

Mitigated Savings

1.1 The tables below document all the savings in category C and, D and E as noted in Appendix A1, where there has been non-delivery during 2019/20 of the saving as originally described and approved by Full Council. In many cases Directors identified mitigations within their services. If these savings continue to be unachievable in the future the Council will need to find other savings to compensate.

1.2 Table 1 below shows the savings which were delivered in a different way to the original proposal on an on-going basis but within the same relevant services (category C).

1.3 Table 2 outlines the savings that weren't delivered during 2019/20 and where relevant the mitigation that was put in place to ensure delivery of a balanced budget.

Table 1: Breakdown of savings delivered on an on-going basis in a different way to originally proposed

Ref	Saving Description	Savings (£m)	Revised Savings
IN26	Increase office rental capacity at Filwood Green Business Park	0.032	Improved collection of rent and arrears
IN30	Increased income from off street parking charges	0.020	Increased income from parking services
FP01	Reduce Third Party Payments	1.557	Reduction in contract inflationary costs
Total		1.609	

Table 2: Savings that weren't delivered during 2019/20 as originally described

Directorate	Ref	Description	£m	Category	In year mitigation	Action taken/Medium Term Impact
Growth & Regeneration	FP02	New ways of delivering parks and open spaces	0.250	D	Waste surplus refund from payment mechanism	Waste services have opportunities to progress which will contribute towards the saving delivery
Growth & Regeneration	FP36	Identify alternative funding to continue to support people in Council Housing	0.210	E	Underspends within Housing options budgets	The service are continuing to explore longer term opportunities to mitigate the saving in a sustainable way.
Growth & Regeneration	FP38	Review our approach to managing and optimising the value of public sector land and buildings	0.200	D	Capital recharges above target budget	Property service have opportunities in the pipeline, and are continuing to explore how the saving can be delivered on a sustainable basis.
Growth & Regeneration	IN04	Establish city centre business rate development team	0.160	D	Additional unbudgeted income from Bottleyard service	The saving remains at risk and opportunities are still being explored for alternative sustainable replacement.
Growth & Regeneration	RS02	Savings to road maintenance budget	0.250	D	Increased income from parking services	There remains a risk to delivering this saving sustainably
People	FP18	More efficient home to school travel	0.045	E	General Reserve used to cover 19/20 shortfall	The new Logical Transport system has been implemented enabling service restructure and improved data.
People	FP33	Introduce Better Lives Programme	4.300	E	General Reserve used to cover 19/20 shortfall	Better lives savings continue to be challenging and represents a risk going forward. The impact of Covid-19 will significantly impact the market and an updated approach may be required.
Resources	BE1	Restructure HR, Finance and associated support teams	0.018	D	One off mitigation within wider IT budget	Full saving will be delivered in 20/21 as the non-delivery is a result of small delay in

					underspend	implementation
Resources	BE6	Workforce policy and review	0.083	E	Mitigated via Resources overarching end of year underspend	Full savings of the workforce policy review will be delivered over several years and will exceed the original target albeit at a slower rate
Resources	BE7	Organisational redesign including the council's senior management structures	0.160	E	Mitigated via one-off underspends in vacant management posts	Full savings will be delivered over coming years.
Resources	FP01	Third Party Payments	0.380	E	Mayor's consultation reserve	This has been written off as part of setting the 20/21 budget .
Resources	IN06	Increase bookings for Lord Mayor's Mansion House and Chapel	0.250	E	Mitigated via Resources overarching end of year underspend	Remains at risk and Covid-19 will further inhibit ability to deliver.
Resources	FP38	Review our approach to managing and optimising the value of public sector land and buildings	0.495	E	Mitigated via Resources overarching end of year underspend	Remains at risk and Covid-19 will further inhibit ability to deliver.
Resources	IN23	More income from commercial opportunities	0.250	D	Underspend on prudential borrowing and additional sales within fleet services	A number of commercial opportunities are continuing to be explored, although these will be success will be impacted by restrictions as a result of Covid-19.
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