

Proposed Budget 2023/24 - Full Council Summary by Division (General Fund)

Division	2023/24 Budget - Proposed							Notional	
	Base Budget 2023 / 24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023 / 24 Budget	Pay Award	Inflation
£000									
People									
14 Adult Social Care	169,780	0	1,054	(1,364)	5,737	(6,445)	168,762	2,502	17,120
15 Children and Families Services	71,712	0	1,260	(60)	18,399	(2,304)	89,008	2,560	1,256
16 Educational Improvement	15,692	0	183	(110)	6,220	417	22,401	888	396
18 Management - People	0	0	0	0	1,050	0	1,050	0	0
34 Public Health Grant	0	0	0	0	0	0	0	0	0
36 Communities and Public Health - General Fund	5,858	0	90	(9)	67	(62)	5,943	289	372
People	263,042	0	2,587	(1,544)	31,473	(8,394)	287,165	6,240	19,143
Resources									
21 Digital Transformation	13,773	0	1,205	(20)	1,697	(556)	16,099	905	0
22 Legal and Democratic Services	14,457	0	908	(157)	307	(1,670)	13,845	1,444	0
24 Finance	8,464	0	(886)	(216)	0	(603)	6,759	939	0
25 HR, Workplace & Organisational Design	4,086	0	(98)	(51)	0	(782)	3,155	633	0
26 Management - Resources	(1,875)	0	5,460	0	0	(3,500)	85	0	0
28 Policy, Strategy & Partnerships	4,783	0	195	(8)	110	(190)	4,891	457	0
Resources	43,689	0	6,785	(452)	2,114	(7,301)	44,835	4,377	0
Growth & Regeneration									
37 Housing & Landlord Services	19,443	0	352	(76)	2,762	(1,941)	20,539	955	385
46 Economy of Place	4,536	0	224	(97)	0	(1,386)	3,277	1,826	0
47 Management of Place	(131)	0	1,320	(294)	750	(2,403)	(758)	1,775	0
4A Management - G&R	(140)	0	(939)	0	909	(1,150)	(1,320)	0	0
4B Property, Assets and Infrastructure	41,021	0	867	(1,201)	690	(717)	40,660	373	4,551
Growth & Regeneration	64,729	0	1,824	(1,668)	5,111	(7,597)	62,398	4,928	4,936
Corporate Funding & Expenditure									
X2 Levies	10,866	0	0	0	0	204	11,070	0	0
X3 Corporate Expenditure	11,844	0	(17,707)	3,664	15,938	31,287	45,026	(15,545)	(24,079)
X4 Capital Financing	22,495	0	0	0	1,371	0	23,866	0	0
X8 Corporate Revenue Funding	(420,028)	0	3,219	0	(56,007)	(10,707)	(483,523)	0	0
X9 Corporate Allowances	3,363	0	3,291	0	0	2,508	9,162	0	0
Corporate Funding & Expenditure	(371,460)	0	(11,197)	3,664	(38,698)	23,292	(394,398)	(15,545)	(24,079)
General Fund Total	0	0	0	(0)	0	0	0	0	0

Proposed Budget 2023/24 - Directorate summary with savings

Directorate: People

Summary by Division		2023/24 Budget							Notional	
Division	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation	
	£000	£000	£000	£000	£000	£000	£000	£000s		
14 Adult Social Care	169,780	0	1,054	(1,364)	5,737	(6,445)	168,762	2,502	17,120	
15 Children and Families Services	71,712	0	1,260	(60)	18,399	(2,304)	89,008	2,560	1,256	
16 Educational Improvement	15,692	0	183	(110)	6,220	417	22,401	866	396	
18 Management - People	0	0	0	0	1,050	0	1,050	0	0	
34 Public Health Grant	0	0	0	0	0	0	0	0	0	
36 Communities and Public Health - General Fund	5,858	0	90	(9)	67	(62)	5,943	289	372	
Total People	263,042	0	2,587	(1,544)	31,473	(8,394)	287,165	6,240	19,143	

Summary by CIPFA group (Account Type)		2023/24 Budget							Notional	
CIPFA description	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation	
	£000	£000	£000	£000	£000	£000	£000	£000s		
1 Employees-Related	90,861	0	3,748	0	3,129	(5,234)	92,504	6,240		
2 Premises-Related Expenditure	1,059	0	(32)	0	0	0	1,026			
3 Transport-Related Expenditure	7,721	0	0	0	2,400	(368)	9,753			
4 Supplies & Services	13,141	0	(2,277)	0	3,673	(325)	14,213			
5 Third Party Payments	273,050	0	87	0	21,221	(219)	294,139	19,143		
6 Transfer Payments	18,032	0	0	0	0	(394)	17,638			
7 Support Services	9,611	0	493	0	0	0	10,014			
Expenditure	413,484	0	1,929	0	30,423	(6,540)	439,297	6,240	19,143	
9A Income - Government Grants	(49,334)	0	(655)	0	0	0	(49,989)			
9B Income - Other Grants/Reimbursements and Contributions	(58,719)	0	(173)	(1,434)	0	(926)	(61,251)			
9C Income - Customer and Client Receipts	(2,199)	0	264	(68)	0	0	(2,003)			
9E Income - Recharges	(38,347)	0	119	(42)	0	0	(38,270)			
Income	(148,599)	0	(445)	(1,544)	0	(926)	(151,514)	0	0	
N Income & Expenditure outside of Net Cost of Service	(4)	0	(723)	0	1,050	(928)	(604)			
Other items outside of the Net Cost of Service	(4)	0	(723)	0	1,050	(928)	(604)			
R Transfer to I from Reserves	(1,840)	0	1,826	0	0	0	(14)			
Transfer to I from reserves	(1,840)	0	1,826	0	0	0	(14)			
NET Expenditure	263,042	0	2,587	(1,544)	31,473	(8,394)	287,165	6,240	19,143	

Savings proposals within People Directorate

Saving Name	Description	Savings £000	Cost to deliver £000	Net Savings £000	Savings Reference
Previous MTFP					
Review local Section 117 funding	This proposal involves reviewing after care arrangements for people who have been detained under the Mental Health Act, where their care is jointly funded by the local authorities and the clinical commissioning group. A saving should come from more efficient commissioning and better use of resources.	(250)		(250)	ASC10
Review Bristol Community Links service delivery	Review of day opportunities currently provided within Bristol Community Links by developing options to deliver cost efficiencies. This is subject to consultation.	(500)		(500)	ASC7
Reduce spend by securing better value from services	Improve commissioning arrangements for a range of high value contracts for children and young people to deliver improved outcomes and value for money.	(300)		(300)	CF1
Reduce contractual value of the council's and young people in the city. This includes statutory parts of the commissioned youth services	We aim to make sure we maximise other sources of funding so that youth services can continue for the council's and young people in the city. This includes statutory parts of the service such as the post-16 education and training guarantee and young carer assessments.	(200)		(200)	CF10
Review Early Help and Family Hub offer	Undertake a review of Early Help funding to support our development of a Family Hub approach and integrated working in localities. This will include an assessment of other areas of funding and community capacity that can contribute in future to an integrated 'place based' approach, developing a service profile that makes best use of available assets across partner agencies.	(200)		(200)	CF2
Review special guardianship order	Improve special guardianship arrangements to ensure payments are aligned with national guidance.	(461)		(461)	CF6
Reduce spend on	Since the implementation of Working Together 2018 and the introduction of rapid reviews	(10)		(10)	CF3
Current MTFP					
S Bristol Rehab Centre Targeted Commissioning	Balance of saving from 22/23 when centre closed Review and reduce spend on direct commissioning for Mentoring/Youth services, with a focus on maximising delivery outcomes through alternative routes, such as application of the Youth Zone.	(144) (200)		(144) (200)	2324N1 2324N2
Pooled Budgets	Enable a one-off refund of pooled budgets.	(100)		(100)	2324N4
Bristol Community Links Service	We will continue to make efficiencies in the delivery of our community and day services for adults.	(2,165)	2,352	187	2324P1
Adult Social Care Purchasing Budget	Strengthening the Council's governance of third party spend (where we pay external organisations to provide care services on our behalf) to ensure the services we provide are fair, affordable and represent good value. This better management of our expenditure will enable us to spend less and also ensure we achieve best value.	(4,000)		(4,000)	2324P10
Foster Carer Recruitment and Retention	Supporting Fostering Services to recruit and retain foster carers, with innovative approaches and strategies to encourage and support people with the right skills and experience, to come forward and offer some of our most vulnerable children an opportunity to experience a stable family life. This proposal would significantly increase our cohort of local foster carers and reduce the use of more expensive distant placements and the use of Independent Fostering Agencies	(173)		(173)	2324P11
Keeping Families Together/Family Network	We will redesign our services to focus on providing greater support to families in crisis, which would result in better outcomes and also reduced costs through reaching families quicker and identifying appropriate support quicker reducing the likelihood of escalation of needs. This will be done via service redesign, the review of third party contracts and explore providing specific services in house.	(60)		(60)	2324P13
Early Years: Family Information Website	Reprocurement of the Family Information Service Website has resulted in a further saving. This will result in no change of service.	(15)		(15)	2324P17
Communities and Neighbourhoods team	Reduction in Community Development Activity, to be achieved by not recruiting to a number of existing vacancies	(62)		(62)	2324P20
Home to Education Transport	Redesign the service to provide a more efficient Needs-led Statutory Home to School Transport Service, developing more sustainable travel options, including independent travel, for young people with Special Educational Needs and Disability aged 16-25.	(368)	800	432	2324P21
Early Help in communities, including Children's Centres & Family Hubs	We are proposing to review how we provide Early Help in communities, including Children's Centres and Family Hubs. The aim is to bring together more services that can be delivered from a range of different local venues and increase the amount of outreach work and online support we are able to provide, reducing the spend on buildings and staffing costs.	(300)		(300)	2324P23
Bristol Children's Homes	We will increase our available capacity of Council run children's homes. This will help us to try and reduce the number of children who are placed in expensive placements outside of the city, improving outcomes whilst reducing our overall expenditure.	(300)		(300)	2324P25
Redfield Lodge	To review and develop a more efficient and effective delivery model for Redfield Lodge.	(676)		(676)	2324P5
East Bristol Intermediate Care Centre	Following a recent review it is proposed to offer East Bristol Intermediate Care Centre to alternative providers, or close the centre. The Centre provides care and accommodation for 17 people over the age of 18 who stay for up to six weeks to help them to be independent after a hospital admission or illness. This is a discretionary service offered by the council.	(138)	572	434	2324P6
Concord Lodge	To review and develop a more efficient and effective delivery model at Concord Lodge.	(725)	729	4	2324P7
Adult Social Care Staffing Budget	Reduce workforce costs in Adult Social Care to focus capacity in statutory areas. This could include reducing use of agency staff and management restructures. These measures will reduce our overall capacity to deliver discretionary services and will change how we resource the delivery of statutory services.	(1,500)		(1,500)	2324P9
Total savings proposals		(12,847)	4,453	(8,394)	

Investments proposals within People Directorate

Service Pressures	Investment
Legacy inflation Adult Social Care - demand/demographic growth	1,094
Legacy inflation Adult Social Care - Extra care housing re-commissioning	630
Adult Social Care service pressure - Prior Year Recurrent Service Pressures (mainly in relation to adult purchasing budgets)	2,054
Adult Social Care service pressure - Preparing for Adulthood - cost of care	345
Adult Social Care service pressure - Empty accommodation subsidy loss	700
Adult Social Care service pressure - Fair cost of care	1,369
Adult Social Care service pressure - New Burden: AS22 New Better Care Fund	1,259
Legacy inflation Children's and Families - Brought forward Inflation Pressures (from 22/23) - Children's Placements demand and cost pressures	-994
Legacy inflation Children's and Families - Brought forward Inflation Pressures (from 22/23) - Children's Placements demand and cost pressures	300
Children's and Families service pressure - Prior Year Recurrent Service Pressures	14,846
Children's and Families service pressure - Placement costs - additional children from 2023/24	1,258
Children's and Families service pressure - Additional social workers to support increasing in children's numbers	312
Children's and Families service pressure - Present cost	65
Children's and Families service pressure - Temporary accommodation / housing costs due to shortage of supply in Bristol	350
Children's and Families service pressure - Staffing pressures	1,442
Children's and Families service pressure -	126
Legacy inflation Education - Brought forward Inflation Pressures (from 22/23) - Home to School Transport Increased Demand	50
Educational Improvement service pressure - Prior Year Recurrent Service Pressures	2,162
Educational Improvement service pressure - SENDIASS (SEND information support system)	43
Educational Improvement service pressure - SENDIASS - education contribution	55
Educational Improvement service pressure - Legal costs for tribunal cases	200
Educational Improvement service pressure - Edu psychologists training costs	26
Educational Improvement service pressure - SEN Staffing - current budget pressure	1,000
Educational Improvement service pressure - Increasing demand for annual reviews & assessments	862
Educational Improvement service pressure - Home to School Transport	1,878
Public Health service pressure - Community safety pressure from HRA funding discontinuation	67
Total Investment	31,473

Proposed Budget 2023/24 - Directorate summary with savings
Directorate: Resources

Summary by Division		2023/24 Budget							Notional	
Division	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation	
	£000	£000	£000	£000	£000	£000	£000	£000s		
21 Digital Transformation	13,773	0	1,205	(20)	1,697	(556)	16,099	905	0	
22 Legal and Democratic Services	14,457	0	908	(157)	307	(1,670)	13,845	1,444	0	
24 Finance	8,464	0	(886)	(216)	0	(603)	6,759	939	0	
25 HR, Workplace & Organisational Design	4,086	0	(98)	(51)	0	(782)	3,155	633	0	
26 Management - Resources	(1,875)	0	5,460	0	0	(3,500)	85	0	0	
Policy, Strategy & Partnerships	4,783	0	195	(9)	110	(190)	4,891	457	0	
Total Resources	43,689	0	6,785	(452)	2,114	(7,301)	44,835	4,377	0	

Summary by CIPFA group (Account Type)		2023/24 Budget							Notional	
CIPFA description	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation	
	£000	£000	£000	£000	£000	£000	£000	£000s		
1 Employees	55,844	0	2,192	0	0	(2,162)	55,874	4,377	0	
2 Premises-Related Expenditure	1,550	0	0	0	0	0	1,550			
3 Transport-Related Expenditure	579	0	0	0	42	(3)	618			
4 Supplies & Services	17,709	0	(151)	0	375	0	17,933			
5 Third Party Payments	117	0	0	0	0	0	117	0		
6 Transfer Payments	132,771	0	0	0	0	0	132,771			
7 Support Services	823	0	(80)	0	0	0	743			
Expenditure	209,392	0	1,961	0	417	(2,165)	209,605	4,377	0	
9A Income - Government Grants	(134,458)	0	724	0	0	0	(133,734)			
9B Income - Other Grants/Reimbursements and Contributions	(5,430)	0	(560)	(127)	0	0	(6,117)			
9C Income - Customer and Client Receipts	(3,937)	0	66	(294)	0	32	(4,133)			
9E Income - Recharges	(16,848)	0	(1,299)	(31)	0	(158)	(18,326)			
Income	(160,672)	0	(1,063)	(452)	0	(124)	(162,311)	0	0	
N Income & Expenditure outside of Net Cost of Service	(3,984)	0	5,887	0	1,697	(5,012)	(1,412)			
Other items outside of the Net Cost of Service	(3,984)	0	5,887	0	1,697	(5,012)	(1,412)	0	0	
R Transfer to / from Reserves	(1,047)	0	0	0	0	0	(1,047)			
Transfer to / from reserves	(1,047)	0	0	0	0	0	(1,047)	0	0	
NET Expenditure	43,689	0	6,785	(452)	2,114	(7,301)	44,835	4,377	0	

Savings proposals within Resources Directorate

Saving Name	Description	Savings £000	Cost to deliver £000	Net Savings £000	Savings Reference
Previous MTFP					
Management and capacity review	Reduce workforce costs and ensure we prioritise our organisational capacity on Corporate Strategy goals. Measures include: a review of the senior leadership structure; offering a succession planning scheme for managers to apply to leave the council; a review of some council teams; and deleting budgeted vacancies, to ensure we retain capacity in priority areas and reduce the impact on employees. These measures will reduce our overall capacity and mean we will focus on our core priorities. Where any jobs are subject to change appropriate staff consultation will take place, and where any roles are at risk, we will make use of our redeployment scheme, which matches employees to other opportunities in the council.	(3,500)		(3,500)	CEN01
Review static debt management and duplicate payment processes	Trace and collect money owed from hard-to-reach debtors who have left the area with no forwarding contact information, identify, overpayments, duplicate invoices, unclaimed credits and then manage the recovery process.	50		50	R17
Review democratic engagement to modernise service delivery	Conduct a review of Democratic Engagement to modernise ways of working and improve efficiencies. This may require some outlay in year one for new technology (to be met from underspend elsewhere) but should be a recurring saving thereafter.	(15)		(15)	R8
Mayor's Office	Reduction in funding to the Mayor's Office (Discretionary & Non Staff Related Funding) to be reinstated should surplus funds materialise.	(205)		(205)	2223TBC
Current MTFP					
Company governance arrangements	Change the governance arrangements for companies owned by Bristol City Council, moving the cost of administration to the companies themselves whilst ensuring the necessary oversight of council spend and governance remains	(50)		(50)	2324R1
City Innovation Team	Cease all activities and delete the City Innovation Team (which focuses on discretionary projects such as digital and smart city innovations)	(6)		(6)	2324R11
IT Contracts	Review all of our spending on IT software and services across the entire council. Seek to reduce or cancel any non-essential contracts and services.	(100)		(100)	2324R12
Marketing, communications,	Reduce spending on marketing, communications, design, web and consultation by council teams.	(130)		(130)	2324R14
Learning and Development	Reduce discretionary spend on learning and development. Prioritise funding for statutory and mandatory training and training that is in direct support of organisational priorities	(200)		(200)	2324R17
Workforce and Change service	Restructure the Council's HR, Change and Learning & Development functions to support a smaller organisation, with a further redesign in 26/27 following the implementation of the council's change programme	(582)		(582)	2324R18
Local Crisis Prevention Fund	Reduce contributions by 50% to the local crisis prevention fund, which provides discretionary emergency payments for essentials and household goods for individuals in financial hardship. We will refer unsuccessful claimants to other services such as money or debt advice and top up the fund should additional external funding such as the Governments Household Support Fund which supports low income households be received.	(350)		(350)	2324R21
Debt collection outreach	Reduce the temporary funding to the debt outreach programme, which worked with individuals in debt to the council, and instead improve sign-posting to specialist providers of debt advice in the city.	(100)		(100)	2324R22
Unified Financial Assessments	Externally commission or joining up pockets of the same or similar functions across the council that carry out citizens financial assessments (e.g. to determine eligibility for services, exemptions and discounts). This will reduce duplication of application for the customer, improve response time and achieve cost reductions. This area of activity has the potential to significantly increase should the adult social care charging reforms be rolled out as planned and as a result achieve greater future year efficiencies.	(30)		(30)	2324R23
Legal & Democratic	Reduce the cost of Legal and Democratic Services.	(900)		(900)	2324R24
Restructure Finance Division	Undertake a review of the structures within the Finance division to support a smaller organisation.	(998)		(998)	2324R27
Equality and Inclusion	Reduce spending within the Equality and Inclusion service by deleting vacancies and prioritising the role of the service in supporting the Council to meet its statutory duties. This would reduce our resource for supporting the wider Council and reduce initiatives to attract and develop a diverse workforce that represents the city we serve.	(60)		(60)	2324R28
Lord Mayor's Chapel	Transfer management of the Lord Mayor's chapel to Bristol Cathedral.	(60)		(60)	2324R3
Member Development	Reduce the amount of money we spend on discretionary and external training and support for Councillors and seek to maximise the support for entities such as the Local Government Association.	(65)		(65)	2324R4A or 23244.1
Executive Office	Reduce the amount of money we spend on staff whose role is to provide administrative support to Executive Directors and Directors	(150)		(150)	2324R6
Mayor's Office	Reduce the amount of money we spend on staff and activities performed by the Mayor's Office with a deletion of this function from 2024-25 (upon the end of the Mayoral term) and identify opportunities for reductions in 2023-24	(75)		(75)	2324R7
Review of legal services budgets to reflect	Save money by reducing the amount of non-essential legal work undertaken, avoid duplication and prioritise areas where legal input is required	(150)		(150)	2324R8
IT Service	Reduce the amount of money we spend on staff by restructuring and reducing our internal ICT service.	(450)		(450)	2324R9
Local Council Tax Reduction Scheme	Design and implement a more targeted local council tax reduction scheme. This could include the introduction of a flat rate 10% - 20% reduction in support for working age households or the introduction of a banding scheme with targeted 100% protection to some working age households. This would align Bristol more closely with the provision made by other local authorities. The figure in this table provides an illustration only of the potential cost reduction from a 10% flat rate reduction.		25	25	2324R20
Total savings proposals		(8,126)	25	(8,101)	

Investments proposals within Resources Directorate	
Service Pressures	Investment
Digital Transformation prior year recurrent service pressure	1,697
PSD service net pressure	110
Legal and Democratic service net pressure	307
Total Investment	2,114

Proposed Budget 2023/24 - Directorate summary with savings
Directorate: Growth & Regeneration

Summary by Division		2023/24 Budget							Notional	
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation
		£000	£000	£000	£000	£000	£000	£000	£000s	
37	Housing & Landlord Services	19,443	0	352	(76)	2,762	(1,941)	20,539	955	385
46	Economy of Place	4,536	0	224	(97)	0	(1,388)	3,277	1,828	0
47	Management of Place	(131)	0	1,320	(294)	750	(2,403)	(758)	1,775	0
4A	Management - G&R	(140)	0	(939)	0	909	(1,150)	(1,320)	0	0
4B	Property, Assets and Infrastructure	41,021	0	867	(1,201)	690	(717)	40,660	373	4,551
Total Growth & Regeneration		64,729	0	1,824	(1,668)	5,111	(7,597)	62,398	4,928	4,936

Summary by CIPFA group (Account Type)		2023/24 Budget							Notional	
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation
		£000	£000	£000	£000	£000	£000	£000	£000s	
1	Employees	67,048	0	736	0	300	(172)	67,912	4,928	
2	Premises-Related Expenditure	18,110	0	2,968	0	1,140	(69)	22,158		
3	Transport-Related Expenditure	2,165	0	(1)	0	0	0	2,164		
4	Supplies & Services	12,700	0	41	0	0	(435)	12,305		
5	Third Party Payments	77,016	0	(2,765)	0	0	(1,058)	73,193		4,936
6	Transfer Payments	6,113	0	0	0	2,762	(1,714)	7,161		
7	Support Services	10,394	0	(68)	0	0	(32)	10,293		
8	Depreciation and Impairment Losses	(206)	0	(200)	(24)	0	(50)	(481)		
X	Capital Financing Costs	744	0	0	0	0	0	744		
Expenditure		194,082	0	711	(24)	4,202	(3,521)	195,540	4,928	4,936
9A	Income - Government Grants	(10,870)	0	108	0	0	0	(10,762)		
9B	Income - Other Grants/Reimbursements and Contributions	(3,620)	0	249	(102)	0	(100)	(3,573)		
9C	Income - Customer and Client Receipts	(77,212)	0	210	(1,541)	0	(3,536)	(82,078)		
9E	Income - Recharges	(37,475)	0	1,483	(1)	0	(88)	(36,081)		
Income		(129,176)	0	2,051	(1,644)	0	(3,724)	(132,494)	0	0
N	Income & Expenditure outside of Net Cost of Service	(40)	0	(939)	0	909	(352)	(422)		
Other items outside of the Net Cost of Service		(40)	0	(939)	0	909	(352)	(422)	0	0
R	Transfer to \ from Reserves	(137)	0	1	0	0	0	(136)		
Transfer to \ from reserves		(137)	0	1	0	0	0	(136)	0	0
NET Expenditure		64,729	0	1,824	(1,668)	5,111	(7,597)	62,398	4,928	4,936

Savings proposals within Growth & Regeneration Directorate					
Saving Name	Description	Savings £000	Cost to deliver £000	Net Savings £000	Savings Reference
Previous MTFP					
Increase revenue through bus shelter	A new contract has been let via a procurement process, aiming to increase revenue from bus shelter advertising.	(300)		(300)	GR001
Review charges at all off-street car parks and on-street parking bays	A review will be undertaken of current charges across all council owned off-street car parks and on-street parking bays.	(1,400)		(1,400)	GR011
Standardise all allotment fees	Set agreed and consistent rate for allotment tenants, fixed for three years, to ensure sustainability of allotment service.	(55)		(55)	GR016
Allocation from Community	Review the allocation criteria to release additional funding for Parks and Green Spaces.	(100)		(100)	GR017
Secure new commercial opportunities through	The conclusion of the Future Parks approach will secure new commercial opportunities for parks and green spaces.	(25)		(25)	GR021
Review Museums and Archive Service	Review of the Museums and Archive Service in order to deliver the Corporate Strategy and to deliver savings.	(178)		(178)	GR028
Increase fees for Pay and Display parking bays within Residents Parking Schemes for	Increase fees for Pay and Display parking bays within Residents Parking Schemes for the period after the first 30 minutes, by 15% (approx. £0.20 p/hr) based on local transport policy to encourage modal shift to sustainable modes of transport.	(350)		(350)	GR055
Establish a new Resident Parking Scheme	Establish at least one new Resident Parking Scheme.	(75)		(75)	GR056
Maximise commercial opportunities for catering outlets within parks	Explore opportunities to maximise commercial growth in relation to catering outlets in Bristol's parks and green spaces.	(25)		(25)	GR022
Continue with the enforcement of the Bristol Bridge restrictions	Continue with the enforcement of the Bristol Bridge restrictions which will generate Penalty Charge Notices whilst encouraging motorists to move towards compliance	200		200	GR013
Review the Pest Control Service	The council provides a discretionary Pest Control Service. The review will consider different ways to deliver the service across the city.	(95)		(95)	GR051
Current MTFP					
Transport and Highway Maintenance	Access alternative income sources (some of which may be one-off) to pay for routine maintenance and improvements to sustainable transport and air quality to help improve health.	(1,000)		(1,000)	2324GR15
City Transport discretionary activities	Reduce the City Transport budget by focussing on statutory areas and making reductions in discretionary activities, including transport studies, and reviewing our approach to income and expenditure on bus-shelters and bus-stops.	(940)	30	(910)	2324GR2A or GR2.1
Economic Development Service	We will review the Economic Development Service and functions to deliver a service to businesses in Bristol which runs at a lower cost.	(190)		(190)	2324GR4
Sustainable City and Climate Change	Reduce the cost of running our Sustainable City and Climate Change services, and secure longer term external funding so that we do not impact on the delivery of our Climate and Carbon neutral ambitions	(286)		(286)	2324GR5
Temporary Accommodation need	We will reduce the costs of providing temporary accommodation to those with immediate housing needs. We will do this by creating new temporary accommodation, making use of existing properties, including council housing, and working with partners to source available properties. This will reduce our spend on expensive and inappropriate accommodation like hotels.	(1,941)		(1,941)	2324GR7
Charging for DIY waste at Recycling Centres	Introduction of DIY waste charges as follows: £2.9 per sack of rubble, £4.50 per sheet of bag of plasterboard, £11 per bag/sheet of asbestos.	(300)		(300)	2324N10
Charging for processing and delivery of recycling containers	Introduce charge for the processing and delivery of recycling containers. Charge will be up to £2.50 per container. Approx. 105k containers delivered and assumed some drop off in containers	(100)		(100)	2324N11
Charging for collection Christmas Trees	Charge residents up to £5 for the collection of Christmas trees after Christmas. Free collection for residents with garden waste service subscription.	(30)		(30)	2324N12
New Parking Charges	New Charges for Small district Car Parks	(150)		(150)	2324N5
Increase garden waste service charge	Increase annual subscription to £50 annual payments, £47 direct debit payments and £24 for benefits payments. Currently 28k subscribers and assumes 10% reduction. (previously £32 annuak, £29 DD, £14 benefits)	(144)		(144)	2324N6
Increase Chargeable Domestic Waste charges	Increase the unit rates for the chargeable domestic waste service (Charge to schools universities community groups and religious establishments), so they are just below commercial waste market rates. There are approx. 10 different rates.	(36)		(36)	2324N7
Bulky Waste - Upholstered Furniture Charge	New regulations by EA are increasing cost of disposing of upholstered furniture due Persistent Organic Retardants used as fire retardants. 10,000 collections a year and assumes 10% padded furniture. Charges to be £25 per sofa, £50 for three piece suite. (current charges 3 items at £25 and 6 at £50 which would not change for non padded furniture as admin pledge to reduce cost)	(7)		(7)	2324N8
Replacement Bin Charge	To introduce a charge for the replacement bins, £28 per bin or £14 for benefits. Applies to black bins and garden waste bins. Annually 5,400 bins replaced at cost of £28.	(100)		(100)	2324N9
Total savings proposals		(7,627)	30	(7,597)	

Investment proposals within Growth & Regeneration Directorate	
Service Pressures	Investment
Homelessness service pressure	400
Management of Place service pressure	300
BWC - Transfer of additional waste efficiencies	717
BWC - FM - Net Annual Contractual Efficiencies / Uplift	42
FM - Re-aligned Annual Income Target	150
Prior year recurrent Housing and Landlord services service pressure	2,362
Prior year recurrent Management service pressure	1,140
Total Investment	5,111

Proposed Budget 2023/24 - Directorate summary with savings

Directorate: Corporate Funding & Expenditure

Summary by Division		2023/24 Budget							Notional	
Division		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation
		£000	£000	£000	£000	£000	£000	£000	£000s	
X2	Levies	10,866	0	0	0	0	204	11,070		
X3	Corporate Expenditure	11,844	0	(17,707)	3,664	15,938	30,935	44,674	(15,545)	(24,079)
X4	Capital Financing	22,495	0	0	0	1,371	0	23,866		
X8	Corporate Revenue Funding	(420,028)	0	3,219	0	(56,007)	(10,707)	(483,523)		
X9	Corporate Allowances	3,363	0	3,291	0	0	2,508	9,162		
Total Corporate Funding & Expenditure		(371,460)	0	(11,197)	3,664	(38,698)	22,940	(394,750)	(15,545)	(24,079)

Summary by CIPFA group (Account Type)		2023/24 Budget							Notional	
CIPFA description		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation
		£000							£000s	
1	Employees	2,490	0	0	0	0	(100)	2,390	(15,545)	
4	Supplies & Services	2,166	0	(100)	0	0	0	2,066		
5	Third Party Payments	14,062	30,131	(2,016)	(0)	0	0	42,177		(24,079)
X	Capital Financing Costs	10,301	0	0	0	0	0	10,301		
Expenditure		29,019	30,131	(2,116)	(0)	0	(100)	56,934	(15,545)	(24,079)
9B	Income - Other Grants/Reimbursements and Contributions	(3,410)	0	0	0	0	0	(3,410)		
9D	Income - Interest	(3,150)	0	0	0	0	0	(3,150)		
Income		(6,560)	0	0	0	0	0	(6,560)	0	0
N	Income & Expenditure outside of Net Cost of Service	(392,862)	10,711	1,310	0	(54,636)	2,563	(432,915)		
Other items outside of the Net Cost of Service		(392,862)	10,711	1,310	0	(54,636)	2,563	(432,915)	0	0
R	Transfer to \ from Reserves	(1,056)	(40,842)	(10,390)	3,664	15,938	20,477	(12,209)		
Transfer to \ from reserves		(1,056)	(40,842)	(10,390)	3,664	15,938	20,477	(12,209)	0	0
NET Expenditure		(371,460)	0	(11,197)	3,664	(38,698)	22,940	(394,750)	(15,545)	(24,079)

Savings proposals within Corporate Funding & Expenditure

Saving Name	Description	Savings £000	Cost to deliver £000	Net Savings £000	Savings Reference
Previous MTFP					
Reduce council-owned property	In light of new ways of working following COVID-19, review the number of buildings we use for office space. Aim to reduce our office floor space by at least 50 per cent, whilst making sure we have the right amount and quality of workspaces, reducing our carbon footprint.	(2,000)		(2,000)	CEN03
Streamline strategic support services	Joining up pockets of the same or similar, strategic professional support services (common activities) to reduce costs, provide better coordination of our work and better prioritisation of our resources.	(100)		(100)	CEN04
Strategic Business Review of Fees and Charges	A strategic review of fees and charges to identify new charging areas, ensure charging opportunities for all relevant goods or services are levied and reflect market rates. This would mean the removal of some subsidies and will include the development and testing of a full cost recovery model and calculator.	(250)		(250)	CEN05
Identify treasury management and legacy pension fund	By reviewing treasury management and pension fund savings options we could increase income from Treasury management activity and from the release of historic pension funds no longer required.	(100)		(100)	R14
Review addressable	To maximise benefit for public money through our addressable third party spend which	350		350	CEN02
Current MTFP					
Discretionary Rate Relief (#1)	Suspend the Council's discretionary rate relief scheme and the discretion to 'top-up' relief to 100% of the business rates due, following the required 12 months notice period. Eligible registered charities and other voluntary and community organisations will be restricted to mandatory relief of 80%.	(150)		(150)	2324R29
Total savings proposals		(2,250)	0	(2,250)	