

Proposed Budget 2022/23 - Full Council Summary by Division (General Fund)

Division	2022/23 Budget - Proposed					Proposed 2022 / 23 Budget
	Base Budget 2022 / 23	Pay & Inflation	Virements	Growth	Savings and Efficiencies	
£000						
People						
14 Adult Social Care	151,448	316	(269)	15,044	(1,150)	165,389
15 Children and Families Services	65,031	288	(213)	6,993	(25)	72,073
16 Educational Improvement	11,473	91	(15)	3,947	(42)	15,454
18 Management - People	0	0	0	0	(5,431)	(5,431)
34 Public Health	0	0	0	0	0	0
36 Public Health - General Fund	4,777	12	(2)	0	0	4,787
People	232,728	707	(498)	25,983	(6,648)	252,272
Resources						
21 Digital Transformation	14,721	111	(207)	0	(165)	14,460
22 Legal and Democratic Services	8,275	74	(61)	0	(308)	7,980
24 Finance	8,923	131	34	0	(670)	8,418
25 HR, Workplace & Organisational Design	16,601	160	1,078	0	(240)	17,600
26 Management - Resources	0	0	0	0	(2,250)	(2,250)
28 Policy, Strategy & Partnerships	3,828	43	(17)	0	(125)	3,729
Resources	52,349	519	826	0	(3,758)	49,936
Growth & Regeneration						
37 Housing & Landlord Services	14,802	87	332	2,300	(725)	16,795
42 Development of Place	1,530	88	(3)	0	(105)	1,510
46 Economy of Place	12,908	157	(128)	0	(21)	12,917
47 Management of Place	33,735	222	(235)	670	(1,300)	33,092
49 Property and Asset Strategy	(7,122)	21	(14)	0	(120)	(7,235)
4A Management - G&R	0	0	0	0	(2,540)	(2,540)
Growth & Regeneration	55,852	575	(48)	2,970	(4,811)	54,539
Corporate Funding & Expenditure						
X2 Levies	10,118	0	748	0	0	10,866
X3 Corporate Expenditure	24,128	(1,801)	(7,037)	(11,961)	17,917	21,246
X4 Capital Financing	22,495	0	0	0	0	22,495
X8 Corporate Revenue Funding	(399,495)	0	(200)	(19,254)	0	(418,950)
X9 Corporate Allowances	1,824	0	6,209	2,262	(2,700)	7,595
Corporate Funding & Expenditure	(340,930)	(1,801)	(280)	(28,953)	15,217	(356,747)
General Fund Total	(0)	0	(0)	0	0	(0)

Proposed Budget 2022/23 - Directorate summary with savings

Directorate: People

Summary by Division		2022/23 Budget					
		Base Budget 2022/23	Pay & Inflation	Virements	Growth	Savings and Efficiencies	Proposed 2022/23 Budget
		£000	£000	£000	£000	£000	£000
14	Adult Social Care	151,448	316	(269)	15,044	(1,150)	165,389
15	Children and Families Services	65,031	288	(213)	6,993	(25)	72,073
16	Educational Improvement	11,473	91	(15)	3,947	(42)	15,454
18	Management - People	0	0	0	0	(5,431)	(5,431)
34	Public Health	0	0	0	0	0	0
36	Public Health - General Fund	4,777	12	(2)	0	0	4,787
Total People		232,728	707	(498)	25,983	(6,648)	252,272

Summary by CIPFA group (Account Type)		2022/23 Budget					
		Base Budget 2022/23	Pay & Inflation	Virements	Growth	Savings and Efficiencies	Proposed 2022/23 Budget
		£000	£000	£000	£000	£000	£000
1	Employees	82,365	707	790	0	0	83,862
2	Premises-Related Expenditure	1,121	0	(9)	0	0	1,113
3	Transport-Related Expenditure	5,596	0	(291)	0	0	5,305
4	Supplies & Services	11,200	0	1,230	0	(835)	11,595
5	Third Party Payments	236,019	0	3,624	22,036	0	261,680
6	Transfer Payments	18,390	0	(1)	0	0	18,389
7	Support Services	10,441	0	(212)	0	0	10,228
Expenditure		365,133	707	5,130	22,036	(835)	392,172
9A	Income - Government Grants	(44,560)	0	(1,275)	0	0	(45,836)
9B	Income - Other Grants/Reimbursements and Contributions	(50,439)	0	(1,723)	0	(350)	(52,512)
9C	Income - Customer and Client Receipts	(1,821)	0	64	0	(32)	(1,788)
9E	Income - Recharges	(35,581)	0	(2,695)	3,947	0	(34,329)
Income		(132,401)	0	(5,629)	3,947	(382)	(134,465)
N	Income & Expenditure outside of Net Cost of Service	(4)	0	0	0	(5,431)	(5,435)
Other items outside of the Net Cost of Service		(4)	0	0	0	(5,431)	(5,435)
NET Expenditure		232,728	707	(498)	25,983	(6,648)	252,272

Savings proposals within People

Saving Name	Description	Savings £000	Savings Reference
Review local S117 funding arrangements for care and support	Improved joint commissioning outcomes and use of resources in relation to care and support provided under Section 117 (s117) of the Mental Health Act 1983 .	(200)	ASC10
Review the Bristol Community Meals	Review how the Bristol Community Meals service is run and identify how to transition this into a self-funded service while attracting new service users.	(100)	ASC11
Review Concord Lodge service delivery and	Review of Service Model delivered at Concord Lodge and transfer to a strategic partner to run.	(350)	ASC12
Review Shared Lives Services delivery and	Review of alternative commissioning models to deliver the Shared Lives service.	(50)	ASC13
Review Home Choice processes and criteria	Review process and criteria for Home Choice to enable people with adult social care needs to access appropriate housing more quickly.	(800)	ASC14
Increase return of unused direct payment	Support people who receive a Direct Payment to return any unused contingency funds.	(500)	ASC2
Manage and control cost of care for people with care and support needs	Work with care providers to implement agreed pricing tools to ensure consistent costings for care services for both adults with complex needs and older people who use social care services. Develop joint joint commissioning arrangements with NHS partners to deliver better value and outcomes for people who are eligible for social care services.	(800)	ASC3
Undertake Care Act reviews	Undertake planned Care Act reviews for people who are receiving care services to ensure we are helping people to maximise independence, access the right support, making best use of community resources and Technology Enabled Care and getting value for money from care services.	(1,000)	ASC4
Increase use of Technology Enabled Care	Invest in the use of Technology Enabled Care (TEC) as alternative to traditional care and support through continued development of the TEC team and innovation work.	(300)	ASC5
Transfer rehabilitation services to external partner	Transfer rehabilitation service delivery to the community health partner Sirona and close the South Bristol Rehabilitation Centre, subject to cabinet agreement, consultation with staff, trade unions and partners.	(500)	ASC6

Increase access to Continuing Health Care	Implement a dedicated Continuing Health Care (CHC) team to ensure packages that are CHC eligible are appropriately funded.	(350)	ASC9
Reduce spend by securing better value from services	Improve commissioning arrangements for a range of high value contracts for children and young people to deliver improved outcomes and value for money.	(400)	CF1
Reduce contractual value of the council's commissioned youth services	Reduce the contractual value of the council's commissioned youth services ensuring we maximise other sources of funding so that youth services can continue for children and young people in the city, including statutory parts of the service like the post 16 education and training guarantee and young carer assessments.	(200)	CF10
Review Early Help and Family Hub offer	Undertake a review of Early Help funding, operational activity and facilities to support our development of a Family Hub approach and integrated working in localities. This will include an assessment of other areas of funding and community capacity that can contribute in future to an integrated 'place based' approach, developing a service profile that makes best use of available assets across partner agencies.	(100)	CF2
Reduce spend on commissioning of external safeguarding reviewers	Since the implementation of Working Together 2018 and the introduction of rapid reviews prior to child safeguarding practice reviews, there has been a reducing demand for external reviewers as more review work is undertaken in-house. Therefore the council, as largest contributor, is reducing its proposed contribution to the Keep Bristol Safe Partnership to reflect this change.	(25)	CF3
Review special guardianship order	Improve special guardianship arrangements to ensure payments are aligned with national guidance.	(123)	CF6
Find potential alternative use or new provider for Exmouth	Move away from direct responsibility of the annual lease of Exmouth Camp. Engage in discussion with the National Trust (leaseholder) to support potential alternative use or introduction of new provider.	(30)	E1
Introduce nominal charge for first referrals for attendance penalty	Bring local authority maintained schools in line with academies through introducing a nominal charge for first referral into Education Welfare for attendance penalty notices.	(20)	E2
Create maintenance efficiencies for the Learning City website	Website transition to education data system reduced annual site maintenance charges.	(10)	E3
Reduce non-statutory early-years service	Website transition to education data system reduced annual site maintenance charges.	(41)	E4
Development of the Employment, Skills and Learning service	A combination of efficiency savings and income generation proposed to streamline services, introduce more cost-effective delivery through blended approaches and reduce the non-statutory work, which can be offset with new grant funding.	(117)	E5
Amend funding split for in-house and commissioned provision	Post-16 statutory duties - ensure recommissioning of external services bring best value with consideration of amending funding split for in-house and commissioned provision.	(16)	E6
Raise funds for adult learning through traded	Focus on management of external funding e.g. fundraising for enhancing non-statutory services across Employment, Skills and Learning.	(12)	E7
Improve Home to School Transport	Drive five per cent efficiencies from third party supply contract within Home to School Transport.	(284)	E8
Review funding allocations for priority areas of domestic abuse and sexual	Communities and Public Health to take additional responsibility for priority areas of domestic abuse and sexual violence. Public Health is the lead commissioner for domestic abuse which is a key public health priority for Bristol.	(204)	P1
Review funding allocations for priority areas of children and young people substance use	Communities and Public Health to take on additional responsibility for priority area of children and young people substance use- this brings all substance use contracts into alignment creating better efficiencies and oversight. Reducing harms from drugs and alcohol is a key public health priority for Bristol.	(91)	P2
Review funding for parks and health community engagement	To bring parks and health community engagement work into the communities and neighbourhoods team ensuring alignment with wider community engagement programmes and gaining efficiencies.	(25)	P3
Total savings proposals		(6,648)	

Proposed Budget 2022/23 - Directorate summary with savings

Directorate: Resources

Summary by Division		2022/23 Budget					
		Base Budget 2022/23	Pay & Inflation	Virements	Growth	Savings and Efficiencies	Proposed 2022/23 Budget
		£000	£000	£000	£000	£000	£000
21	Digital Transformation	14,721	111	(207)	0	(165)	14,460
22	Legal and Democratic Services	8,275	74	(61)	0	(308)	7,980
24	Finance	8,923	131	34	0	(670)	8,418
25	HR, Workplace & Organisational Design	16,601	160	1,078	0	(240)	17,600
26	Management - Resources	0	0	0	0	(2,250)	(2,250)
28	Policy, Strategy & Partnerships	3,828	43	(17)	0	(125)	3,729
Total Resources		52,349	519	826	0	(3,758)	49,936

Summary by CIPFA group (Account Type)		2022/23 Budget					
		Base Budget 2022/23	Pay & Inflation	Virements	Growth	Savings and Efficiencies	Proposed 2022/23 Budget
		£000	£000	£000	£000	£000	£000
1	Employees	60,756	519	(3,947)	0	(313)	57,015
2	Premises-Related Expenditure	1,666	0	(149)	0	0	1,518
3	Transport-Related Expenditure	2,652	0	(43)	0	0	2,610
4	Supplies & Services	20,370	0	(346)	0	(553)	19,471
5	Third Party Payments	179	0	5,574	0	0	5,753
6	Transfer Payments	133,114	0	0	0	0	133,114
7	Support Services	2,230	0	(999)	0	(105)	1,125
Expenditure		220,967	519	91	0	(971)	220,606
9A	Income - Government Grants	(135,957)	0	1,175	0	0	(134,782)
9B	Income - Other Grants/Reimbursements and Contributions	(5,557)	0	82	0	(30)	(5,505)
9C	Income - Customer and Client Receipts	(5,513)	0	84	0	(115)	(5,544)
9E	Income - Recharges	(20,641)	0	1,111	0	(232)	(19,762)
Income		(167,668)	0	2,452	0	(377)	(165,593)
N	Income & Expenditure outside of Net Cost of Service	(148)	0	(1,717)	0	(2,310)	(4,174)
Other items outside of the Net Cost of Service		(148)	0	(1,717)	0	(2,310)	(4,174)
R	Transfer to \ from Reserves	(802)	0	0	0	(100)	(902)
Transfer to \ from reserves		(802)	0	0	0	(100)	(902)
NET Expenditure		52,349	519	826	0	(3,758)	49,936

Savings proposals within Resources

Saving Name	Description	Savings £000	Savings Reference
Improved debt management	Improving debt collection processes to ensure we are using the most effective measures and to reduce the amount that is currently not collected efficiently.	(50)	BE43
Management and capacity review	Reduce workforce costs and ensure we prioritise our organisational capacity on Corporate Strategy goals. Measures include: a review of the senior leadership structure; offering a succession planning scheme for managers over a specific grade to apply to leave the council; a review of some council teams; and deleting budgeted vacancies, to ensure we retain capacity in priority areas and reduce the impact on employees. These measures will reduce our overall capacity and mean we will focus on our core priorities. Where any jobs are subject to change appropriate staff consultation will take place, and where any roles are at risk we will make use of our redeployment scheme, which matches employees to other opportunities in the council.	(2,000)	CEN01
Strategic Business Review of Fees and Charges	Strategic Business Review of Fees and Charges - Consolidated Programme - identifying new charging areas, ensuring charging opportunities for all goods or services are levied and reflect market rates (removal of subsidies) and the development and testing of a full cost recovery model and calculator.	(250)	CEN05
Reduce Customer Service Point budget	Representing a five per cent reduction in Customer Services budget, working more efficiently and making better use of technology, whilst making sure those who need phone or face-to-face support can access it.	(165)	R1
Target Local Crisis Prevention support to households in the most need	Earmark up to 50 per cent of the discretionary Local Crisis Prevention Fund to support eligible new and existing council tenants with emergency living expenses and household goods. The associated funding of up to £350,000 will move from the General Fund to the Housing Revenue Account.	(350)	R10
Review insurance administration charges	Annual administrative charge for lead authority work such as Avon County Council - there is no charge currently applied for this work.	(25)	R12

Review insurance administration	Improve insurance claims processing and reduce level of provision required (one-off) as calculated by Actuary.	(100)	R13
Increase income generation and charging rates	Increase income generated to service primarily through audits of external grants or fraud work and audit provision to academy schools and the council's companies.	(20)	R15
Review private finance initiative management charges	To charge a management fee for effective management of the Private Finance Initiative (PFI) group of contracts, where effective management will ensure ongoing efficiency and quality of the private finance initiative service and fund.	(25)	R16
Review static debt management and duplicate payment processes	From Centralised Debt arrangements - commission specific activity to trace and collect, hard to reach debtors who have left the area with no forwarding contact information and identify, overpayments, duplicate invoices, unclaimed credits and then manage the recovery process.	(100)	R17
Reduce spend on learning and development	Reduce discretionary spend on learning and development. Prioritise funding for statutory or mandatory training and learning and development that is in direct support of organisational priorities – such as equality and inclusion, leadership development, health and wellbeing and performance and talent development.	(95)	R18
Modernise Trade Union facility time arrangements	Review our arrangements for trade union facility time and put in a new modernised facility agreement, reducing budget from £195,000 to £50,000. The remaining budget will be used as a contingency to cover national or regional duties which are requirements of national collective bargaining agreements.	(145)	R19
Release of surplus consultancy allocation	The need for external consultancy in relation to the council's companies has reduced and therefore a saving can be made against this budget line.	(30)	R2
Reduce work on international twinning	Reduce our international twinning work and limit coordination with volunteer citizens across the city involved in twinning. Work closely with partners to try and find alternative ways to support and encourage twinning-related activities without needing as much coordination from the council, whilst keeping some dedicated part-time staff capacity available so that it is not left completely unsupported.	(23)	R23
Reduce investment in Bristol Brussels Office and seek contributions from national partners	Significantly reduce the council's investment in a dedicated Bristol-Brussels Office, which currently helps support the council's policy development and its relationships with key European networks, partners and potential funders. Instead, work with the UK's major cities as part of the Core Cities network to share this function and focus it on areas which are of mutual interest to cities. This would reduce the council's investment from £30,000 to £3,000 each year. If other cities do not wish to take part, we would be required to close the office.	(27)	R24
Reduce spending on policy and strategy consultancy	The council's central policy function currently has a £50,000 annual budget to pay for occasional external support; for example if specific expertise is needed on a piece of policy or strategy work. In the past year it has paid for temporary staffing to work on the council's approach to COVID-19 recovery. This proposal reduces this budget from £50,000 to £10,000, because the council is doing work to find and centralise policy activity from across the council, which should result in us being able to re-prioritise more effectively and not need much, if any, external support. We are also exploring options for Public Health to make a contribution to the team in recognition of its role making sure that the council considers health in all of its policy work.	(40)	R26
Allocate Public Health funding to City Office	A contribution from the dedicated Public Health grant to Bristol's City Office, which is hosted and part-funded by the council. The One City Plan is based upon delivering health and wellbeing outcomes, in particular addresses wider social and economic determinants of health, such as employment, housing, education and environment. The full value of the saving relies on external funding targets for the City Office being achieved.	(30)	R28
Seek additional income from external partners to fund City Office	Seek a small amount of additional income from external partners towards the running cost of Bristol's City Office, which is hosted and part-funded by the council. This amount represents five per cent of the annual budget for the office and would be an income target over and above existing plans for a 50/50 split between the council (50 per cent) and many different partners (50 per cent collectively).	(5)	R29
Reduce expenditure on furniture	A reduction in maintenance of furniture budgets can be achieved whilst continuing to maintain the Old Council House as an historic venue for ceremonies.	(11)	R4
Reduce expenditure on postage	Reduced expenditure on postage in the Register Office due to increased efficiencies from centralisation of services which have no service impact on the public.	(10)	R5
Change electoral registration processes	There has been a high level of citizen engagement with electoral registration processes through a channel shift to electronic communications rather than paper-based communication which has reduced the reliance on ICT and printing and generates a saving against this budget line.	(50)	R6
General Elections	General efficiencies in electoral services	(15)	R7
Review democratic engagement to modernise service delivery	Conduct a review of Democratic Engagement to modernise ways of working and improve efficiencies. This may require some outlay in year one for new technology (to be met from underspend elsewhere) but should be a recurring saving thereafter.	(35)	R8
Review of chargeable services and income	Chargeable services and income targets have been reviewed and a recurring additional income level has been set	(157)	R9
Total savings proposals		(3,758)	

Proposed Budget 2022/23 - Directorate summary with savings

Directorate: Growth & Regeneration

Summary by Division		2022/23 Budget					
		Base Budget 2022/23	Pay & Inflation	Virements	Growth	Savings and Efficiencies	Proposed 2022/23 Budget
		£000	£000	£000	£000	£000	£000
37	Housing & Landlord Services	14,802	87	332	2,300	(725)	16,795
42	Development of Place	1,530	88	(3)	0	(105)	1,510
46	Economy of Place	12,908	157	(128)	0	(21)	12,917
47	Management of Place	33,735	222	(235)	670	(1,300)	33,092
49	Property and Asset Strategy	(7,122)	21	(14)	0	(120)	(7,235)
4A	Management - G&R	0	0	0	0	(2,540)	(2,540)
Total Growth & Regeneration		55,852	575	(48)	2,970	(4,811)	54,539

Summary by CIPFA group (Account Type)		2022/23 Budget					
		Base Budget 2022/23	Pay & Inflation	Virements	Growth	Savings and Efficiencies	Proposed 2022/23 Budget
		£000	£000	£000	£000	£000	£000
1	Employees	63,153	861	519	0	0	64,533
2	Premises-Related Expenditure	17,432	0	298	0	0	17,730
3	Transport-Related Expenditure	472	0	(318)	0	0	154
4	Supplies & Services	11,503	75	2,026	0	(40)	13,564
5	Third Party Payments	71,004	323	(460)	0	0	70,867
6	Transfer Payments	2,849	0	(11)	2,300	(725)	4,413
7	Support Services	9,815	255	667	0	0	10,737
8	Depreciation and Impairment Losses	(206)	0	0	0	0	(206)
X	Capital Financing Costs	744	0	0	0	0	744
Expenditure		176,765	1,514	2,721	2,300	(765)	182,536
9A	Income - Government Grants	(11,579)	0	(2,568)	0	0	(14,147)
9B	Income - Other Grants/Reimbursements and Contributions	(3,317)	0	(378)	0	(25)	(3,720)
9C	Income - Customer and Client Receipts	(72,291)	0	(1,452)	670	(1,461)	(74,534)
9E	Income - Recharges	(33,490)	0	1,675	0	(20)	(31,836)
Income		(120,677)	0	(2,723)	670	(1,506)	(124,236)
N	Income & Expenditure outside of Net Cost of Service	100	0	0	0	(2,540)	(2,440)
Other items outside of the Net Cost of Service		100	0	0	0	(2,540)	(2,440)
R	Transfer to \ from Reserves	(337)	(939)	(46)	0	0	(1,321)
Transfer to \ from reserves		(337)	(939)	(46)	0	0	(1,321)
NET Expenditure		55,852	575	(48)	2,970	(4,811)	54,539

Savings proposals within Growth & Regeneration

Saving Name	Description	Savings £000	Savings Reference
Improving the performance of the council's Commercial/Investment Property portfolio	Review our commercial property portfolio and where appropriate rationalise and redirect to those that generate better rates of return and/or support wider economic objectives. Also increase income through a programme of rents/lease reviews introducing more commercial arrangements for the use of council commercial assets.	(120)	BE57
Increase revenue through bus shelter	A new contract has been let via a procurement process increasing revenue from bus shelter advertising.	(770)	GR001
Reduce library non-staffing budgets	Reduce two non-staffing budgets including the Material Fund Budget (purchase of books, e-resources etc.)	(100)	GR003
Capitalise project	Move percentage of cost from revenue to capital linked to project work.	(80)	GR006
Use opportunities in the	Increasing income through enforcement action to fund a post.	(60)	GR008
Generate additional income to support wider	Using income from the restarting of the Landlord's Expo to support wider housing funding pressures.	(40)	GR009
Review charges at all off-street car parks and	The council will undertake a review of current charges across all council owned off street car parks and on-street parking bays.	(200)	GR011
Remove 30-mins free parking from pay and	Remove the first 30 minutes of free parking from the pay and display bays in Residents' Parking Schemes (RPS).	(150)	GR012
Continue with the enforcement of the Bristol Bridge	Continue with the enforcement of the Bristol Bridge restrictions which will generate Penalty Charge Notices whilst encouraging motorists to move towards compliance	(1,200)	GR013
Review charges for permits and pay and	Residents' Parking Schemes permits and Pay and Display increase in line with charges in other cities.	(850)	GR014
Secure new commercial opportunities through the Bristol Future Parks	The conclusion of the Future Parks approach will secure new commercial opportunities for parks and green spaces.	(25)	GR021

Maximise commercial	Explore opportunities to maximise commercial growth.	(25)	GR022
Increase income target for Development	Increased income earned in Development Management / Building Control as a result of increased workload.	(15)	GR023
Increase income target for Engineering	Increase the amount charged to capital for the Engineering Design / Placeshaping service.	(20)	GR024
Procure block contracts for temporary accommodation placements	Paper approved at Cabinet on 14 December 2021. The actual savings will depend on the number of properties secured. Note well: The block contracts will reduce the overspend on temporary accommodation (current pressure of £2.3m).	(725)	GR030
Reduce amount spent on studies to support	Reducing revenue budgets for supplies and services that pay for technical consultant studies.	(40)	GR032
Raise additional income	Introduce roof top bar at M Shed.	(10)	GR038
Review Housing	Budget reduction following detailed review.	(30)	GR045
Carry out review of parking spaces for	Review of usage and provision of disabled people's parking spaces and introducing a charge for the service.	(100)	GR046
Reprocure energy	A variety of energy reduction / reprocurring new ways of doing things.	(150)	GR050
Increase income generation and efficiency across culture services	Proposals include introducing adult admission fees for Red Lodge and Georgian House Museums; increasing major event income through sponsorship and making the Bristol Film Office and Site Permissions services self-financing. This could be achieved by working to increase the number of events held in the city and productions filmed here. This was the subject of a consultation. A summary of responses is available here https://www.bristol.gov.uk/en_US/council-spending-performance/corporate-strategy-2018-2023-budget-consultation	(21)	IN25
Generating and saving money through energy generation and efficiency	Bristol City Council's Energy Service is committed to making Bristol a carbon neutral city by 2050. The team will manage and support a range of projects such as heat networks, energy efficiency and energy generation available to residents and businesses across the city. Taking a more entrepreneurial approach to these projects, the team will raise an income to fund their activity whilst saving the council money by improving its energy usage.	(50)	IN27
Reduce the scope of upgrading the city's advertising and signage	We are currently updating 'wayfinding' signage across the city; distinctive blue displays with maps and directions on them. Plans to extend the system in to new areas have been reduced.	(30)	RS32
Total savings proposals		(4,811)	

Proposed Budget 2022/23 - Directorate summary with savings

Directorate: Corporate Funding & Expenditure

Summary by Division		2022/23 Budget					
		Base Budget 2022/23	Pay & Inflation	Virements	Growth	Savings and Efficiencies	Proposed 2022/23 Budget
		£000	£000	£000	£000	£000	£000
X2	Levies	10,118	0	748	0	0	10,866
X3	Corporate Expenditure	24,128	(1,801)	(7,037)	(11,961)	17,917	21,246
X4	Capital Financing	22,495	0	0	0	0	22,495
X8	Corporate Revenue Funding	(399,495)	0	(200)	(19,254)	0	(418,950)
X9	Corporate Allowances	1,824	0	6,209	2,262	(2,700)	7,595
Total Corporate Funding & Expenditure		(340,930)	(1,801)	(280)	(28,953)	15,217	(356,747)

Summary by CIPFA group (Account Type)		2022/23 Budget					
		Base Budget 2022/23	Pay & Inflation	Virements	Growth	Savings and Efficiencies	Proposed 2022/23 Budget
		£000	£000	£000	£000	£000	£000
1	Employees	2,710	0	0	0	(220)	2,490
4	Supplies & Services	3,028	0	(862)	4,148	0	6,314
5	Third Party Payments	12,648	(1,801)	12,009	0	0	22,856
7	Support Services	25	0	(25)	0	0	0
X	Capital Financing Costs	9,361	0	0	0	0	9,361
Expenditure		27,772	(1,801)	11,122	4,148	(220)	41,021
9A	Income - Government Grants	(16,652)	0	0	9,620	0	(7,032)
9B	Income - Other Grants/Reimbursements and Contributions	(3,560)	0	0	0	0	(3,560)
9C	Income - Customer and Client Receipts	(50)	0	50	0	0	0
9D	Income - Interest	(2,370)	0	0	0	0	(2,370)
Income		(22,632)	0	50	9,620	0	(12,962)
N	Income & Expenditure outside of Net Cost of Service	(361,718)	0	13,755	(26,613)	(2,700)	(377,275)
Other items outside of the Net Cost of Service		(361,718)	0	13,755	(26,613)	(2,700)	(377,275)
R	Transfer to \ from Reserves	15,648	0	(25,207)	(16,109)	18,137	(7,531)
Transfer to \ from reserves		15,648	0	(25,207)	(16,109)	18,137	(7,531)
NET Expenditure		(340,930)	(1,801)	(280)	(28,953)	15,217	(356,747)

Savings proposals within Corporate Funding & Expenditure

Saving Name	Description	Savings £000	Savings Reference
Addressable Spend/Third Party Savings	To maximise benefit for public money through our addressable third party spend which will seek to deliver: procurement, contract & commercial interventions in a range of categories of third party and service activity in order to improve cashable and non cashable value generated.	(750)	CEN02
Reduce council-owned property	In light of new ways of working following COVID-19, review the number of buildings we use for office space. Aim to reduce our office floor space by at least 50 per cent, whilst making sure we have the right amount and quality of workspaces, reducing our carbon footprint.	(1,500)	CEN03
Streamline strategic support services	Joining up pockets of the same or similar, strategic professional support services (common activities) to reduce costs, provide better coordination of our work and better prioritisation of our resources.	(400)	CEN04
Discretionary Giving	Pilot new approaches to encouraging discretionary giving to causes related to key challenges and priorities, which can fund core activity and/or bring additional financing to City Funds and/or VCSE partners.	(50)	CEN06
Identify treasury management and legacy pension fund savings	Increase returns on treasury balances by using overseas counter parties, slightly higher risk Money Market Funds, longer term deposits and exploring refinancing options, provided security and liquidity objectives have been satisfied and reducing call on historic strain of pension fund payments as the number of individuals this relates to decreases.	(220)	R14
Total savings proposals		(2,920)	