

## a: Revenue Budget Monitor

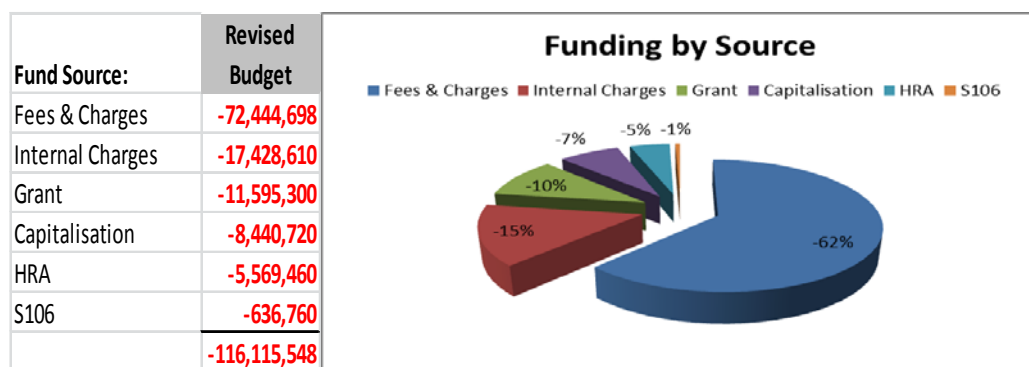
	Revised Budget	Forecast Outturn	Outturn Variance	Of which :	
				Covid	Non Covid
<b>P06</b>	<b>£64.4m</b>	<b>£91.2m</b>	<b>£26.8m overspend</b>	<b>£27.3m</b>	<b>(£0.5m)</b>
<b>P05</b>	<b>£63.1m</b>	<b>£89.6m</b>	<b>£26.5m overspend</b>	<b>£27.4m</b>	<b>(£0.9m)</b>

May	June	Aug	Sept	Oct	Nov	Dec	Jan	Feb
31.0	28.9	26.5	26.8					
	▲	▲	▼					

## Position by Division

General Fund	2020/21 - Full Year			P6 Forecast Variance		Movement vs P5: Increase /(Decrease)		
	Revised Budget	Revised Outturn	Revised Outturn Variance	COVID-19 Exp	COVID-19 Inc	COVID	Non-COVID	Total Movement
	£000s			£000s		£000s		
<b>Growth &amp; Regeneration</b>								
Housing & Landlord Services	14,896	19,970	5,074	4,612	0	4,612	462	(274)
Development of Place	1,431	2,425	994	264	1,236	1,501	(507)	(113)
Economy of Place	14,246	22,003	7,757	925	5,748	6,673	1,084	99
Management of Place	33,809	46,757	12,948	1,830	12,650	14,480	(1,532)	592
<b>Total Growth &amp; Regeneration</b>	<b>64,382</b>	<b>91,155</b>	<b>26,773</b>	<b>7,631</b>	<b>19,634</b>	<b>27,266</b>	<b>(493)</b>	<b>305</b>

The Growth & Regeneration Directorate reported a £26.8m overspend against a net expenditure budget of £64.4m (which also reflects services transferring to G&R from Resources). The overspend is mainly due to the impacts of the pandemic which has significantly affected a number of the directorate's fee generating services. The Directorate generates over £116m in revenue to partially fund its activities. The table below shows the breakdown of the funding by type.



## Key Messages:

**Housing & Landlord Services** – The division is forecasting a £5.1m overspend against a revised budget of £14.9m at P6. The main reasons for the expenditure pressure are:

- The £2.5m budget for subsidy loss has been transferred from Revenues and Benefits to Housing Options, with a forecast overspend of £1.1m.
- As part of the initial response to Covid-19, Bristol City Council has accommodated and supported over 350 people who were rough sleeping or in communal night shelters as part of “Everyone in”. The forecast net cost of this provision until the end of July was £2.7m, which included costs of dilapidation

and deep cleaning of hotels yet to be incurred which are anticipated to be funded from the Covid-19 grant allocation, as well as a small ring-fenced grant of £73,500 received from the MHCLG.

- The Move-on Project Board recommends the principle of continuing to accommodate and provide move on options to avoid rough sleepers returning to the streets, including people with no recourse to public funds. In order to facilitate this, a bid for £2.174m was made to the MHCLG for Next Steps Accommodation Programme funding, of which £1.936m has been awarded which will reduce the call on the Covid grant.

**Development of Place** – The division is forecasting a £1m overspend against a revised budget of £1.4m at P6.

The main reasons for these variances are:

- Significant reductions in income have been experienced across the planning and building regulations services during the pandemic. Some developments and work are simply put on pause and which will create a small amount of “catch-up”. However there is only a limited capacity within the market to progress developments, planning applications, searches etc. Therefore it is anticipated that there won’t be 100% “catch-up” and that this will take several months to return to regular level. The services are anticipating a reduction in its ability to support and progress on capital projects.
- Planned MTFP savings from income are now also at risk, estimated at £0.1m

**Economy of Place** – The division is forecasting a £7.8m overspend against a revised budget of £14.2m at P6 (as the sustainable transport budgets transfer in from MOP). The main reasons for these variances are:

- It is expected that commercial property rental income will also experience up to 25% reduction (c£3m) base on ONS statistics on national business insolvency risk and intelligence from the Council’s own property agents who estimates these losses across a national mixed commercial portfolio.
- The Council run 7 museums which are general free to visit however do generate income for the Council as they do run some fee charging exhibitions, cafes and shops. The Council also run fee paying services within our libraries. Whilst some costs may be covered by furloughing relevant staff this doesn’t cover all of the lost income. These activities may take a long time to return to pre-COVID income levels as capacity will be reduced for the foreseeable future as a result of infection control and social distancing measures.
- Planned MTFP savings from income are now also at risk, estimated at £0.3m

**Management of Place** – The division is forecasting a £12.9m overspend against a revised budget of £33.8m at P6 (as the sustainable transport budgets transfer out to EOP). The main reasons for these variances are:

- Significant reductions in income have been experienced across our car parks including off-Street car parks, on street parking, resident parking schemes, parking charge notices etc. Occupancy has reduced significantly during the pandemic. Estimated in-year loss is £12.6m.
- Other income reduction include advertising income from council assets e.g. bus shelters, and income generated by Council’s renewable energy assets due to unprecedented market price volatility.
- Waste management services also experienced additional cost pressures (£1.7m) due to increases in residential residual waste and recycling volumes, market price volatility for waste disposal, and additional measure introduced for social distancing.

It is important to note that whilst central government have announced support to local authorities in funding a proportion of lost fees and charges income, there are caveats on what they are prepared to fund, as a result the Directorate will still be left with a balance of Covid related overspends that will need to be funded from its earmarked reserves.

## Savings Delivery

20/21 G&R Directorate Savings Target (£'000s):

3,012

	This month			Last month			Top 5 largest savings at risk in (ordered by size of saving at risk)		
	Total value of savings (£'000s)	Value at risk (£'000s)	Proportion at risk	Total value of savings (£'000s)	Value at risk (£'000s)	Proportion at risk	ID	Name of Proposal	Value at Risk in 20/21 (£'000)
No - savings are at risk	875	675	77%	1,225	1,225	100%	IN04-1	Establish city centre business rate development team (including some 19/20 roll over)	£ 240
Yes - savings are safe	2,137	0	0%	1,787	0	0%	NEW2	*19/20 Rollover* - Review our approach to managing and optimising the value of public sector land and buildings	£ 200
SAVING CLOSED - CONFIRMED AS 'SECURED & DELIVERED'	0	0	n/a	0	0	n/a	IN05	Increase income from museum buildings	£ 86
NO RAG PROVIDED	0	0	n/a	0	0	n/a	IN29	New ways of funding Development Management services	£ 80
Grand Total	3,012	675	22%	3,012	1,225	41%	R502-B	SMART City initiatives	£ 50
n/a - represents one off savings or mitigations in previous year	-1,326	0	0%	-1,326	0	0%			
Accelerated efficiencies (balancing line)	0	0	n/a	0	0	n/a			
WRITTEN OFF	380	0	0%	380	0	0%			
Grand Total	2,066	675	33%	2,066	1,225	59%			

Mitigated savings from previous years' that remain 'due' for delivery this year (£m)	
Amount due from previous year(s):	£ 1.07
Amount reported at risk:	£ 0.41

### Key Changes since last month:

There are three changes to note for the G&R Directorate this month:

1. BES7 Improving the performance of the council's Commercial/Investment Property portfolio - now reporting the full £100k as safe and is in the process of completing the paperwork to make as 'secured and delivered'.
2. FP02-C General Waste Savings Target (Note name changed last month) - now reporting the full £250k as safe for 20/21.
3. R502-B SMART City initiatives - amount reporting at risk reduced from £250k to £50k. It is understood this is due to other mitigations.

## b: Risks and Opportunities

GROWTH & REGENERATION DIRECTORATE RISKS & OPPORTUNITIES					
Division Name	Service Name	Description	Risk / Opportunity £'000	Mitigations / Opportunity	Value of Mitigation £'000
Management of Place	Traffic & Highways	Signals & Lighting General - overrun of section 74 work, TTR0/TTRN and Inspection charges owed by Bristol Water totals £1.448m at 07/10/20 split as: £18k under 30 days, £35k 30-59 days, £20k 60-89 days, £117k 90-119 days, £1,214k 120-365 days, £43k 1-2 years. BCC have made an offer to Bristol Water to reduce the charge. As at Oct'20 Patsy Mellor is in discussions with CEO of Bristol Water.	Over 60 days £1.394 m o/s, if 50% not paid, risk of losing £697k	Corporate Finance set up a provision for this at 31/03/20	tbc
Housing and Landlord Services	Housing Options	Due to economic impact of Covid - homelessness may increase - leading to greater use of temporary accommodation		Seek additional supported accommodation and increase acquisition of units	
Management of Place	Traffic & Highways	Repairs at West End may highlight additional work that needs to be done and any delays in work being completed will impact on income	?	Delays in work being completed, may result in people moving to Trenchard to park	
Management of Place	Traffic & Highways	Marston's are not allowed to enforce the PCN debts. As at Oct'20 Patsy Mellor is raising this with Stephen Peacock.	400		
Management of Place	Traffic & Highways	Bristol Bridge PCNs when we go live in November. Almost impossible to quantify, but for context, the PCNs issued in the first 5 months on Stoke Lane amounted to about £400k.	?		
Management of Place	Traffic & Highways	Potential for parking income to increase as economy picks later in the financial year after the effects of COVID on parking	358		
Management of Place	Parks Service	Rising cases of COVID into Winter, pressure on Cems & Crems should the level of deaths start to rise as per early Summer. Also, cafes, Nursery and Kiosks income could fall.	?		
Management of Place	Energy Service	Facilities Mgt to run all BCC buildings with windows open and heating on full blast during winter to combat COVID!! Pressure on Energy Service gas expenditure	200		
Management of Place	Energy Service	From Nov'20 the Heat Network Ltd company (SPV) will operate. This has stopped the Energy Service from recharging staff to capital projects in relation to this and also the fee income from customers will now go direct to Heat Network Ltd company. This is slightly off set from a mgt fee recharged to the Company for services they will continue to support the Company with.	480		
Management of Place	Traffic & Highways	Rising cases of COVID into Winter, pressure on Parking income as per early Summer.	?		
Management of Place	Reg Services	COVID pressure on licensing income - unclear on the numbers of pubs, clubs etc that might not renew their licenses.	?		
			1,438		-

There are four new quantified risks highlighted totalling £1.4m, as well as a number of unquantified risks that have been flagged by service managers. These require close monitoring as some are linked to the council's wider response to covid.

## c: Capital

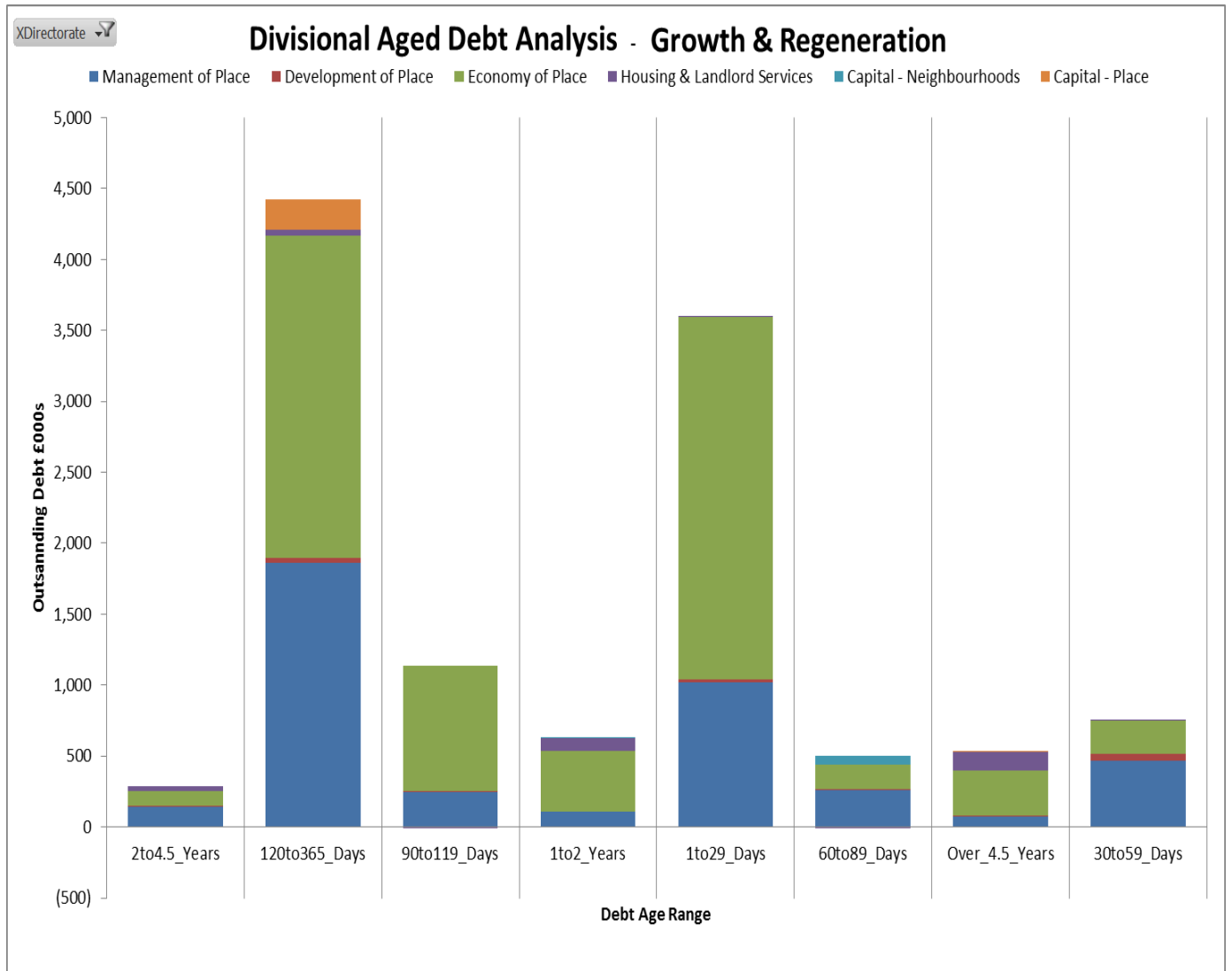
<b>Approved Budget</b> <b>£163.3m</b>	<b>Revised Budget</b> <b>£160.5m</b>	<b>Expenditure to Date</b> <b>£23.3m</b> 15% of Budget	<b>Forecast Outturn</b> <b>£108.3m</b> 67% of budget	<b>Outturn Variance</b> <b>£(52.2m)</b>
<i>2019/20 Comparator</i>				
	<b>Revised Budget</b> <b>£136.9m</b>	<b>Expenditure to Date</b> <b>£25.8m</b>	<b>Forecast Outturn</b> <b>£67.1m</b>	<b>Outturn Variance</b> <b>£(69.7m)</b>

### Key Messages

The current reports shows (£23.3m) spend against budget (15% delivery) against the revised budget of £160.5m and are behind spend reported same time last year (£25.8m as at P6). To achieve the budget target for 20/21, the directorate will need to increase monthly spend to £14.2m (excluding HRA) from the average of £3.9m per month as at P6. To ensure delivery, the directorate will be submitting revised budget proposals in line with up-to-date milestones. Recent reviews will be reflected in the P6 numbers and will show a significant reprofiling of forecast spend. Below is a breakdown of all the schemes within the G&R Capital programme.

Ref	Scheme	Budget	Expenditure to Date	Forecast	Variance	Expenditure to date	Forecast
						£000s	%
<b>Growth &amp; Regeneration</b>							
GR01	Strategic Property – Temple Meads Development	6,054	27	5,446	(608)	0%	90%
GR03	Economy Development - ASEA 2 Flood Defences	8,568	314	8,032	(536)	4%	94%
GR05	Strategic Property - Hawkfield Site	500	0	167	(333)	0%	33%
GR06	Innovation & Sustainability - OPCR 2	1,846	184	1,846	0	10%	100%
GR08	Delivery of Regeneration of Bedminster Green	225	46	225	0	21%	100%
HIF	HIF BID match funding	6,000	0	0	(6,000)	0%	0%
NH01	Libraries for the Future	609	77	527	(82)	13%	87%
NH02	Investment in parks and green spaces	1,378	430	1,776	398	31%	129%
NH03	Cemeteries & Crematoria - Pending Business Case Development	789	46	270	(519)	6%	34%
NH04	Third Household Waste Recycling and Re-use Centre	5,624	344	1,921	(3,703)	6%	34%
NH06	Bristol Operations Centre - Phase 1	286	129	150	(136)	45%	52%
NH06A	Bristol Operations Centre - Phase 2	1,876	156	529	(1,348)	8%	28%
NH07	Private Housing	3,110	1,422	3,110	0	46%	100%
PL01	Metrobus	172	246	1,923	1,751	142%	1115%
PL02	Passenger Transport	1,487	(93)	955	(532)	-6%	64%
PL03	Residents Parking Schemes	3	0	3	0	0%	100%
PL04	Strategic Transport	534	1,451	568	33	271%	106%
PL05	Sustainable Transport	9,524	3,055	6,885	(2,639)	32%	72%
PL06	Portway Park & Ride Rail Platform	3,038	274	1,726	(1,312)	9%	57%
PL08	Highways & Drainage Enhancements	191	(62)	191	0	-33%	100%
PL09	Highways infrastructure - bridge investment	2,849	26	577	(2,272)	1%	20%
PL09A	Highways infrastructure - Cumberland Road Stabilisation Scheme	5,140	395	3,854	(1,286)	8%	75%
PL10	Highways & Traffic Infrastructure - General	11,628	3,503	10,189	(1,438)	30%	88%
PL10B	Highways & Traffic - Street Lighting	591	60	291	(300)	10%	49%
PL10C	Transport Parking Services	1,881	179	1,135	(746)	10%	60%
PL11A	Cattle Market Road site re-development	2,858	378	1,307	(1,551)	13%	46%
PL14	Bristol Legible City Scheme	315	75	130	(185)	24%	41%
PL15	Environmental Improvements Programme	319	39	140	(179)	12%	44%
PL17	Resilience Fund (£1m of the £10m Port Sale)	53	1	53	0	2%	100%
PL18	Energy services - Renewable energy investment scheme	1,678	109	886	(792)	6%	53%
PL18A	Energy Services – Bristol Heat Networks expansion	16,480	2,999	7,867	(8,613)	18%	48%
PL18B	Energy Services - School Efficiencies	151	66	0	(151)	44%	0%
PL18D	Energy Services - EU Replicate Grant	(115)	23	26	141	-20%	-23%
PL19	Energy Services Phase 2 Investment & commercialisation opportunities	1,200	0	180	(1,020)	0%	15%
PL20	Strategic Property	332	0	86	(246)	0%	26%
PL22	Strategic Property - Investment in existing waste facilities	1,057	0	521	(536)	0%	49%
PL23	Strategic Property - Temple St	355	30	30	(326)	8%	8%
PL24	Bristol Beacon	19,468	6,720	19,468	0	35%	100%
PL25	Strategic Property - Community Capacity Building	998	0	0	(998)	0%	0%
PL30	Housing Strategy and Commissioning	30,296	611	11,734	(18,561)	2%	39%
PL30A	Housing Programme delivered through Housing Company	9,500	0	13,000	3,500	0%	137%
PL32	Western Harbour Design Development	480	0	0	(480)	0%	0%
PL35	Harbour Operational Infrastructure	739	0	179	(561)	0%	24%
PL36	Investment in Markets infrastructure & buildings	444	42	382	(62)	9%	86%
<b>Total Growth &amp; Regeneration</b>		<b>160,510</b>	<b>23,305</b>	<b>108,283</b>	<b>(52,228)</b>	<b>15%</b>	<b>67%</b>

## d: Aged Debt



## e: Payment Performance

	Amount Paid (inc VAT)	Number of invoices	Average days to pay	Number of invoices paid late	% Paid Late
<b>4 - Growth &amp; Regeneration</b>					
37 - Housing & Landlord Services	1,426,169	761	20	33	4%
3Y - Capital - Neighbourhoods	1,398,912	38	55	17	45%
42 - Development of Place	185,769	42	54	14	33%
46 - Economy of Place	672,710	279	45	86	31%
47 - Management of Place	9,357,463	614	31	147	24%
4Y - Capital - Place	2,791,349	146	28	34	23%
<b>4 - Growth &amp; Regeneration Total</b>	<b>15,832,372</b>	<b>1,880</b>	<b>29</b>	<b>331</b>	<b>18%</b>