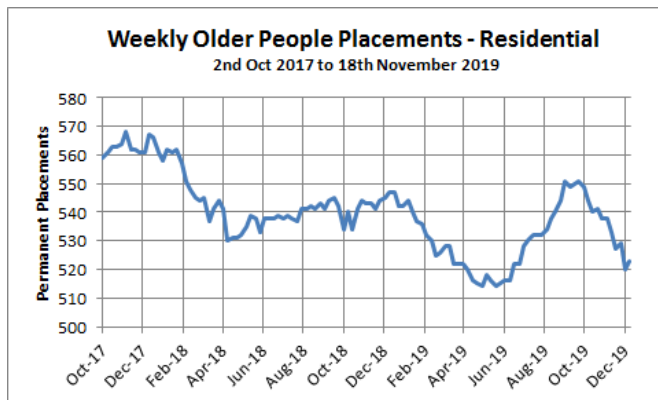
- Pressures from hospital discharges throughout the summer at unprecedented levels
- Lack of Home Care supply (severe workforce challenges)

To address this in the short term the service has had to revert to placements in higher cost Nursing and Residential Care.

The forecast overspend has been revised to £5.463m to include the effect of the saving target not being delivered in this year.

The key movements between the period 7 and period 8 forecasts include:

- The originally planned Savings of £4.3m will not be achieved in 2019/20 due to demand pressures and lack of workforce supplies in the market.
- The revision to the Adult Social Care Budget through the transfer of Careline (Piper) service which currently shows a net forecast Income of £87k. It is understood however that there is a high risk that the service will not achieve the £0.150m Income target and as a consequence will possibly suffer an underspend. This is currently under review with Housing.
- Addition of £640k of one-off iBCF funds provided as part of the arrangements to mitigate the in-year demand and cost pressures
- Earmark part of the underspend on the Home First service (£479k) to recruit additional Care Staff through the CCG provider in order that the service meets its commitment to free up hospital beds. This commitment of £130-£200k is not reflected in the Forecast.
- In addition to the introduction of the iBCF funds the service shows a further reduction in the underspend of £250k which is primarily due to an increased forecast on Direct Payments clawback.
- Support for Older Adults Forecast has remained stable in the month. Looking at placements for November there is a downward trend for residential and nursing. By contrast placements for Home Care and Extra Care Housing are showing a downward trend. There are risks that due to winter pressures that the demand on care home placements will increase if homecare supply remains at current levels. The following graphs set out the up to date position on placements for Older Adults.



## 5.2 Public Health - General Fund

The current forecast at P7 for Public Health is Forecasting a break even position on a gross budget before Income £3.237m.

## 5.3 Children and Family Services

At this stage in the year, the service is forecasting an overspend of £53k, which is almost the same as P7. At present the placements forecast (as per the table below) is indicating a budget pressure of £0.268m, this pressure is offset by forecast underspends of £0.215m elsewhere in the service.

Within the budget for 2019/20 there were savings targets of £1.6m, and current forecasts indicate that these will be met, following service changes arising from Strengthening Families Programme. These include assumptions about costs of out-of-authority placements being replaced with the introduction of 2 and 3 bed homes.

The major pressures in the service arise from the following areas;

1. delays in opening Bristol's first new CH as the BCC arranged contractor entered liquidation without completing refurbishment work. This means a delay in opening and children moving in until after the Christmas period.
2. An increase of children in care to 644 from a low of 614 in May and June of this year. This includes an increase in teenage entrants largely due to a recent upturn in UASC presentations, criminal remand linked to SYV and CCE.
3. Extended use of Agency as SW England delays registration of NQSWs
4. Agency support costs / placement costs for children moved from St Christophers.

Significant pressure also remains from increased numbers entering care inc court ordered criminal remand..

## 5.4 Educational Improvement

The main budget issue continues to be Home-School Transport. There have been underlying budget pressures in this service for some time; during 2018/19, they were offset by the temporary supplementary estimate. For 2019/20 budget setting, some inflationary provision (£0.3m) and some unallocated funding (£0.3m) has helped limit the pressure, but demand and cost pressures remain with a £0.6m overspend forecast. There has been a 13% increase in children eligible through SEN code so far this year. Numbers are predicted to increase by a further 20,

representing a 16% increase on last year. Other pressures include the cost of Service Level Agreements and costs arising from the new Transport Framework.

Placement Category		Financials				
Placement Category	Cost Centre name	AVERAGE APR TO NOV:	ANNUAL BUDGET £000	ANNUAL FORECAST £000	FORECAST VARIATION £000	ACTUAL AVERAGE WEEKLY COST
Bristol Residential	Inhouse Supported Accom - Looked after (Pre 18)	5	84	213	128	137
	Inhouse Supported Accom - (Post 18)	25				
	Childrens Residential Homes	10	3,084	2,506	-578	4,619
<b>Bristol Residential Total</b>		40	3,168	2,719	-449	4,756
Foster Care	In house Fostercare - Looked after (Pre 18)	398	6,226	6,031	-195	265
	In house Fostercare - (Post 18)	41				
	Independent Fostering Agencies - Looked After (Pre 18)	158	5,522	5,776	253	621
	Independent Fostering Agencies -(Post 18)	21				
	Adoption - Looked after (pre 18)	51	482	389	-93	144
	Adoption - (Post 18)	1				
<b>Foster Care Total</b>		669	12,230	12,196	-35	1,030
Non-Bristol Residential	Out of Authority	29	5,032	5,223	192	3,525
	Parent & Baby Unit	5	505	340	-165	1,274
	ESA - Looked after (Pre 18)	10	1,137	1,042	-94	1,604
	ESA- (Post 18)	2				
<b>Non-Bristol Residential Total</b>		46	6,673	6,605	-67	6,403
<b>Other</b>	Secure Unit	0	151	74	-76	
<b>Other Total</b>		0	151	74	-76	
Permanency	SGO/RO/CAO - (Pre 18)	536	4,121	5,016	895	180
	RO/SGO/CAO (Post 18)	2				
<b>Permanency Total</b>		537	4,121	5,016	895	180
<b>Grand Total of all placements</b>	<b>Grand Total</b>	<b>1,293</b>	<b>26,343</b>	<b>26,611</b>	<b>268</b>	
<b>Total for Teams and Other Services</b>			<b>36,356</b>	<b>36,141</b>	<b>-215</b>	
<b>Childrens Totals</b>			<b>62,699</b>	<b>62,752</b>	<b>53</b>	

## c: Risks and Opportunities

### 6. Savings Delivery RAG Status

**19/20 People Directorate Savings Target (£'000s):**

**8,980**

	This month			Last month		
	Total value of savings (£'000s)	Value at risk (£'000s)	Proportion at risk	Total value of savings (£'000s)	Value at risk (£'000s)	Proportion at risk
No - savings are at risk	5,747	4,385	76%	5,747	2,085	36%
Yes - savings are safe	1,433	0	0%	1,933	0	0%
SAVING CLOSED - CONFIRMED AS 'SECURED & DELIVERED'	1,800	0	0%	1,300	0	0%
NO RAG PROVIDED	0	0	n/a	0	0	n/a
<b>Grand Total</b>	<b>8,980</b>	<b>4,385</b>	<b>49%</b>	<b>8,980</b>	<b>2,085</b>	<b>23%</b>
n/a - represents one off savings or mitigations in previous year	-3,206	0	0%	-3,206	0	0%
Accelerated efficiencies (balancing line)	0	0	n/a	0	0	n/a
WRITTEN OFF	0	0	n/a	0	0	n/a
<b>Grand Total</b>	<b>5,774</b>	<b>4,385</b>	<b>76%</b>	<b>5,774</b>	<b>2,085</b>	<b>36%</b>

Top 5 largest savings at risk in (ordered by size of saving at risk)		
ID	Name of Proposal	Value at Risk in 19/20 (£'000)
FP33	Introduce Better Lives Programme (Improving outcomes for adults in Bristol) (incl. partial 18/19 rollover)	£ 4,300
FP18-2	*17/18 rollover* More efficient home to school travel	£ 45
BE7-2	*18/19 Rollover* Organisational redesign including the council's senior management structures (Mitigation for Education Post)	£ 40

Mitigated savings from previous years' that remain 'due' for delivery this year (£'000)		
Amount due from previous year(s):	£	3,334
Amount reported at risk:	£	85

#### Key Changes since last month:

1. FP40-C \*18/19 rollover\* Public Health contract review and recommissioning (£500k) has been marked as 'secured and delivered' this period, increasing the overall amount of 'closed' savings to £1.8m.

2. People Directorate now have a total of only 5 savings remaining open in 19/20, of which 3 are reporting savings at risk (shown above right), and the remaining 2 are reporting GREEN /safe.

3. There has been a change to the total value of savings reporting at risk for 19/20 - £4.3m in relation to non achievement of savings in the Better Lives Programme.

#### Key messages/Comments:

1. FP33 Better Lives . Despite a number of efforts it has not been possible to make inroads into the savings target. Activity in the NHS has dominated social care over the last few months and the anticipated reduction in residential and nursing home beds has been compromised by having to deal with the unprecedented amount of pressures in the NHS. A revised transformation programme is being planned to take more actions to reduce demand and stabilise the market that is currently imbalanced. The system remains under considerable strain with both Trusts on Opel 4 alert status through almost the entire month.

2. FP18-2: \*17/18 rollover\* More efficient home to school travel - Although the reduced target of £45k continues to report as at risk, the Logical Transport project is in progress with likely savings attached associated with the restructure of the service.

**d: Capital**

<b>Approved Budget</b>	<b>Revised Budget</b>	<b>Expenditure to Date</b>	<b>Forecast Outturn</b>	<b>Outturn Variance</b>
<b>£25.8m</b>	<b>£23.3m</b>	<b>£8.5m</b>	<b>£22m</b>	<b>(£1.3m)</b>
		37% of Budget	95% of budget	

1. Within the Better Lives at Home funding there are delays in progressing the development of Sea Mills and acquiring properties. As a result the funding available in 2019/20 will be reprofiled into 2020/21.