

# Parks capital maintenance programme risk assessment

## Negative Risks that offer a threat to the programme and its Aims (Aim - Reduce Level of Risk)

Ref	Risk Description	Key Causes	Key Consequence	Status Open / Closed	Strategic Theme	Risk Category	Risk Owner	Key Mitigations	Direction of travel	Current Risk Level			Monetary Impact of Risk £k	Risk Tolerance			
										Likelihood	Impact	Risk Rating		Likelihood	Impact	Risk Rating	Date
R001	The budget allocated is not sufficient to resolve all urgent and essential works as anticipated.	The asset base is subject to regular inspection and new works may be identified. The cost of repair may be higher than anticipated by the inspector.	Higher risk repairs are not able to be progressed.	Open		Health and safety	Parks Services Manager	Within the capital programme divert funding from a category/workstream that has lower risk case work to one that is of higher risk.  Allocate revenue budgets to support essential repairs where necessary	Static	3	3	9	£0.00	3	3	9	Aug-21
R002	Works do not meet public expectations in terms of scope	Park users may expect that an asset in poor condition in a local park will be remedied when BCC assessment is that it is a lower priority	Enhanced scrutiny on the purpose and scope of works planned.	Open		Reputation	Play and Projects Manager	Potential to publish list of works online and provide to members. Work with External Comms on public messaging. Include key message that other works can be carried out through revenue budgets for repairs.	Static	3	3	9	£0.00	3	3	9	Aug-21
R003	Profile of spend cannot be delivered as prescribed	Delays in specifying works or carrying through successful procurement processes.	Spend needs to be moved to a later financial year.  Spend moves into a fourth financial year	Open		Project/Programme management Reputation	Project manager	Employ project specific officer to concentrate on delivery.  Diversify means of delivery in terms of work packages - strategic partner, through Building Services, case procurement, programme procurement.	Improved	3	3	9	£0.00	3	3	9	Aug-21
R004	Works reveal higher cost issues than originally specified	The work specification failed to include all works required as identified at inspection	Costs will increase on individual projects reducing the scope of the programme overall  Higher risk repairs are not able to be progressed.	Open		Project/Programme management Health and safety	Play and Projects Manager	Employ skilled and experienced project officer to concentrate on delivery.  Build in contingency to projects.  Allocate revenue budgets to support essential repairs where they can no longer be sustained by the programme	Improved	3	3	9	£0.00	3	3	9	Aug-21
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