

## **Appendix B – Details of consultation carried out - internal and external**

### **Elaine Olphert, Head of Housing Delivery**

#### **Goram Homes client function**

Goram Homes business plan offers a concise and accurate summary of their current and future position. The City Council as client has had the opportunity to review the plan, its assumptions, and financial projections. I am satisfied that the plan's main objectives and targets are achievable and that appropriate risk and sensitivity analyses are included to mitigate foreseeable issues. BCC will continue to ensure Goram Homes has a pipeline of sites that supports the business plan now and going forward into the future. It will be an ongoing dialogue to ensure the delivery pipeline is achievable so that delivery happens.

Date: 24 February 2021

### **Ken Lawson, Waste Strategic Client Manager**

#### **Bristol Waste client function**

##### Comments on Business Plan

Overall, from the perspective of the Waste Client function this is aligned with BCC's strategic ambitions around Waste.

The Waste Client is supportive and is working closely with the company to progress a number of the proposals set out in the business plan including: further investment in the cities Reuse and Recycling Centres; improving the customer experience and implementing clearer policies around domestic collections; improving efficiency in the delivery of services more generally and the trialling of innovative solutions for collecting, sorting, disposing and treating waste.

It is important that BCC and BWC continue to work together to further develop their shared plans for how we support Bristol to meet the key objective of engaging with the residents to present correctly, reduce, and minimise waste. It is key to; improving the street scene, reducing costs, increasing recycling and reducing carbon.

BCC is now starting the process of developing a refreshed Waste strategy in consultation with key council and city stakeholders and BWC. We expect this will result in a metric around waste reduction being confirmed and requested from BWC as part of future contractual arrangements.

Date: 9 December 2020

##### Comments on Business Cases relating to Avonmouth Phase 2 and CAZ Fleet Replacement

#### **Avonmouth Phase 2**

Operationally - The benefits of investing into a second baler, bulking facilities and further redevelopment of Avonmouth are all sensible long-term investments because:

- Recycling Capacity - If BCC is to reach a 65% recycling target in One City Environment Strategy additional capacity for the bulking, separation and storage of recycling will be a necessity.
- Improving quality of recycling - The recycling market and forthcoming government resource strategy are putting a greater emphasis on the quality of recycling collected and sent for reprocessing. UK outlets are applying higher standards for material as local authorities seek to secure UK only outlets for recycling. Provision of a pre-sorting belt for materials will ensure that the recycling sent to market by BWC will be of the highest standard and therefore should fetch best prices per tonne.
- Reduced queuing times and traveling distances for collection fleet - The redevelopment of the Avonmouth should lead to improved recycling collections as it will reduce queuing of recycling fleet and also reduce traveling times between rounds and bulking facilities. Benefits should include fewer dropped roads and miss collections.
- Cost avoidance - Processing of recycling with single points of failure within the waste industry are designed out. The financial and service impact of having just one baler & bulking facility at Albert Road should be designed out to avoid the high costs for managing recycling during downtime.
- Commercial waste opportunity – With the two Energy from Waste facilities in Avonmouth, BWC are ideally placed to offer their improved Avonmouth facilities as a contingency bulking facility for both Energy From Waste facilities, receiving a revenue for the service. There will also be opportunity to support neighbouring authorities, but before contracts are entered into the Client Team will ensure BAU is not affected.

Any additional benefits and saving referenced need to be identified and collated to provide robust financial tracking to clearly demonstrate the financial value of this investment and reduction in cost of the council's waste services.

#### Clean Air Zone (CAZ) Fleet Replacement

The outlined fleet are at the end of their life span and with some of the vehicles becoming unreliable in 2020 and impacting on frontline services, therefore investment is required. At present reliable battery technology is not viable for HGV vehicles, meaning that BWC's approach for GTL is the most pragmatic approach.

Date: 5 January 2021