

# Decision Pathway – Report



**PURPOSE:** Key decision

**MEETING:** Cabinet

**DATE:** 25 February 2021

<b>TITLE</b>	<b>Changing Futures MHCLG Bid opportunity</b>		
<b>Ward(s)</b>	<i>City Wide</i>		
<b>Author:</b> Katherine Williams	<b>Job title:</b> Strategic Commissioning Manager		
<b>Cabinet lead:</b> Cllr Holland	<b>Executive Director lead:</b> Jacqui Jensen		
<b>Proposal origin:</b> <i>Other</i>			
<b>Decision maker:</b> Cabinet Member <b>Decision forum:</b> <i>Cabinet</i>			
<b>Purpose of Report</b> To seek approval for submitting a Bristol-focused partnership bid for the MHCLG two-year funding programme which aims to <ol style="list-style-type: none"><li>1. Improve how local services and systems work for adults experiencing multiple disadvantage</li><li>2. Influence government policy and local commissioning</li><li>3. Generate learning, and test new partnership approaches</li></ol> <p>An expression of Interest was submitted on 21<sup>st</sup> Jan 2021. With a strong focus on creating system change this is an opportunity to tackle disadvantage at individual, service and system levels for clients experiencing at least three of the following: homelessness, substance misuse, mental ill-health, criminal justice involvement, domestic abuse. 15 successful areas will receive £15k to work up a full bid and delivery plan for investment of £1.5m - £4.5m over two years.</p> <p>Developing the full bid will require a partnership response and if successful cabinet approval will be sought on how the funding will be spent.</p> <p>This report also highlights the link to the anticipated data accelerator bid for Troubled Families (detailed below).</p> <p><b>Evidence Base:</b> Building on successful programmes to date (such as The Golden Key Partnership, Troubled Families, Social Impact Bonds, Everybody In, etc.) this bid provides an opportunity to enhance the Change For Good programme and our collective ambition to tackle city-wide problems and reduce inequalities. There is a strong evidence base that highlights that Bristol has a high proportion of people who are effected by mental ill health, substance misuse, homelessness and domestic abuse, and we know that some people do not fare well in services due to the multiple disadvantage that they experience. Evidence is available in the Joint Strategic Needs Assessment.</p> <p><b>Cabinet Member / Officer Recommendations: At this stage our recommendations are as follows.</b> <b>That Cabinet</b></p> <ol style="list-style-type: none"><li>1. Note the submission of an expression of interest for the MCHLG Changing Futures funding programme of up to £4.5m over two years.</li><li>2. Authorise, if this expression of interest is successful, the Executive Director of People in consultation with the agreed Cabinet Member, to develop a detailed delivery plan for submission by April 2021.</li><li>3. Note that, if successful, a further report will be brought to Cabinet to seek approval for how the funding will be spent.</li></ol>			
<b>Corporate Strategy alignment</b>			

This work cuts across several strands of the One City Plan, and in particular links to Health and Wellbeing and Homes and Communities in addressing inequalities and multiple disadvantage.

### City Benefits

The act of developing an expression of interest can have significant benefits in consolidating our partnership working and aligning agendas.

If successful, this bid will contribute between £1.5 and £4.5 million over two years

Whilst this opportunity focuses on the cohorts as mentioned, the wider scale impact of system change would be felt across a much larger group of citizens. At this stage the anticipated benefits include the following.

1. Reduced reliance on reactive services (A&E, place of safety, etc).
2. Reduction in repeat short-term prison recalls, rough sleeping and repeat homelessness, mental health crisis, suicide and deaths through overdose and for other reasons.
3. Common framework for understanding risk and vulnerability across agencies.
4. Shared language and approach to risk, equalities, interventions, care, outcomes.
5. Reduced inequalities.
6. Cost avoidance.

There are strong links with the anticipated data accelerator bid for Troubled Families which is expected to be announced in Feb 21. Ensuring that personal and sensitive information can be appropriately shared will be essential for ensuring longer term system change. If successful the accelerator bid will enable Bristol to take significant advantage of the new IT infrastructure that has been put in place which will benefit the city both strategically and operationally in responding to emerging need and vulnerability in children and families.

### Consultation Details

1. Golden Key Partnership has run several partner consultation sessions
2. Presented at Local Authorities Joint Strategic Group covering BNSSG footprint

A wider series of consultation activity will take place beyond the expression of interest stage. A key element of this work is co-design and lived experience input which will be embedded in our approach.

**Background Documents:** Changing Futures: changing systems to support adults experiencing multiple disadvantage Prospectus for local Expressions of Interest (EoIs) December 2020

<b>Revenue Cost</b>	£ n/a	<b>Source of Revenue Funding</b>	<i>Insert specific service budget name</i>
<b>Capital Cost</b>	£ n/a	<b>Source of Capital Funding</b>	<i>e.g. grant/prudential borrowing etc.</i>
<b>One off cost</b> <input type="checkbox"/>	<b>Ongoing cost</b> <input type="checkbox"/>	<b>Saving Proposal</b> <input type="checkbox"/>	<b>Income generation proposal</b> <input type="checkbox"/>

### Required information to be completed by Financial/Legal/ICT/ HR partners:

**1. Finance Advice:** This report seeks authority to submit an expression of interest for the Changing Futures Programme which seeks to improve outcomes for people experiencing multiple disadvantage. Following the initial expression of interest phase, grant funding of up to £15k will be available for shortlisted areas in year one (2020/21) to develop a more detailed delivery plan.

If delivery plans are approved, this will enable areas to access funding in the range of £1.5m - £4.5m per area over an initial two year period 2021/22 to 2022/23. The amount will combine a fixed element for core local partnership and programme costs, alongside a flexible element dependent upon the local context including the proposed size of cohort and scale of programme. Local partnerships will be expected to provide match funding to encourage sustainability, which may be through direct funding or in-kind contributions.

A local strategic partnership will be responsible for delivery and governance of the programme (which could include local authority, NHS partners, Police, National Probation Service, Voluntary, social and community partners and representation from Jobcentre Plus). Bristol City Council would be the direct recipient of the funding on behalf of the partnership and funding will flow to other parts of the system in line with the local delivery plan.

Any detailed expenditure proposals will need to follow normal BCC and partner organisation governance and decision pathways.

**Finance Business Partner:** Denise Hunt, Finance Business Partner 14 January 2021

**2. Legal Advice:** The submission of the bid for funding does not raise any specific legal implications. If successful, legal services will advise and assist in relation to the grant agreement.

**Legal Team Leader:** Husinara Jones, Team Leader/Solicitor, 14 January 2021

**3. Implications on IT:** IT Services are supportive of the submission of an expression of interest and will continue to work with colleagues to ensure that the initiatives align with IT and Information Assurance strategies.

**IT Team Leader:** Simon Oliver 12/01/21

**4. HR Advice:** There are no direct HR implications for Bristol City Council employees contained within this report.

**HR Partner:** Lorna Laing, HR Business Partner – People 18/01/21

<b>EDM Sign-off</b>	Hugh Evans	13/01
<b>Cabinet Member sign-off</b>	Cllr Holland	18/01
<b>For Key Decisions - Mayor's Office sign-off</b>	Mayor's Office	27/01

<b>Appendix A – Further essential background / detail on the proposal</b>	<b>NO</b>
<b>Appendix B – Details of consultation carried out - internal and external</b>	<b>NO</b>
<b>Appendix C – Summary of any engagement with scrutiny</b>	<b>NO</b>
<b>Appendix D – Risk assessment</b>	<b>NO</b>
<b>Appendix E – Equalities screening / impact assessment of proposal</b>	<b>NO</b>
<b>Appendix F – Eco-impact screening/ impact assessment of proposal</b>	<b>NO</b>
<b>Appendix G – Financial Advice</b>	<b>NO</b>
<b>Appendix H – Legal Advice</b>	<b>NO</b>
<b>Appendix I – Exempt Information</b>	<b>NO</b>
<b>Appendix J – HR advice</b>	<b>NO</b>
<b>Appendix K – ICT</b>	<b>NO</b>
<b>Appendix L – Procurement</b>	<b>NO</b>