

2022 07 12 Heat Network Asset Transfer from BCC to BHNL Cabinet Paper

Appendix D - Risk Assessment

Risk Description	Key Consequence	Risk Rating	Key Mitigations
Secretary of State consent to transfer HRA assets (timing implications)	This will need to be sought so that the HRA asset transfer can be completed	5	Consent will be sought as soon as possible following Cabinet Approval.
Pricing of heat provision	Risk that HRA is adversely affected compared with current arrangements	5	Protections as set out in section Consumer Pricing in Appendix A. Review shows that pricing same or cheaper than current arrangements
Lack of resource for actually enacting the transfer	Could be a delay in transfer	10	Detailed legal step plan prepared.
Risk that Operation & Maintenance provisions are not properly handed over	Leads to lack of emergency O&M provision in HRA heat assets	10	Handover process and programme agreed between BCC/BHN and HRA. Whilst works are taking place BS3 acting as first responder for any issues until handover date to Pinnacle. Remaining heat network assets (Broughton and Canynge House boiler rooms plus buried network) - detailed handover plan in development
Risk that new service provision isn't to the standards required by HRA.	Tenants complaints	9	Proposed standards cover most requirements, with some added benefits (like remote monitoring) and reassurances from Vattenfall about provision under City Leap.