

Overview & Scrutiny Management Board



9 February 2022

Report of: Director: Legal and Democratic Services

Title: Bristol Holding Group Limited Company Business Plans for 2022/2023

Ward: All

Officer Presenting Report: Shareholder Liaison Manager

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Recommendations:

That the Committee review and provide comments on the Bristol Holding Group Business Plans 22/23 including that of Bristol Waste Company Limited, Goram Homes Limited and the parent company Bristol Holding Limited.

The significant issues in the report are:

Please see the content of the business plans, of Bristol Holding Limited (company number: 09485669), Bristol Waste Company Limited (company number: 09472624) and Goram Homes Limited (company number: 11597204) (the Bristol Holding Group). The Business Plans will be submitted for approval to Cabinet on the 3rd March 2022.



1. Summary

- 1.1 This report refers to the business plans which will be considered by Cabinet on 3 March 2021 for approval, they include a business plan for:
1. Bristol Waste Company Limited (company number 09472624) [Appendix A]
 2. Goram Homes Limited (company number 11597204) [Appendix B]
 3. Bristol Holding Limited (company number 9302408) [Appendix C]

2. Context

- 2.1 The council is the sole shareholder of Bristol Holding Limited (company number: 09485669), which in turn is the sole shareholder of a number of companies, including Bristol Waste Company Limited (company number: 09472624) and Goram Homes Limited (company number: 11597204) (the **Bristol Holding Group**). The Business Plans will be submitted for approval to Cabinet on the 3rd March 2022.
- 2.2 Shareholding is an executive function. The shareholder role in respect of the Bristol Holding Group has been delegated to the Deputy Mayor: Finance, Governance and Performance. The Deputy Mayor has reviewed the Business Plans for the Bristol Holding Group and has been advised in relation to them by the Shareholder Group. The Business Plans are now being presented for review by OSMB, prior to being recommended for approval at Cabinet on 3 March 2022.

3. Policy

- 3.1 **Bristol Waste's** business plan aligns with the Corporate Strategy's key theme of Environment and Sustainability by helping the city reduce its consumption of products and transform its relationship with waste, increasing recycling, repair, reuse and sharing of goods.
- 3.2 **Goram Homes'** business plan supports the Corporate Strategy's Homes and Communities theme, by accelerating home-building in the city and increasing the supply of affordable homes and building resilient communities.
- 3.3 **Bristol Holding Ltd's** business plan aligns with the theme of Bristol City Council as a Development Organisation, contributing to the priority of Good Governance, and acting as One Council, ensuring that the companies are offering good value for money and adopting more consistent procedures and processes, with corporate support services that are the right size for the needs of the organisation.

4. Consultation

Each Company's Board has reviewed their business plan, and the Holding Company Board has met several times to review and consider them. The Shareholder Group convened on 17 January 2022 to review the Bristol Holding Group business plans.

Bristol Holding's assurance overview on the Business Plans of BWC and Goram Homes is included at Appendix D.

5. Public Sector Equality Duties

- 5a) There are no specific Equalities Impacts related to the approval of the overarching business plans, however, where it is identified that specific initiatives might require an equalities impact assessment, the Council or Companies will carry out Equality Impact Assessments in relation to their impact on citizens and groups with protected characteristics.

Appendices:

- Appendix A. Bristol Waste Company Business Plan
- Appendix B. Goram Homes Business Plan
- Appendix C. Bristol Holding Ltd. Business Plan
- Appendix D. Bristol Holding Ltd. Assurance Overview on Business Plans
- Exempt Appendix E. Exempt appendix to Bristol Waste Business Plan
- Exempt Appendix F. Exempt appendix to Goram Homes Business Plan

LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985

Background Papers:

Report:

Bristol Holding Group Business Plans 21/22, Overview & Scrutiny Management Board, 25 January 2021

<https://democracy.bristol.gov.uk/documents/s56021/Bristol%20Holding%20Group%20Business%20Plans%202021%202022%20Cover%20Report.pdf>

Report:

Bristol Holding Group Business Plans, Cabinet, 9 March 2021

https://democracy.bristol.gov.uk/documents/s58234/0.%20FINAL%20Cabinet%20Report_Group%20Business%20Plans%20v%201%20CLEAN%20-%20HJ%20amend%20002.pdf