

Proposed Budget 2023/24 - Full Council Summary by Division (General Fund)

Division	2023/24 Budget - Proposed							Notional	
	Base Budget 2023 / 24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023 / 24 Budget	Pay Award	Inflation
	£000							£000s	
People									
14 Adult Social Care	169,780	0	1,384	(1,344)	5,737	(6,445)	169,111	2,502	17,120
15 Children and Families Services	71,712	0	1,303	(60)	18,399	(2,304)	89,051	2,560	1,256
16 Educational Improvement	15,692	0	214	(110)	6,220	417	22,433	888	396
18 Management - People	0	0	0	0	1,050	0	1,050	0	0
34 Public Health Grant	0	0	0	0	0	0	0	0	0
36 Communities and Public Health - General Fund	5,858	0	95	(9)	67	(62)	5,948	289	372
People	263,042	0	2,997	(1,524)	31,473	(8,394)	287,594	6,240	19,143
Resources									
21 Digital Transformation	13,773	0	1,222	(20)	1,697	(556)	16,116	905	0
22 Legal and Democratic Services	14,457	0	940	(157)	307	(1,670)	13,878	1,444	0
24 Finance	8,464	0	(854)	(216)	0	(1,553)	5,841	939	0
25 HR, Workplace & Organisational Design	4,086	0	(98)	(51)	0	(782)	3,155	633	0
26 Management - Resources	(1,875)	0	5,557	0	0	0	3,681	0	0
28 Policy, Strategy & Partnerships	4,783	0	195	(8)	110	(190)	4,891	457	0
Resources	43,689	0	6,962	(452)	2,114	(4,751)	47,563	4,377	0
Growth & Regeneration									
37 Housing & Landlord Services	19,443	0	371	(76)	2,762	(1,941)	20,559	955	385
46 Economy of Place	4,536	0	254	(97)	0	(1,386)	3,307	1,826	0
47 Management of Place	(131)	0	1,364	(294)	750	(2,403)	(714)	1,775	0
4A Management - G&R	(140)	0	(939)	0	909	(1,150)	(1,320)	0	0
4B Property, Assets and Infrastructure	41,021	0	136	(1,201)	690	(717)	39,929	373	4,551
Growth & Regeneration	64,729	0	1,187	(1,668)	5,111	(7,597)	61,761	4,928	4,936
Corporate Funding & Expenditure									
X2 Levies	10,866	0	0	0	0	204	11,071	0	0
X3 Corporate Expenditure	11,844	0	(14,056)	3,644	22,969	17,828	42,229	(15,545)	(24,079)
X4 Capital Financing	22,495	0	0	0	1,371	0	23,866	0	0
X8 Corporate Revenue Funding	(420,028)	0	(307)	0	(63,038)	(150)	(483,523)	0	0
X9 Corporate Allowances	3,363	0	3,217	0	0	2,860	9,440	0	0
Corporate Funding & Expenditure	(371,460)	0	(11,146)	3,644	(38,698)	20,742	(396,917)	(15,545)	(24,079)
General Fund Total	0	0	0	(0)	0	0	0	0	0

Proposed Budget 2023/24 - Directorate summary with savings

Directorate: People

Summary by Division		2023/24 Budget							Notional	
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation
Division		£000	£000	£000	£000	£000	£000	£000	£000s	
14	Adult Social Care	169,780	0	1,384	(1,344)	5,737	(6,445)	169,111	2,502	17,120
15	Children and Families Services	71,712	0	1,303	(60)	18,399	(2,304)	89,051	2,560	1,256
16	Educational Improvement	15,692	0	214	(110)	6,220	417	22,433	888	396
18	Management - People	0	0	0	0	1,050	0	1,050	0	0
34	Public Health Grant	0	0	0	0	0	0	0	0	0
36	Communities and Public Health - General Fund	5,858	0	95	(9)	67	(62)	5,948	289	372
Total People		263,042	0	2,997	(1,524)	31,473	(8,394)	287,594	6,240	19,143

Summary by CIPFA group (Account Type)		2023/24 Budget							Notional	
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation
CIPFA description		£000							£000s	
1	Employees	90,861	0	4,157	0	3,129	(5,234)	92,913	6,240	
2	Premises-Related Expenditure	1,059	0	(32)	0	0	0	1,026		
3	Transport-Related Expenditure	7,731	0	0	0	2,400	(368)	9,763		
4	Supplies & Services	13,141	0	(2,277)	0	3,673	(325)	14,213		
5	Third Party Payments	273,050	0	87	0	21,221	(219)	294,139		19,143
6	Transfer Payments	18,032	0	0	0	0	(394)	17,638		
7	Support Services	9,611	0	403	0	0	0	10,014		
Expenditure		413,484	0	2,339	0	30,423	(6,540)	439,706	6,240	19,143
9A	Income - Government Grants	(49,334)	0	(655)	0	0	0	(49,989)		
9B	Income - Other Grants/Reimbursements and Contributions	(58,719)	0	(173)	(1,434)	0	(926)	(61,251)		
9C	Income - Customer and Client Receipts	(2,199)	0	264	(48)	0	0	(1,983)		
9E	Income - Recharges	(38,347)	0	119	(42)	0	0	(38,270)		
Income		(148,599)	0	(445)	(1,524)	0	(926)	(151,494)	0	0
N	Income & Expenditure outside of Net Cost of Service	(4)	0	(723)	0	1,050	(928)	(604)		
Other items outside of the Net Cost of Service		(4)	0	(723)	0	1,050	(928)	(604)	0	0
R	Transfer to \ from Reserves	(1,840)	0	1,826	0	0	0	(14)		
Transfer to \ from reserves		(1,840)	0	1,826	0	0	0	(14)	0	0
NET Expenditure		263,042	0	2,997	(1,524)	31,473	(8,394)	287,594	6,240	19,143

Savings proposals within People Directorate

Saving Name	Description	Savings £000	Cost to deliver	Net Savings £000	Savings Reference
Previous MTFP					
Review local Section 117 funding arrangements for care and support services under the Mental Health Act 1983	This proposal involves reviewing after care arrangements for people who have been detained under the Mental Health Act, where their care is jointly funded by the local authority and the clinical commissioning group. A saving should come from more efficient commissioning and better use of resources.	(250)		(250)	ASC10
Review Bristol Community Links service delivery	Review of day opportunities currently provided within Bristol Community Links by developing options to deliver cost efficiencies. This is subject to consultation.	(500)		(500)	ASC7
Reduce spend by securing better value from services commissioned for Children and Young People	Improve commissioning arrangements for a range of high value contracts for children and young people to deliver improved outcomes and value for money.	(300)		(300)	CF1
Reduce contractual value of the council's commissioned youth services	We aim to make sure we maximise other sources of funding so that youth services can continue for children and young people in the city. This includes statutory parts of the service such as the post-16 education and training guarantee and young carer assessments.	(200)		(200)	CF10
Review Early Help and Family Hub offer	Undertake a review of Early Help funding to support our development of a Family Hub approach and integrated working in localities. This will include an assessment of other areas of funding and community capacity that can contribute in future to an integrated 'place based' approach, developing a service profile that makes best use of available assets across partner agencies.	(200)		(200)	CF2
Review special guardianship order arrangements	Improve special guardianship arrangements to ensure payments are aligned with national guidance.	(461)		(461)	CF6
Reduce spend on commissioning of external safeguarding reviewers	Since the implementation of Working Together 2018 and the introduction of rapid reviews prior to child safeguarding practice reviews, there has been a reducing demand for external reviewers as more review work is undertaken in-house. Therefore, the council, as largest contributor, is reducing its proposed contribution to the Keep Bristol Safe Partnership to reflect this change.	(10)		(10)	CF3
Current MTFP					
S Bristol Rehab Centre Targeted	Balance of saving from 22/23 when centre closed	(144)		(144)	2324N1
Pooled Budgets	Review and reduce spend on direct commissioning for Mentoring/Youth services, Enable a one-off refund of pooled budgets.	(200)		(200)	2324N2
Bristol Community Adult Social Care	Strengthening the Council's governance of third party spend (where we pay external Foster Carer)	(100)		(100)	2324N4
Keeping Families	We will continue to make efficiencies in the delivery of our community and day	(2,165)	2,352	187	2324P1
Early Years: Family Communities and Home to Education	Supporting Fostering Services to recruit and retain foster carers, with innovative	(4,000)		(4,000)	2324P10
Early Help in	Redesigning Fostering Services to recruit and retain foster carers, with innovative	(173)		(173)	2324P11
Bristol Children's Redfield Lodge	We will redesign our services to focus on providing greater support to families in	(60)		(60)	2324P13
East Bristol Concord Lodge	Reprocurement of the Family Information Service Website has resulted in a further	(15)		(15)	2324P17
	Reduction in Community Development Activity, to be achieved by not recruiting to a	(62)		(62)	2324P20
	Redesign the service to provide a more efficient Needs-led Statutory Home to	(368)	800	432	2324P21
	We are proposing to review how we provide Early Help in communities, including	(300)		(300)	2324P23
	We will increase our available capacity of Council run children's homes. This will help	(300)		(300)	2324P25
	To review and develop a more efficient and effective delivery model for Redfield	(676)		(676)	2324P5
	Following a recent review it is proposed to offer East Bristol Intermediate Care	(138)	572	434	2324P6
	To review and develop a more efficient and effective delivery model at Concord	(725)	729	4	2324P7

Adult Social Care	Reduce workforce costs in Adult Social Care to focus capacity in statutory areas.	(1,500)		(1,500)	2324P9
Total savings proposals		(12,847)	4,453	(8,394)	

Investments proposals within People Directorate	
Service Pressures	Investment
Legacy inflation Adult Social Care - demand/demographic growth	1,094
Legacy inflation Adult Social Care - Extra care housing recommissioning	600
Adult Social Care service pressure - Prior Year Recurrent Service Pressures (mainly in relation to adult purchasing budgets)	2,064
Adult Social Care service pressure - Preparing for Adulthood - cost of care	345
Adult Social Care service pressure - Exempt accommodation subsidy loss	700
Adult Social Care service pressure - Fair cost of care	1,369
Adult Social Care service pressure - New Burden: AS22 New Better Care Fund	1,259
Legacy inflation Children's and Families - Brought forward Inflation Pressures (from 22/23) – Children's Placements demand and cost	-994
Legacy inflation Children's and Families - Brought forward Inflation Pressures (from 22/23) – Children's Placements demand and cost	300
Children's and Families service pressure - Prior Year Recurrent Service Pressures	14,846
Children's and Families service pressure - Placement costs - additional children from 2023/24	1,258
Children's and Families service pressure - Additional social workers to support increasing in children's numbers	312
Children's and Families service pressure - Phoenix court	65
Children's and Families service pressure - Temporary accommodation / housing costs due to shortage of supply in Bristol	350
Children's and Families service pressure - Staffing pressures	1442
Children's and Families service pressure -	126
Legacy inflation Education - Brought forward Inflation Pressures (from 22/23) – Home to School Transport Increased Demand	50
Educational Improvement service pressure - Prior Year Recurrent Service Pressures	2,162
Educational Improvement service pressure - SENDIASS (SEND information support system)	43
Educational Improvement service pressure - SENDIASS - education contribution	55
Educational Improvement service pressure - Legal costs for tribunal cases	200
Educational Improvement service pressure - Edu psychologists training costs	20
Educational Improvement service pressure - SEN Staffing - current budget pressure	1,000
Educational Improvement service pressure - Increasing demand for annual reviews & assessments	862
Educational Improvement service pressure - Home to School Transport	1,878
Public Health service pressure - Community safety pressure from HRA funding discontinuation	67
Total Investment	31,473

Proposed Budget 2023/24 - Divisional summary with savings

Division: Adult Social Care

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
Service	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
111	Joint Commissioning (Adults)	2,238	0	(165)	(1)	0	0	2,073
142	Hospitals and Front Door	5	0	0	0	0	0	5
145	Reablement, Intermediate Care & Regulated Services	12,221	0	735	(12)	0	(695)	12,249
147	Head of Service – Senior Professional Lead	(4,540)	0	(14)	(8)	5,737	0	1,175
148	Contracts & Quality Assurance	8,342	0	112	(8)	0	0	8,446
14A	Localities North and West	45,734	0	187	(431)	0	(620)	44,870
14B	Localities Inner City and East	43,627	0	254	(436)	0	(2,047)	41,398
14C	Localities South	52,383	0	275	(434)	0	(3,083)	49,141
152	0-25 Integrated Service	9,769	0	0	(15)	0	0	9,754
Total Adult Social Care		169,780	0	1,384	(1,344)	5,737	(6,445)	169,111

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
CIPFA description	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
1	Employees	35,972	0	1,399	0	0	(1,519)	35,851
2	Premises-Related Expenditure	375	0	0	0	0	0	375
3	Transport-Related Expenditure	119	0	0	0	0	0	119
4	Supplies & Services	3,321	0	(15)	0	3,673	0	6,980
5	Third Party Payments	180,420	0	0	0	2,064	(3,606)	178,878
6	Transfer Payments	17,482	0	0	0	0	(394)	17,088
7	Support Services	447	0	0	0	0	0	447
Expenditure		238,136	0	1,384	0	5,737	(5,519)	239,738
9A	Income - Government Grants	(3,862)	0	0	0	0	0	(3,862)
9B	Income - Other Grants/Reimbursements and Contributions	(50,331)	0	0	(1,323)	0	(926)	(52,580)
9C	Income - Customer and Client Receipts	(1,071)	0	0	(22)	0	0	(1,093)
9E	Income - Recharges	(13,088)	0	0	0	0	0	(13,088)
Income		(68,353)	0	0	(1,344)	0	(926)	(70,623)
N	Income & Expenditure outside of Net Cost of Service	(4)	0	0	0	0	0	(4)
Other items outside of the Net Cost of Service		(4)	0	0	0	0	0	(4)
NET Expenditure		169,780	0	1,384	(1,344)	5,737	(6,445)	169,111

Savings proposals within Adult Social Care

Saving Name	Description	Net Savings £000	Savings Reference
Previous MTFP			
Review local Section 117 funding arrangements for care and support services under the Mental Health	This proposal involves reviewing after care arrangements for people who have been detained under the Mental Health Act, where their care is jointly funded by the local authority and the clinical commissioning group. A saving should come from more efficient commissioning and better use of resources.	(250)	ASC10
Review Bristol Community Links service delivery	Review of day opportunities currently provided within Bristol Community Links by developing options to deliver cost efficiencies. This is subject to consultation.	(500)	ASC7
Current MTFP			
S Bristol Rehab Centre	Balance of saving from 22/23 when centre closed	(144)	2324N1
Bristol Community Links Service	We will continue to make efficiencies in the delivery of our community and day services for adults.	187	2324P1
Adult Social Care Purchasing Budget	Strengthening the Council's governance of third party spend (where we pay external organisations to provide care services on our behalf) to ensure the services we provide are fair, affordable and represent good value. This better management of our expenditure will enable us to spend less and also ensure we achieve best value.	(4,000)	2324P10
Redfield Lodge	To review and develop a more efficient and effective delivery model for Redfield Lodge.	(676)	2324P5
East Bristol Intermediate Care Centre	Following a recent review it is proposed to offer East Bristol Intermediate Care Centre to alternative providers, or close the centre. The Centre provides care and accommodation for 17 people over the age of 18 who stay for up to six weeks to help them to be independent after a hospital admission or illness. This is a discretionary service offered by the council.	434	2324P6
Concord Lodge	To review and develop a more efficient and effective delivery model at Concord Lodge.	4	2324P7
Adult Social Care Staffing Budget	Reduce workforce costs in Adult Social Care to focus capacity in statutory areas. This could include reducing use of agency staff and management restructures. These measures will reduce our overall capacity to deliver discretionary services and will change how we resource the delivery of statutory services.	(1,500)	2324P9
Total savings proposals		(6,445)	

Investments proposals within Adult Social Care

Adult Social Care service pressure - Prior Year Recurrent Service Pressures (mainly in relation to adult purchasing budgets)	2,064
Adult Social Care service pressure - Preparing for Adulthood - cost of care	345
Adult Social Care service pressure - Exempt accommodation subsidy loss	700
Adult Social Care service pressure - Fair cost of care	1,369
Adult Social Care service pressure - New Burden: AS22 New Better Care Fund	1,259
Total Investment	5,737

Proposed Budget 2023/24 - Divisional summary with savings

Division: Children and Families Services

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
		£000						
112	Joint Commissioning (Children)	4,660	0	29	(32)	0	(100)	4,558
113	Targeted Support	8,942	0	266	(18)	0	(600)	8,590
153	Quality Assurance, BSCB	1,870	0	64	(7)	0	(10)	1,916
154	Area Social Work (North)	2,351	0	145	0	0	0	2,496
155	Area Social Work (East/Central)	3,750	0	174	0	625	0	4,549
156	Area Social Work (South)	2,833	0	183	0	0	0	3,016
157	Children & Aftercare teams	8,515	0	446	(3)	0	0	8,958
158	Internal & External Placements	31,803	0	167	0	14,592	(761)	45,801
159	Children & Family Support - Management	2,644	0	(562)	0	3,182	(833)	4,431
15A	Safeguarding and Area Services	1,757	0	123	0	0	0	1,881
15B	Specialist Services	2,279	0	234	0	0	0	2,512
15C	Community Safety	309	0	34	0	0	0	343
Total Children and Families Services		71,712	0	1,303	(60)	18,399	(2,304)	89,051

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
		£000						
1	Employees	31,917	0	1,780	0	0	0	33,697
2	Premises-Related Expenditure	313	0	(33)	0	0	0	280
3	Transport-Related Expenditure	376	0	0	0	0	0	376
4	Supplies & Services	2,270	0	38	0	0	(310)	1,998
5	Third Party Payments	44,457	0	303	0	18,399	(1,161)	61,998
6	Transfer Payments	550	0	0	0	0	0	550
7	Support Services	4,875	0	(104)	0	0	0	4,771
Expenditure		84,758	0	1,984	0	18,399	(1,471)	103,670
9A	Income - Government Grants	(2,908)	0	(414)	0	0	0	(3,322)
9B	Income - Other Grants/Reimbursements and Contributions	(1,421)	0	114	(59)	0	0	(1,366)
9C	Income - Customer and Client Receipts	(14)	0	208	(1)	0	0	193
9E	Income - Recharges	(8,704)	0	(70)	0	0	0	(8,774)
Income		(13,046)	0	(163)	(60)	0	0	(13,269)
N	Income & Expenditure outside of Net Cost of Service	0	0	(517)	0	0	(833)	(1,350)
Other items outside of the Net Cost of Service		0	0	(517)	0	0	(833)	(1,350)
NET Expenditure		71,712	0	1,303	(60)	18,399	(2,304)	89,051

Savings proposals within Children and Families Services

Saving Name	Description	Net Savings £000	Savings Reference
Previous MTFP			
Reduce spend by securing better value from services commissioned for Children and Young People	Improve commissioning arrangements for a range of high value contracts for children and young people to deliver improved outcomes and value for money.	(300)	CF1
Reduce contractual value of the council's commissioned youth services	We aim to make sure we maximise other sources of funding so that youth services can continue for children and young people in the city. This includes statutory parts of the service such as the post-16 education and training guarantee and young carer assessments.	(200)	CF10
Review Early Help and Family Hub offer	Undertake a review of Early Help funding to support our development of a Family Hub approach and integrated working in localities. This will include an assessment of other areas of funding and community capacity that can contribute in future to an integrated 'place based' approach, developing a service profile that makes best use of available assets across partner agencies.	(200)	CF2
Review special guardianship order arrangements	Improve special guardianship arrangements to ensure payments are aligned with national guidance.	(461)	CF6
Reduce spend on commissioning of external safeguarding reviewers	Since the implementation of Working Together 2018 and the introduction of rapid reviews prior to child safeguarding practice reviews, there has been a reducing demand for external reviewers as more review work is undertaken in-house. Therefore, the council, as largest contributor, is reducing its proposed contribution to the Keep Bristol Safe Partnership to reflect this change.	(10)	CF3
Current MTFP			
Targeted Commissioning	Review and reduce spend on direct commissioning for Mentoring/Youth services, with a focus on maximising delivery outcomes through alternative routes, such as application of the Youth Zone.	(200)	2324N2
Pooled Budgets	Enable a one-off refund of pooled budgets.	(100)	2324N4
Foster Carer Recruitment and Retention	Supporting Fostering Services to recruit and retain foster carers, with innovative approaches and strategies to encourage and support people with the right skills and experience, to come forward and offer some of our most vulnerable children an opportunity to experience a stable family life. This proposal would significantly increase our cohort of local foster carers and reduce the use of more expensive distant placements and the use of Independent Fostering Agencies	(173)	2324P11
Keeping Families Together/Family Network	We will redesign our services to focus on providing greater support to families in crisis, which would result in better outcomes and also reduced costs through reaching families quicker and identifying appropriate support quicker reducing the likelihood of escalation of needs. This will be done via service redesign, the review of third party contracts and explore providing specific services in house.	(60)	2324P13
Early Help in communities, including Children's Centres & Family Hubs	We are proposing to review how we provide Early Help in communities, including Children's Centres and Family Hubs. The aim is to bring together more services that can be delivered from a range of different local venues and increase the amount of outreach work and online support we are able to provide, reducing the spend on buildings and staffing costs.	(300)	2324P23
Bristol Children's Homes	We will increase our available capacity of Council run children's homes. This will help us to try and reduce the number of children who are placed in expensive placements outside of the city, improving outcomes whilst reducing our overall expenditure.	(300)	2324P25
Total savings proposals		(2,304)	

Investments proposals within Children and Families Services

Children's and Families service pressure - Prior Year Recurrent Service Pressures	14,846
Children's and Families service pressure - Placement costs - additional children from 2023/24	1,258
Children's and Families service pressure - Additional social workers to support increasing in children's numbers	312
Children's and Families service pressure - Phoenix court	65
Children's and Families service pressure - Temporary accommodation / housing costs due to shortage of supply in Bristol	350
Children's and Families service pressure - Staffing pressures	1442
Children's and Families service pressure -	126
Total Investment	18,399

Proposed Budget 2023/24 - Divisional summary with savings

Division: Educational Improvement

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
		£000						
162	Learning City for All	740	0	1	(19)	0	(15)	707
163	Education Management	3,643	0	(144)	(2)	2,820	0	6,317
164	Additional Learning Needs	8,197	0	200	(9)	2,400	432	11,219
165	Employment, Skills & Learning	619	0	61	0	0	0	679
166	Trading with Schools	(419)	0	2	0	0	0	(417)
168	Inclusive City	282	0	9	(10)	0	0	280
169	Accessible City	2,631	0	85	(69)	1,000	0	3,646
Total Educational Improvement		15,692	0	214	(110)	6,220	417	22,433

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
		£000						
1	Employees	16,412	0	615	0	3,062	0	20,089
2	Premises-Related Expenditure	362	0	(1)	0	0	0	361
3	Transport-Related Expenditure	7,228	0	0	0	2,400	432	10,060
4	Supplies & Services	2,162	0	3	0	0	(15)	2,150
5	Third Party Payments	4,849	0	(84)	0	758	0	5,523
7	Support Services	3,017	0	(65)	0	0	0	2,953
Expenditure		34,030	0	468	0	6,220	417	41,135
9A	Income - Government Grants	(4,109)	0	0	0	0	0	(4,109)
9B	Income - Other Grants/Reimbursements and Contributions	(2,349)	0	(65)	(51)	0	0	(2,465)
9C	Income - Customer and Client Receipts	(818)	0	0	(17)	0	0	(835)
9E	Income - Recharges	(11,062)	0	(10)	(42)	0	0	(11,114)
Income		(18,338)	0	(74)	(110)	0	0	(18,522)
N	Income & Expenditure outside of Net Cost of Service	0	0	(180)	0	0	0	(180)
Other items outside of the Net Cost of Service		0	0	(180)	0	0	0	(180)
NET Expenditure		15,692	0	214	(110)	6,220	417	22,433

Savings proposals within Educational Improvement

Saving Name	Description	Net Savings £000	Savings Reference
Current MTFP			
Early Years: Family Information Website	Reprocurement of the Family Information Service Website has resulted in a further saving. This will result in no change of service.	(15)	2324P17
Home to Education Transport	Redesign the service to provide a more efficient Needs-led Statutory Home to School Transport Service, developing more sustainable travel options, including independent travel, for young people with Special Educational Needs and Disability aged 16-25.	432	2324P21
Total savings proposals		417	

Investments proposals within Educational Improvement

Educational Improvement service pressure - Prior Year Recurrent Service Pressures	2,162
Educational Improvement service pressure - SENDIASS (SEND information support system)	43
Educational Improvement service pressure - SENDIASS - education contribution	55
Educational Improvement service pressure - Legal costs for tribunal cases	200
Educational Improvement service pressure - Edu psychologists training costs	20
Educational Improvement service pressure - SEN Staffing - current budget pressure	1,000
Educational Improvement service pressure - Increasing demand for annual reviews & assessments	862
Educational Improvement service pressure - Home to School Transport	1,878
Total Investment	6,220

Proposed Budget 2023/24 - Divisional summary with savings

Division: Management - People

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
Service		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
		£000						
181	Management - People	0	0	0	0	1,050	0	1,050
Total Management - People		0	0	0	0	1,050	0	1,050

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
CIPFA description		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
		£000						
N	Income & Expenditure outside of Net Cost of Service	0	0	0	0	1,050	0	1,050
Other items outside of the Net Cost of Service		0	0	0	0	1,050	0	1,050
NET Expenditure		0	0	0	0	1,050	0	1,050

Investments proposals within Management - People

Legacy inflation Adult Social Care - demand/demographic growth	1,094
Legacy inflation Adult Social Care - Extra care housing recommissioning	600
Legacy inflation Children's and Families - Brought forward Inflation Pressures (from 22/23) – Children's Placements demand and cost pressures	-994
Legacy inflation Children's and Families - Brought forward Inflation Pressures (from 22/23) – Children's Placements demand and cost pressures	300
Legacy inflation Education - Brought forward Inflation Pressures (from 22/23) – Home to School Transport Increased Demand	50
Total Investment	1,050

Proposed Budget 2023/24 - Divisional summary with savings

Division: Public Health Grant

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
Service	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
CIPFA description	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
1	Employees	3,294	0	14	0	0	3,308	
3	Transport-Related Expenditure	2	0	(2)	0	0	0	
4	Supplies & Services	4,135	0	(1,358)	0	0	2,777	
5	Third Party Payments	34,427	0	(1,021)	0	0	33,405	
7	Support Services	1,144	0	567	0	0	1,711	
Expenditure		43,002	0	(1,800)	0	0	41,202	
9A	Income - Government Grants	(34,588)	0	0	0	0	(34,588)	
9B	Income - Other Grants/Reimbursements and Contributions	(4,570)	0	(39)	0	0	(4,609)	
9C	Income - Customer and Client Receipts	(6)	0	(1)	0	0	(6)	
9E	Income - Recharges	(1,999)	0	15	0	0	(1,985)	
Income		(41,163)	0	(25)	0	0	(41,188)	
R	Transfer to \ from Reserves	(1,840)	0	1,826	0	0	(14)	
Transfer to \ from reserves		(1,840)	0	1,826	0	0	(14)	
NET Expenditure		0	0	0	0	0	0	

Savings proposals within Public Health Grant

Saving Name	Description	Net Savings £000	Savings Reference

Proposed Budget 2023/24 - Divisional summary with savings

Division: Communities and Public Health - General Fund

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
Service	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
331	Neighbourhoods and Communities	317	0	53	(1)	0	(62)	307
336	Community Resources	3,118	0	0	0	0	0	3,118
337	Environmental Health	1,374	0	39	(9)	67	0	1,471
342	Leisure Services and Domestic Abuse	1,049	0	3	0	0	0	1,052
Total Communities and Public Health - General Fund		5,858	0	95	(9)	67	(62)	5,948

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
CIPFA description	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
1	Employees	3,266	0	350	0	67	(62)	3,620
2	Premises-Related Expenditure	9	0	1	0	0	0	11
3	Transport-Related Expenditure	6	0	2	0	0	0	8
4	Supplies & Services	1,252	0	(944)	0	0	0	308
5	Third Party Payments	8,897	0	890	0	0	0	9,787
7	Support Services	127	0	5	0	0	0	133
Expenditure		13,558	0	304	0	67	(62)	13,866
9A	Income - Government Grants	(3,868)	0	(241)	0	0	0	(4,109)
9B	Income - Other Grants/Reimbursements and Contributions	(49)	0	(182)	(1)	0	0	(232)
9C	Income - Customer and Client Receipts	(290)	0	57	(9)	0	0	(242)
9E	Income - Recharges	(3,493)	0	184	0	0	0	(3,309)
Income		(7,700)	0	(183)	(9)	0	0	(7,892)
N	Income & Expenditure outside of Net Cost of Service	0	0	(26)	0	0	0	(26)
Other items outside of the Net Cost of Service		0	0	(26)	0	0	0	(26)
NET Expenditure		5,858	0	95	(9)	67	(62)	5,948

Savings proposals within Communities and Public Health - General Fund

Saving Name	Description	Net Savings £000	Savings Reference
Current MTFP			
Communities and Neighbourhoods team	Reduction in Community Development Activity, to be achieved by not recruiting to a number of existing vacancies.	(62)	2324P20
Total savings proposals		(62)	

Investments proposals within Communities and Public Health - General Fund

Public Health service pressure - Community safety pressure from HRA funding discontinuation	67
Total Investment	67

Proposed Budget 2023/24 - Directorate summary with savings

Directorate: Resources

Summary by Division		2023/24 Budget							Notional	
Division		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation
		£000	£000	£000	£000	£000	£000	£000	£000s	
21	Digital Transformation	13,773	0	1,222	(20)	1,697	(556)	16,116	905	0
22	Legal and Democratic Services	14,457	0	940	(157)	307	(1,670)	13,878	1,444	0
24	Finance	8,464	0	(854)	(216)	0	(1,553)	5,841	939	0
25	HR, Workplace & Organisational Design	4,086	0	(98)	(51)	0	(782)	3,155	633	0
26	Management - Resources	(1,875)	0	5,557	0	0	0	3,681	0	0
28	Policy, Strategy & Partnerships	4,783	0	195	(8)	110	(190)	4,891	457	0
Total Resources		43,689	0	6,962	(452)	2,114	(4,751)	47,563	4,377	0

Summary by CIPFA group (Account Type)		2023/24 Budget							Notional	
CIPFA description		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation
		£000							£000s	
1	Employees	55,844	0	2,273	0	0	(3,112)	55,005	4,377	
2	Premises-Related Expenditure	1,550	0	0	0	0	0	1,550		
3	Transport-Related Expenditure	579	0	0	0	42	(3)	618		
4	Supplies & Services	17,709	0	(151)	0	375	0	17,933		
5	Third Party Payments	117	0	0	0	0	0	117		0
6	Transfer Payments	132,771	0	0	0	0	0	132,771		
7	Support Services	823	0	(80)	0	0	0	743		
Expenditure		209,392	0	2,042	0	417	(3,115)	208,736	4,377	0
9A	Income - Government Grants	(134,458)	0	724	0	0	0	(133,734)		
9B	Income - Other Grants/Reimbursements and Contributions	(5,430)	0	(560)	(127)	0	0	(6,117)		
9C	Income - Customer and Client Receipts	(3,937)	0	66	(294)	0	32	(4,133)		
9E	Income - Recharges	(16,846)	0	(1,293)	(31)	0	(156)	(18,326)		
Income		(160,672)	0	(1,063)	(452)	0	(124)	(162,311)	0	0
N	Income & Expenditure outside of Net Cost of Service	(3,984)	0	5,983	0	1,697	(1,512)	2,184		
Other items outside of the Net Cost of Service		(3,984)	0	5,983	0	1,697	(1,512)	2,184	0	0
R	Transfer to \ from Reserves	(1,047)	0	0	0	0	0	(1,047)		
Transfer to \ from reserves		(1,047)	0	0	0	0	0	(1,047)	0	0
NET Expenditure		43,689	0	6,962	(452)	2,114	(4,751)	47,563	4,377	0

Savings proposals within Resources Directorate

Saving Name	Description	Savings £000	Cost to deliver	Net Savings £000	Savings Reference
Previous MTFP					
Review static debt management and duplicate payment processes	Trace and collect money owed from hard-to-reach debtors who have left the area with no forwarding contact information, identify, overpayments, duplicate invoices, unclaimed credits and then manage the recovery process.	50		50	R17
Review democratic engagement to modernise service delivery	Conduct a review of Democratic Engagement to modernise ways of working and improve efficiencies. This may require some outlay in year one for new technology (to be met from underspend elsewhere) but should be a recurring saving thereafter.	(15)		(15)	R8
Mayor's Office	Reduction in funding to the Mayor's Office (Discretionary & Non Staff Related Funding) to be reinstated should surplus funds materialise.	(205)		(205)	2223 R30
Insurance	Improve insurance claims processing and reduce level of provision required (one-off) as calculated by Actuary.	100		100	2223-R13
Identify treasury management and legacy pension fund savings	By reviewing treasury management and pension fund savings options we could increase income from Treasury management activity and from the release of historic pension funds no longer required.	(100)		(100)	R14
Current MTFP					
Company governance arrangements	Change the governance arrangements for companies owned by Bristol City Council, moving the cost of administration to the companies themselves whilst ensuring the necessary oversight of council spend and governance remains	(50)		(50)	2324R1
City Innovation Team	Cease all activities and delete the City Innovation Team (which focuses on discretionary projects such as digital and smart city innovations)	(6)		(6)	2324R11
IT Contracts	Review all of our spending on IT software and services across the entire council. Seek to reduce or cancel any non-essential contracts and services.	(100)		(100)	2324R12
Marketing, communications, design, web and consultation	Reduce spending on marketing, communications, design, web and consultation by council teams.	(130)		(130)	2324R14
Learning and Development	Reduce discretionary spend on learning and development. Prioritise funding for statutory and mandatory training and training that is in direct support of organisational priorities	(200)		(200)	2324R17
Workforce and Change service	Restructure the Council's HR, Change and Learning & Development functions to support a smaller organisation, with a further redesign in 26/27 following the implementation of the council's change programme	(582)		(582)	2324R18
Local Crisis Prevention Fund	Reduce contributions by 50% to the local crisis prevention fund, which provides discretionary emergency payments for essentials and household goods for individuals in financial hardship. We will refer unsuccessful claimants to other services such as money or debt advice and top up the fund should additional external funding such as the Governments Household Support Fund which supports low income households be received.	(350)		(350)	2324R21
Debt collection outreach	Reduce the temporary funding to the debt outreach programme, which worked with individuals in debt to the council, and instead improve sign-posting to specialist providers of debt advice in the city.	(100)		(100)	2324R22

Unified Financial Assessments	Externally commission or joining up pockets of the same or similar functions across the council that carry out citizens financial assessments (e.g. to determine eligibility for services, exemptions and discounts). This will reduce duplication of application for the customer, improve response time and achieve cost reductions. This area of activity has the potential to significantly increase should the adult social care charging reforms be rolled out as planned and as a result achieve greater future year efficiencies.	(30)		(30)	2324R23
Legal & Democratic Services	Reduce the cost of Legal and Democratic Services.	(900)		(900)	2324R24
Restructure Finance Division	Undertake a review of the structures within the Finance division to support a smaller organisation.	(998)		(998)	2324R27
Equality and Inclusion	Reduce spending within the Equality and Inclusion service by deleting vacancies and prioritising the role of the service in supporting the Council to meet its statutory duties. This would reduce our resource for supporting the wider Council and reduce initiatives to attract and develop a diverse workforce that represents the city we serve.	(60)		(60)	2324R28
Lord Mayor's Chapel	Transfer management of the Lord Mayor's chapel to Bristol Cathedral.	(60)		(60)	2324R3
Member Development	Reduce the amount of money we spend on discretionary and external training and support for Councillors and seek to maximise the support for entities such as the Local Government Association.	(65)		(65)	23244.1
Executive Office	Reduce the amount of money we spend on staff whose role is to provide administrative support to Executive Directors and Directors	(150)		(150)	2324R6
Mayor's Office	Reduce the amount of money we spend on staff and activities performed by the Mayor's Office with a deletion of this function from 2024-25 (upon the end of the Mayoral term) and identify opportunities for reductions in 2023-24	(75)		(75)	2324R7
Review of legal services budgets to reflect corporate priorities	Save money by reducing the amount of non-essential Legal work undertaken, avoid duplication and prioritise areas where legal input is required	(150)		(150)	2324R8
IT Service	Reduce the amount of money we spend on staff by restructuring and reducing our internal ICT service.	(450)		(450)	2324R9
Local Council Tax Reduction Scheme	Design and implement a more targeted local council tax reduction scheme. This could include the introduction of a flat rate 10% - 20% reduction in support for working age households or the introduction of a banding scheme with targeted 100% protection to some working age households. This would align Bristol more closely with the provision made by other local authorities. The figure in this table provides an illustration only of the potential cost reduction from a 10% flat rate reduction.		25	25	2324R20
Discretionary Rate Relief (#1)	Suspend the Council's discretionary rate relief scheme and the discretion to 'top-up' relief to 100% of the business rates due, following the required 12 months notice period. Eligible registered charities and other voluntary and community organisations will be restricted to mandatory relief of 80%.	(150)		(150)	2324R29
Total savings proposals		(4,776)	25	(4,751)	

Investments proposals within Resources Directorate	
Service Pressures	Investment
Digital Transformation prior year recurrent service pressure	1,697
PSD service net pressure	110
Legal and Democratic service net pressure	307
Total Investment	2,114

Proposed Budget 2023/24 - Divisional summary with savings

Division: Digital Transformation

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
		£000						
212	Service Operations	9,477	0	(35)	0	1,697	(550)	10,589
213	Applications & Digital	2,685	0	820	0	0	0	3,505
21A	Digital Transformation	(1,639)	0	8	0	0	0	(1,631)
21D	Enterprise Architecture	68	0	13	0	0	0	81
21E	Service Improvement & Performance	24	0	(43)	(1)	0	0	(20)
21G	City Innovation Team	78	0	3	0	0	(6)	74
232	Citizen Services	3,080	0	457	(20)	0	0	3,518
Total Digital Transformation		13,773	0	1,222	(20)	1,697	(556)	16,116

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
		£000						
1	Employees	11,527	0	1,430	0	0	(6)	12,951
2	Premises-Related Expenditure	30	0	0	0	0	0	30
3	Transport-Related Expenditure	7	0	0	0	0	0	7
4	Supplies & Services	10,122	0	(387)	0	0	(100)	9,634
7	Support Services	68	0	(51)	0	0	0	16
Expenditure		21,754	0	991	0	0	(106)	22,639
9A	Income - Government Grants	(724)	0	724	0	0	0	0
9B	Income - Other Grants/Reimbursements and Contributions	300	0	(300)	0	0	0	0
9C	Income - Customer and Client Receipts	(391)	0	(1)	(20)	0	0	(412)
9E	Income - Recharges	(5,081)	0	(310)	0	0	0	(5,391)
Income		(5,897)	0	114	(20)	0	0	(5,803)
N	Income & Expenditure outside of Net Cost of Service	(1,859)	0	117	0	1,697	(450)	(495)
Other items outside of the Net Cost of Service		(1,859)	0	117	0	1,697	(450)	(495)
R	Transfer to \ from Reserves	(225)	0	0	0	0	0	(225)
Transfer to \ from reserves		(225)	0	0	0	0	0	(225)
NET Expenditure		13,773	0	1,222	(20)	1,697	(556)	16,116

Savings proposals within Digital Transformation

Saving Name	Description	Net Savings £000	Savings Reference
Current MTFP			
City Innovation Team	Cease all activities and delete the City Innovation Team (which focuses on discretionary projects such as digital and smart city innovations)	(6)	2324R11
IT Contracts	Review all of our spending on IT software and services across the entire council. Seek to reduce or cancel any non-essential contracts and services.	(100)	2324R12
IT Service	Reduce the amount of money we spend on staff by restructuring and reducing our internal ICT service.	(450)	2324R9
Total savings proposals		(556)	

Investments proposals within Digital Transformation

Digital Transformation prior year recurrent service pressure	1,697
Total Investment	1,697

Proposed Budget 2023/24 - Divisional summary with savings

Division: Legal and Democratic Services

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
Service	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
221	Legal Services	2,726	0	161	0	0	(250)	2,638
222	Democratic Services	2,758	0	82	(3)	113	(140)	2,811
225	Statutory Registration	224	0	48	(151)	194	(88)	226
226	Information Governance Service	854	0	461	(2)	0	(110)	1,203
245	Companies Lead	303	0	2	0	0	(50)	254
253	Admin Business Support	4,153	0	274	0	0	(582)	3,845
291	Electoral Services	1,200	0	37	(0)	0	(20)	1,216
541	Executive Office	642	0	(47)	0	0	(75)	520
542	Senior Leadership Team	1,597	0	(78)	(0)	0	(150)	1,369
Total Legal and Democratic Services		14,457	0	940	(157)	307	(1,465)	14,083

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
CIPFA description	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
1	Employees	17,695	0	950	0	0	(692)	17,953
2	Premises-Related Expenditure	143	0	0	0	0	0	143
3	Transport-Related Expenditure	204	0	(0)	0	42	(3)	243
4	Supplies & Services	3,865	0	244	0	265	(117)	4,257
5	Third Party Payments	7	0	0	0	0	0	7
7	Support Services	302	0	(1)	0	0	0	301
Expenditure		22,217	0	1,193	0	307	(812)	22,905
9A	Income - Government Grants	(95)	0	0	0	0	0	(95)
9B	Income - Other Grants/Reimbursements and Contributions	(1,816)	0	(260)	(63)	0	0	(2,138)
9C	Income - Customer and Client Receipts	(1,824)	0	0	(94)	0	(18)	(1,936)
9E	Income - Recharges	(3,822)	0	(330)	0	0	0	(4,153)
Income		(7,557)	0	(590)	(157)	0	(18)	(8,322)
N	Income & Expenditure outside of Net Cost of Service	(125)	0	338	0	0	(635)	(422)
Other items outside of the Net Cost of Service		(125)	0	338	0	0	(635)	(422)
R	Transfer to \ from Reserves	(77)	0	0	0	0	0	(77)
Transfer to \ from reserves		(77)	0	0	0	0	0	(77)
NET Expenditure		14,457	0	940	(157)	307	(1,465)	14,083

Savings proposals within Legal and Democratic Services

Saving Name	Description	Net Savings £000	Savings Reference
Previous MTFP			
Review democratic engagement to modernise service delivery	Conduct a review of Democratic Engagement to modernise ways of working and improve efficiencies. This may require some outlay in year one for new technology (to be met from underspend elsewhere) but should be a recurring saving thereafter.	(15)	R8
Current MTFP			
Company governance arrangements	Change the governance arrangements for companies owned by Bristol City Council, moving the cost of administration to the companies themselves whilst ensuring the necessary oversight of council spend and governance remains	(50)	2324R1
Legal & Democratic	Reduce the cost of Legal and Democratic Services.	(900)	2324R24
Lord Mayor's Chapel	Transfer management of the Lord Mayor's chapel to Bristol Cathedral.	(60)	2324R3
Member Development	Reduce the amount of money we spend on discretionary and external training and support for Councillors and seek to maximise the support for entities such as the Local Government Association.	(65)	2324R4.1
Executive Office	Reduce the amount of money we spend on staff whose role is to provide administrative support to Executive Directors and Directors	(150)	2324R6
Mayor's Office	Reduce the amount of money we spend on staff and activities performed by the Mayor's Office with a deletion of this function from 2024-25 (upon the end of the Mayoral term) and identify opportunities for reductions in 2023-24	(75)	2324R7
Review of legal services budgets to reflect	Save money by reducing the amount of non-essential Legal work undertaken, avoid duplication and prioritise areas where legal input is required	(150)	2324R8
Total savings proposals		(1,465)	

Investments proposals within Legal and Democratic Services

Legal and Democratic service net pressure	307
Total Investment	307

Proposed Budget 2023/24 - Divisional summary with savings

Division: Finance

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
Service	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
231	Benefits	3,144	0	(250)	0	0	(694)	2,200
242	Corporate Finance	3,451	0	(227)	(8)	0	(126)	3,090
243	Chief Internal Auditor	1,051	0	36	(3)	0	(79)	1,005
244	Procurement & Contract Management Service	1,517	0	(19)	0	0	(109)	1,389
246	Revenue – (Local Tax)	(698)	0	(395)	(118)	0	(320)	(1,531)
Total Finance		8,464	0	(854)	(129)	0	(1,328)	6,153

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
CIPFA description	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
1	Employees	14,103	0	(377)	0	0	(1,028)	12,698
2	Premises-Related Expenditure	1,360	0	0	0	0	0	1,360
3	Transport-Related Expenditure	355	0	0	0	0	0	355
4	Supplies & Services	2,191	0	14	0	0	0	2,206
6	Transfer Payments	132,771	0	0	0	0	0	132,771
7	Support Services	351	0	(27)	0	0	0	324
Expenditure		151,132	0	(390)	0	0	(1,028)	149,714
9A	Income - Government Grants	(133,619)	0	0	0	0	0	(133,619)
9B	Income - Other Grants/Reimbursements and Contributions	(3,257)	0	0	(55)	0	0	(3,311)
9C	Income - Customer and Client Receipts	(1,383)	0	67	(75)	0	50	(1,341)
9E	Income - Recharges	(4,208)	0	(532)	0	0	(350)	(5,090)
Income		(142,468)	0	(465)	(129)	0	(300)	(143,362)
R	Transfer to \ from Reserves	(200)	0	0	0	0	0	(200)
Transfer to \ from reserves		(200)	0	0	0	0	0	(200)
NET Expenditure		8,464	0	(854)	(129)	0	(1,328)	6,153

Savings proposals within Finance

Saving Name	Description	Net Savings £000	Savings Reference
Previous MTFP			
Review insurance administration processes and required insurance provision	Improve insurance claims processing and reduce level of provision required (one-off) as calculated by Actuary.	100	R13
Review static debt management and duplicate payment processes	Trace and collect money owed from hard-to-reach debtors who have left the area with no forwarding contact information, identify, overpayments, duplicate invoices, unclaimed credits and then manage the recovery process.	50	R17
Current MTFP			
Local Crisis Prevention Fund	Reduce contributions by 50% to the local crisis prevention fund, which provides discretionary emergency payments for essentials and household goods for individuals in financial hardship. We will refer unsuccessful claimants to other services such as money or debt advice and top up the fund should additional external funding such as the Governments Household Support Fund which supports low income households be received.	(350)	2324R21
Debt collection outreach	Reduce the temporary funding to the debt outreach programme, which worked with individuals in debt to the council, and instead improve sign-posting to specialist providers of debt advice in the city.	(100)	2324R22
Unified Financial Assessments	Externally commission or joining up pockets of the same or similar functions across the council that carry out citizens financial assessments (e.g. to determine eligibility for services, exemptions and discounts). This will reduce duplication of application for the customer, improve response time and achieve cost reductions. This area of activity has the potential to significantly increase should the adult social care charging reforms be rolled out as planned and as a result achieve greater future year efficiencies.	(30)	2324R23
Restructure Finance Division	Undertake a review of the structures within the Finance division to support a smaller organisation.	(998)	2324R27
Total savings proposals		(1,328)	

Proposed Budget 2023/24 - Divisional summary with savings

Division: HR, Workplace & Organisational Design

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
Service		£000						
251	People Operations	1,237	0	(36)	(50)	0	(297)	853
252	Learning & Organisational Development	1,721	0	(127)	(1)	0	(306)	1,286
271	Change Services	1,129	0	66	0	0	(179)	1,015
Total HR, Workplace & Organisational Design		4,086	0	(98)	(51)	0	(782)	3,155

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
CIPFA description		£000						
1	Employees	6,630	0	(15)	0	0	(379)	6,237
3	Transport-Related Expenditure	3	0	0	0	0	0	3
4	Supplies & Services	736	0	0	0	0	0	736
7	Support Services	91	0	0	0	0	0	91
Expenditure		7,461	0	(15)	0	0	(379)	7,067
9A	Income - Government Grants	(20)	0	0	0	0	0	(20)
9B	Income - Other Grants/Reimbursements and Contributions	(512)	0	0	(4)	0	0	(516)
9C	Income - Customer and Client Receipts	(323)	0	0	(17)	0	0	(340)
9E	Income - Recharges	(1,974)	0	(22)	(31)	0	(106)	(2,133)
Income		(2,829)	0	(22)	(51)	0	(106)	(3,009)
N	Income & Expenditure outside of Net Cost of Service	0	0	(61)	0	0	(297)	(358)
Other items outside of the Net Cost of Service		0	0	(61)	0	0	(297)	(358)
R	Transfer to \ from Reserves	(545)	0	0	0	0	0	(545)
Transfer to \ from reserves		(545)	0	0	0	0	0	(545)
NET Expenditure		4,086	0	(98)	(51)	0	(782)	3,155

Savings proposals within HR, Workplace & Organisational Design

Saving Name	Description	Net Savings £000	Savings Reference
Current MTFP			
Learning and Development	Reduce discretionary spend on learning and development. Prioritise funding for statutory and mandatory training and training that is in direct support of organisational priorities	(200)	2324R17
Workforce and Change service	Restructure the Council's HR, Change and Learning & Development functions to support a smaller organisation, with a further redesign in 26/27 following the implementation of the council's change programme	(582)	2324R18
Total savings proposals		(782)	

Proposed Budget 2023/24 - Divisional summary with savings

Division: Management - Resources

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
Service	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
261	Management - Resources	(2,000)	0	5,681	0	0	(430)	3,251
381	Commercialisation	125	0	(125)	0	0	0	0
Total Management - Resources		(1,875)	0	5,557	0	0	(430)	3,251

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
CIPFA description	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
1	Employees	118	0	(118)	0	0	0	0
4	Supplies & Services	7	0	(7)	0	0	0	0
Expenditure		125	0	(125)	0	0	0	0
N	Income & Expenditure outside of Net Cost of Service	(2,000)	0	5,681	0	0	(430)	3,251
Other items outside of the Net Cost of Service		(2,000)	0	5,681	0	0	(430)	3,251
NET Expenditure		(1,875)	0	5,557	0	0	(430)	3,251

Savings proposals within Management - Resources

Saving Name	Description	Net Savings £000	Savings Reference
Previous MTFP			
Identify treasury management and legacy pension fund savings	By reviewing treasury management and pension fund savings options we could increase income from Treasury management activity and from the release of historic pension funds no longer required.	(100)	R14
Mayor's Office	Reduction in funding to the Mayor's Office (Discretionary & Non Staff Related Funding) to be reinstated should surplus funds materialise.	(205)	2223 R30
Current MTFP			
Local Council Tax	Design and implement a more targeted local council tax reduction scheme. This could	25	2324R20
Discretionary Rate	Suspend the Council's discretionary rate relief scheme and the discretion to 'top-up'	(150)	2324R29
Total savings proposals		(430)	

Proposed Budget 2023/24 - Divisional summary with savings

Division: Policy, Strategy & Partnerships

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
		£000						
282	External Communications and Consultation	1,282	0	(28)	(2)	0	(130)	1,122
284	Insight, Performance & Intelligence	1,873	0	123	0	110	0	2,107
285	Policy and Public Affairs	776	0	71	0	0	0	848
288	Equality and Inclusion	512	0	23	0	0	(60)	475
512	International Affairs	273	0	(5)	(5)	0	0	263
543	City Office	66	0	11	(0)	0	0	77
Total Policy, Strategy & Partnerships		4,783	0	195	(8)	110	(190)	4,891

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
		£000						
1	Employees	5,771	0	403	0	0	(57)	6,117
2	Premises-Related Expenditure	16	0	0	0	0	0	16
3	Transport-Related Expenditure	8	0	0	0	0	0	8
4	Supplies & Services	788	0	(16)	0	110	(3)	879
5	Third Party Payments	110	0	0	0	0	0	110
7	Support Services	11	0	0	0	0	0	11
Expenditure		6,704	0	387	0	110	(60)	7,142
9B	Income - Other Grants/Reimbursements and Contributions	(145)	0	0	(6)	0	0	(151)
9C	Income - Customer and Client Receipts	(16)	0	0	(1)	0	0	(17)
9E	Income - Recharges	(1,760)	0	(100)	0	0	0	(1,859)
Income		(1,921)	0	(100)	(8)	0	0	(2,028)
N	Income & Expenditure outside of Net Cost of Service	0	0	(92)	0	0	(130)	(222)
Other items outside of the Net Cost of Service		0	0	(92)	0	0	(130)	(222)
NET Expenditure		4,783	0	195	(8)	110	(190)	4,891

Savings proposals within Policy, Strategy & Partnerships

Saving Name	Description	Net Savings £000	Savings Reference
Current MTFP			
Marketing, communications, design,	Reduce spending on marketing, communications, design, web and consultation by council teams.	(130)	2324R14
Equality and Inclusion	Reduce spending within the Equality and Inclusion service by deleting vacancies and prioritising the role of the service in supporting the Council to meet its statutory duties. This would reduce our resource for supporting the wider Council and reduce initiatives to attract and develop a diverse workforce that represents the city we serve.	(60)	2324R28
Total savings proposals		(190)	

Investments proposals within Policy, Strategy & Partnerships

PSD service net pressure	110
Total Investment	110

Proposed Budget 2023/24 - Directorate summary with savings

Directorate: Growth & Regeneration

Summary by Division		2023/24 Budget							Notional	
Division		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation
		£000	£000	£000	£000	£000	£000	£000	£000s	
37	Housing & Landlord Services	19,443	0	371	(76)	2,762	(1,941)	20,559	955	385
46	Economy of Place	4,536	0	254	(97)	0	(1,386)	3,307	1,826	0
47	Management of Place	(131)	0	1,364	(294)	750	(2,403)	(714)	1,775	0
4A	Management - G&R	(140)	0	(939)	0	909	(1,150)	(1,320)	0	0
4B	Property, Assets and Infrastructure	41,021	0	136	(1,201)	690	(717)	39,929	373	4,551
Total Growth & Regeneration		64,729	0	1,187	(1,668)	5,111	(7,597)	61,761	4,928	4,936

Summary by CIPFA group (Account Type)		2023/24 Budget							Notional	
CIPFA description		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget	Pay Award	Inflation
		£000	£000	£000	£000	£000	£000	£000	£000s	
1	Employees	67,048	0	842	0	300	(172)	68,018	4,928	
2	Premises-Related Expenditure	18,110	0	2,225	0	1,140	(60)	21,415		
3	Transport-Related Expenditure	2,165	0	(1)	0	0	0	2,164		
4	Supplies & Services	12,700	0	41	0	0	(435)	12,305		
5	Third Party Payments	77,016	0	(2,765)	0	0	(1,058)	73,193		4,936
6	Transfer Payments	6,113	0	0	0	2,762	(1,714)	7,161		
7	Support Services	10,394	0	(68)	0	0	(32)	10,293		
8	Depreciation and Impairment Losses	(206)	0	(200)	(24)	0	(50)	(481)		
X	Capital Financing Costs	744	0	0	0	0	0	744		
Expenditure		194,082	0	73	(24)	4,202	(3,521)	194,812	4,928	4,936
9A	Income - Government Grants	(10,870)	0	108	0	0	0	(10,762)		
9B	Income - Other Grants/Reimbursements and Contributions	(3,620)	0	249	(102)	0	(100)	(3,573)		
9C	Income - Customer and Client Receipts	(77,212)	0	210	(1,541)	0	(3,536)	(82,078)		
9E	Income - Recharges	(37,475)	0	1,483	(1)	0	(88)	(36,081)		
Income		(129,176)	0	2,051	(1,644)	0	(3,724)	(132,494)	0	0
N	Income & Expenditure outside of Net Cost of Service	(40)	0	(939)	0	909	(352)	(422)		
Other items outside of the Net Cost of Service		(40)	0	(939)	0	909	(352)	(422)	0	0
R	Transfer to \ from Reserves	(137)	0	1	0	0	0	(136)		
Transfer to \ from reserves		(137)	0	1	0	0	0	(136)	0	0
NET Expenditure		64,729	0	1,187	(1,668)	5,111	(7,597)	61,761	4,928	4,936

Savings proposals within Growth & Regeneration Directorate

Saving Name	Description	Savings £000	Cost to deliver	Net Savings £000	Savings Reference
Previous MTFP					
Increase revenue through bus shelter advertising	A new contract has been let via a procurement process, aiming to increase revenue from bus shelter advertising.	(300)		(300)	GR001
Review charges at all off-street car parks and on-street parking spaces	A review will be undertaken of current charges across all council owned off-street car parks and on-street parking bays.	(1,400)		(1,400)	GR011
Standardise all allotment fees	Set agreed and consistent rate for allotment tenants, fixed for three years, to ensure sustainability of allotment service.	(55)		(55)	GR016
Allocation from Community Infrastructure Levy to support Parks and Green Spaces	Review the allocation criteria to release additional funding for Parks and Green Spaces.	(100)		(100)	GR017
Secure new commercial opportunities through the Bristol Future Parks approach	The conclusion of the Future Parks approach will secure new commercial opportunities for parks and green spaces.	(25)		(25)	GR021
Review Museums and Archive Service	Review of the Museums and Archive Service in order to deliver the Corporate Strategy and to deliver savings.	(178)		(178)	GR028
Increase fees for Pay and Display parking bays within Residents Parking Schemes for the period after the first 30 minutes	Increase fees for Pay and Display parking bays within Residents Parking Schemes for the period after the first 30 minutes, by 15% (approx. £0.20 p/hr) based on local transport policy to encourage modal shift to sustainable modes of transport.	(350)		(350)	GR055
Establish a new Resident Parking Scheme	Establish at least one new Resident Parking Scheme.	(75)		(75)	GR056
Maximise commercial opportunities for catering outlets within parks	Explore opportunities to maximise commercial growth in relation to catering outlets in Bristol's parks and green spaces.	(25)		(25)	GR022
Continue with the enforcement of the Bristol Bridge restrictions	Continue with the enforcement of the Bristol Bridge restrictions which will generate Penalty Charge Notices whilst encouraging motorists to move towards compliance	200		200	GR013
Review the Pest Control Service	The council provides a discretionary Pest Control Service. The review will consider different ways to deliver the service across the city.	(95)		(95)	GR051
Current MTFP					
Transport and Highway Maintenance	Access alternative income sources (some of which may be one-off) to pay for routine maintenance and improvements to sustainable transport and air quality to help improve health.	(1,000)		(1,000)	2324GR15

City Transport discretionary activities	Reduce the City Transport budget by focussing on statutory areas and making reductions in discretionary activities, including transport studies, and reviewing our approach to income and expenditure on bus-shelters and bus-stops.	(940)	30	(910)	2324 GR2.1
Economic Development Service	We will review the Economic Development Service and functions to deliver a service to businesses in Bristol which runs at a lower cost.	(190)		(190)	2324GR4
Sustainable City and Climate Change	Reduce the cost of running our Sustainable City and Climate Change services, and secure longer term external funding so that we do not impact on the delivery of our Climate and Carbon neutral ambitions	(286)		(286)	2324GR5
Temporary Accommodation need	We will reduce the costs of providing temporary accommodation to those with immediate housing needs. We will do this by creating new temporary accommodation, making use of existing properties, including council housing, and working with partners to source available properties. This will reduce our spend on expensive and inappropriate accommodation like hotels.	(1,941)		(1,941)	2324GR7
Charging for DIY waste at Recycling Centres	Introduction of DIY waste charges as follows:£2.9per sack of rubble, £4.50 per sheet of bag of plasterboard, £11 per bag/sheet of asbestos.	(300)		(300)	2324N10
Charging for processing and delivery of recycling containers	Introduce charge for the processing and delivery of recycling containers. Charge will be up to £2.50 per container. Approx. 105k containers delivered and assumed some drop off in orders.	(100)		(100)	2324N11
Charging for collection Christmas Trees	Charge residents up to £5 for the collection of Christmas trees after Christmas. Free collection for residents with garden waste service subscription.	(30)		(30)	2324N12
New Parking Charges	New Charges for Small district Car Parks	(150)		(150)	2324N5
Increase garden waste service charge	Increase annual subscription to £50 annual payments, £47 direct debit payments and £24 for benefits payments. Currently 28k subscribers and assumes 10% reduction. (previously £32 annual, £29 DD, £14 benefits)	(144)		(144)	2324N6
Increase Chargeable Domestic Waste charges	Increase the unit rates for the chargeable domestic waste service(Charge to schools universities community groups and religious establishments), so they are just below commercial waste market rates. There are approx. 10 different rates.	(36)		(36)	2324N7
Bulky Waste - Upholstered Furniture Charge	New regulations by EA are increasing cost of disposing of upholstered furniture due Persistent Organic Retardants used as fire retardants. 10,000 collections a year and assumes 10% padded furniture. Charges to be £25 per sofa, £50 for three piece suite. (current chrges 3 items at £25 and 6 at £50 which would not change for non padded furniture as admin pledge to reduce cost)	(7)		(7)	2324N8
Replacement Bin Charge	To introduce a charge for the replacement bins, £28 per bin or £14 for benefits. Applies to black bins and garden waste bins. Annually 5,400 bins replaced at cost of £28.	(100)		(100)	2324N9
Total savings proposals		(7,627)	30	(7,597)	

Investment proposals within Growth & Regeneration Directorate

Service Pressures	Investment
Homelessness service pressure	400
Management of Place service pressure	300
BWC - Transfer of additional waste efficiencies	717
BWC - FM - Net Annual Contractual Efficiencies / Uplift	42
FM - Re-aligned Annual Income Target	150
Prior year recurrent Housing and Landlord services service pressure	2,362
Prior year recurrent Management service pressure	1,140
Total Investment	5,111

Proposed Budget 2023/24 - Divisional summary with savings

Division: Housing & Landlord Services

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
Service	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
131	Housing Options	17,175	0	277	(74)	2,762	(1,941)	18,199
132	GF - Private Housing & Accessible Homes	1,270	0	98	(3)	0	0	1,366
135	Housing Solutions	131	0	1	0	0	0	132
426	Housing Delivery	866	0	(4)	0	0	0	862
Total Housing & Landlord Services		19,443	0	371	(76)	2,762	(1,941)	20,559

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
CIPFA description	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
1	Employees	12,070	0	433	0	0	0	12,503
2	Premises-Related Expenditure	170	0	0	0	0	0	170
3	Transport-Related Expenditure	19	0	0	0	0	0	19
4	Supplies & Services	1,845	0	(1)	0	0	0	1,844
5	Third Party Payments	18,051	0	0	0	0	0	18,051
6	Transfer Payments	5,775	0	0	0	2,762	(1,941)	6,596
7	Support Services	3,983	0	0	0	0	0	3,983
Expenditure		41,912	0	432	0	2,762	(1,941)	43,165
9A	Income - Government Grants	(6,240)	0	0	0	0	0	(6,240)
9C	Income - Customer and Client Receipts	(2,938)	0	0	(76)	0	0	(3,015)
9E	Income - Recharges	(13,191)	0	(61)	0	0	0	(13,251)
Income		(22,369)	0	(61)	(76)	0	0	(22,506)
R	Transfer to \ from Reserves	(100)	0	0	0	0	0	(100)
Transfer to \ from reserves		(100)	0	0	0	0	0	(100)
NET Expenditure		19,443	0	371	(76)	2,762	(1,941)	20,559

Savings proposals within Housing & Landlord Services

Saving Name	Description	Net Savings £000	Savings Reference
Current MTFP			
Temporary Accommodation need	We will reduce the costs of providing temporary accommodation to those with immediate housing needs. We will do this by creating new temporary accommodation, making use of existing properties, including council housing, and working with partners to source available properties. This will reduce our spend on expensive and inappropriate accommodation like hotels.	(1,941)	2324GR7
Total savings proposals		(1,941)	

Investments proposals within Housing & Landlord Services

Homelessness service pressure	400
Prior year recurrent Housing and Landlord services service pressure	2,362
Total Investment	2,762

Proposed Budget 2023/24 - Divisional summary with savings

Division: Economy of Place

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
Service		£000						
421	Strategic City Planning	632	0	29	(12)	0	0	649
422	City Design	(366)	0	(118)	(12)	0	0	(496)
425	Development Management	(525)	0	99	(12)	0	0	(438)
433	Strategic City Transport	2,530	0	136	(1)	0	(342)	2,322
434	Local & Sustainable Transport	(900)	0	54	(60)	0	(468)	(1,374)
443	Economic Development	803	0	38	0	0	(190)	651
445	Directors Office	468	0	0	0	0	0	468
452	Regeneration	766	0	22	0	0	0	788
453	Divisional Director	132	0	3	0	0	0	134
511	Sustainable City & Climate Change	997	0	(9)	(0)	0	(286)	702
Total Economy of Place		4,536	0	254	(97)	0	(1,286)	3,407

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
CIPFA description		£000						
1	Employees	14,296	0	416	0	0	(172)	14,540
2	Premises-Related Expenditure	508	0	0	0	0	(60)	448
3	Transport-Related Expenditure	19	0	0	0	0	0	19
4	Supplies & Services	3,075	0	134	0	0	(257)	2,952
5	Third Party Payments	511	0	0	0	0	(58)	453
6	Transfer Payments	175	0	0	0	0	(60)	115
7	Support Services	1,031	0	20	0	0	(32)	1,019
8	Depreciation and Impairment Losses	265	0	(200)	0	0	(50)	15
Expenditure		19,879	0	370	0	0	(689)	19,560
9A	Income - Government Grants	(1,772)	0	0	0	0	0	(1,772)
9B	Income - Other Grants/Reimbursements and Contributions	(904)	0	0	(34)	0	0	(938)
9C	Income - Customer and Client Receipts	(6,603)	0	0	(63)	0	(509)	(7,175)
9E	Income - Recharges	(6,130)	0	(116)	0	0	(88)	(6,334)
Income		(15,409)	0	(116)	(97)	0	(597)	(16,219)
N	Income & Expenditure outside of Net Cost of Service	100	0	0	0	0	0	100
Other items outside of the Net Cost of Service		100	0	0	0	0	0	100
R	Transfer to \ from Reserves	(34)	0	0	0	0	0	(34)
Transfer to \ from reserves		(34)	0	0	0	0	0	(34)
NET Expenditure		4,536	0	254	(97)	0	(1,286)	3,407

Savings proposals within Economy of Place

Saving Name	Description	Net Savings £000	Savings Reference
Previous MTFP			
Increase revenue through bus shelter advertising	A new contract has been let via a procurement process, aiming to increase revenue from bus shelter advertising.	(300)	GR001
Current MTFP			
City Transport discretionary activities	Reduce the City Transport budget by focussing on statutory areas and making reductions in discretionary activities, including transport studies, and reviewing our approach to income and expenditure on bus-shelters and bus-stops.	(510)	2324GR2.1
Economic Development Service	We will review the Economic Development Service and functions to deliver a service to businesses in Bristol which runs at a lower cost.	(190)	2324GR4
Sustainable City and Climate Change	Reduce the cost of running our Sustainable City and Climate Change services, and secure longer term external funding so that we do not impact on the delivery of our Climate and Carbon neutral ambitions	(286)	2324GR5
Total savings proposals		(1,286)	

Proposed Budget 2023/24 - Divisional summary with savings

Division: Management of Place

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
Service		£000						
133	Bristol Operations Centre	(90)	0	70	(81)	300	0	200
332	Library Services	4,563	0	230	(15)	0	0	4,778
333	Regulatory Services	490	0	3	(1)	0	0	492
335	Parks and Green Spaces	1,309	0	581	(90)	0	(205)	1,594
382	Harbour Service	555	0	61	0	0	0	616
432	Traffic & Highways maintenance	(10,797)	0	242	0	450	(3,175)	(13,280)
441	Culture Services	3,034	0	143	(108)	0	(178)	2,890
442	Cultural Development	805	0	35	0	0	0	840
Total Management of Place		(131)	0	1,364	(294)	750	(3,558)	(1,869)

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
CIPFA description		£000						
1	Employees	30,637	0	1,435	0	300	0	32,372
2	Premises-Related Expenditure	4,166	0	2,300	0	450	0	6,916
3	Transport-Related Expenditure	101	0	(1)	0	0	0	100
4	Supplies & Services	6,272	0	(86)	0	0	(178)	6,008
5	Third Party Payments	10,397	0	(2,572)	0	0	(1,000)	6,825
6	Transfer Payments	94	0	0	0	0	0	94
7	Support Services	4,737	0	11	0	0	0	4,748
Expenditure		56,404	0	1,088	0	750	(1,178)	57,064
9A	Income - Government Grants	(2,691)	0	108	0	0	0	(2,583)
9B	Income - Other Grants/Reimbursements and Contributions	(2,386)	0	(6)	(65)	0	(100)	(2,557)
9C	Income - Customer and Client Receipts	(44,825)	0	(10)	(229)	0	(2,280)	(47,344)
9E	Income - Recharges	(6,629)	0	182	0	0	0	(6,447)
Income		(56,532)	0	275	(294)	0	(2,380)	(58,931)
R	Transfer to \ from Reserves	(3)	0	1	0	0	0	(2)
Transfer to \ from reserves		(3)	0	1	0	0	0	(2)
NET Expenditure		(131)	0	1,364	(294)	750	(3,558)	(1,869)

Savings proposals within Management of Place

Saving Name	Description	Net Savings £000	Savings Reference
Previous MTFP			
Review charges at all off-street car parks and on-street parking spaces	A review will be undertaken of current charges across all council owned off-street car parks and on-street parking bays.	(1,400)	GR011
Standardise all allotment fees	Set agreed and consistent rate for allotment tenants, fixed for three years, to ensure sustainability of allotment service.	(55)	GR016
Allocation from Community Infrastructure Levy to support Parks and Green Spaces	Review the allocation criteria to release additional funding for Parks and Green Spaces.	(100)	GR017
Secure new commercial opportunities through the Bristol Future Parks approach	The conclusion of the Future Parks approach will secure new commercial opportunities for parks and green spaces.	(25)	GR021
Review Museums and Archive Service	Review of the Museums and Archive Service in order to deliver the Corporate Strategy and to deliver savings.	(178)	GR028
Increase fees for Pay and Display parking bays within Residents Parking Schemes for the period after the first 30 minutes	Increase fees for Pay and Display parking bays within Residents Parking Schemes for the period after the first 30 minutes, by 15% (approx. £0.20 p/hr) based on local transport policy to encourage modal shift to sustainable modes of transport.	(350)	GR055
Establish a new Resident	Establish at least one new Resident Parking Scheme.	(75)	GR056
Maximise commercial opportunities for catering outlets within parks	Explore opportunities to maximise commercial growth in relation to catering outlets in Bristol's parks and green spaces.	(25)	GR022
Continue with the enforcement of the Bristol Bridge restrictions	Continue with the enforcement of the Bristol Bridge restrictions which will generate Penalty Charge Notices whilst encouraging motorists to move towards compliance	200	GR013

Current MTFP			
Transport and Highway Maintenance	Access alternative income sources (some of which may be one-off) to pay for routine maintenance and improvements to sustainable transport and air quality to help improve health.	(1,000)	2324GR15
City Transport discretionary activities	Reduce the City Transport budget by focussing on statutory areas and making reductions in discretionary activities, including transport studies, and reviewing our approach to income and expenditure on bus-shelters and bus-stops.	(400)	2324GR2.1
New Parking Charges	New Charges for Small district Car Parks	(150)	2324N5
Total savings proposals		(3,558)	

Investments proposals within Management of Place			
Prior year recurrent Management service pressure			750
Total Investment			750

Proposed Budget 2023/24 - Divisional summary with savings

Division: Management - G&R

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
Service		£000						
4A1	Management - G&R	(140)	0	(939)	0	909	(95)	(265)
Total Management - G&R		(140)	0	(939)	0	909	(95)	(265)

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
CIPFA description		£000						
N	Income & Expenditure outside of Net Cost of Service	(140)	0	(939)	0	909	(95)	(265)
Other items outside of the Net Cost of Service		(140)	0	(939)	0	909	(95)	(265)
NET Expenditure		(140)	0	(939)	0	909	(95)	(265)

Savings proposals within Management - G&R

Saving Name	Description	Net Savings £000	Savings Reference
Previous MTFP			
Review the Pest Control Service	The council provides a discretionary Pest Control Service. The review will consider different ways to deliver the service across the city.	(95)	GR051
Total savings proposals		(95)	

Investments proposals within Management - G&R

BWC - Transfer of additional waste efficiencies	717
BWC - FM - Net Annual Contractual Efficiencies / Uplift	42
FM - Re-aligned Annual Income Target	150
Total Investment	909

Proposed Budget 2023/24 - Divisional summary with savings

Division: Property, Assets and Infrastructure

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
		£000						
2B1	FM Services	7,277	0	3	(84)	0	0	7,196
311	Waste	39,577	0	63	(95)	0	(717)	38,827
412	Asset Strategy	4,642	0	(22)	(92)	0	0	4,528
413	Property Management	(11,918)	0	25	(621)	0	0	(12,515)
444	Major Projects	307	0	2	0	0	0	309
531	Energy Programme Manager (Corporate)	1,137	0	65	(227)	690	0	1,665
Total Property, Assets and Infrastructure		41,021	0	136	(1,119)	690	(717)	40,011

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
		£000						
1	Employees	10,045	0	(1,443)	0	0	0	8,602
2	Premises-Related Expenditure	13,266	0	(75)	0	690	0	13,881
3	Transport-Related Expenditure	2,026	0	0	0	0	0	2,026
4	Supplies & Services	1,509	0	(6)	0	0	0	1,502
5	Third Party Payments	48,058	0	(193)	0	0	0	47,865
6	Transfer Payments	68	0	0	0	0	0	68
7	Support Services	643	0	(100)	0	0	0	543
8	Depreciation and Impairment Losses	(471)	0	0	(24)	0	0	(496)
X	Capital Financing Costs	744	0	0	0	0	0	744
Expenditure		75,887	0	(1,816)	(24)	690	0	74,737
9A	Income - Government Grants	(166)	0	0	0	0	0	(166)
9B	Income - Other Grants/Reimbursements and Contributions	(330)	0	255	(3)	0	0	(78)
9C	Income - Customer and Client Receipts	(22,845)	0	220	(1,091)	0	(717)	(24,432)
9E	Income - Recharges	(11,526)	0	1,478	(1)	0	0	(10,049)
Income		(34,867)	0	1,953	(1,095)	0	(717)	(34,726)
NET Expenditure		41,021	0	136	(1,119)	690	(717)	40,011

Savings proposals within Property, Assets and Infrastructure

Saving Name	Description	Net Savings £000	Savings Reference
Current MTFP			
Charging for DIY waste at Recycling Centres	Introduction of DIY waste charges as follows:£2.9per sack of rubble, £4.50 per sheet of bag of plasterboard, £11 per bag/sheet of asbestos.	(300)	2324N10
Charging for processing and delivery of recycling containers	Introduce charge for the processing and delivery of recycling containers. Charge will be up to £2.50 per container. Approx. 105k containers delivered and assumed some drop off in orders.	(100)	2324N11
Charging for collection Christmas Trees	Charge residents up to £5 for the collection of Christmas trees after Christmas. Free collection for residents with garden waste service subscription.	(30)	2324N12
Increase garden waste service charge	Increase annual subscription to £50 annual payments, £47 direct debit payments and £24 for benefits payments. Currently 28k subscribers and assumes 10% reduction. (previously £32 annuak, £29 DD, £14 benefits)	(144)	2324N6
Increase Chargeable Domestic Waste charges	Increase the unit rates for the chargeable domestic waste service(charge to schools universities community groups and religious establishments), so they are just below commercial waste market rates. There are approx. 10 different rates.	(36)	2324N7
Bulky Waste - Upholstered Furniture Charge	New regulations by EA are increasing cost of disposing of upholstered furniture due Persistent Organic Retardants used as fire retardants. 10,000 collections a year and assumes 10% padded furniture. Charges to be £25 per sofa, £50 for three piece suite. (current chrges 3 items at £25 and 6 at £50 which would not change for non padded furniture as admin pledge to reduce cost)	(7)	2324N8
Replacement Bin Charge	To introduce a charge for the replacement bins, £28 per bin or £14 for benefits. Applies to black bins and garden waste bins. Annually 5,400 bins replaced at cost of £28.	(100)	2324N9
Total savings proposals		(717)	

Investments proposals within Property, Assets and Infrastructure

Prior year recurrent service pressure	690
Total Investment	690

Proposed Budget 2023/24 - Directorate summary with savings

Directorate: Corporate Funding & Expenditure

Summary by Division		2023/24 Budget							Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	£000	
		£000	£000	£000	£000	£000	£000	£000	
X2	Levies	10,866	0	0	0	0	204	11,071	
X3	Corporate Expenditure	11,844	0	(14,056)	3,644	22,969	17,828	42,229	
X4	Capital Financing	22,495	0	0	0	1,371	0	23,866	
X8	Corporate Revenue Funding	(420,028)	0	(307)	0	(63,038)	(150)	(483,523)	
X9	Corporate Allowances	3,363	0	3,217	0	0	2,860	9,440	
Total Corporate Funding & Expenditure		(371,460)	0	(11,146)	3,644	(38,698)	20,742	(396,917)	

Notional	
Pay Award	Inflation
£000s	
0	0
(15,545)	(24,079)
0	0
0	0
0	0
(15,545)	(24,079)

Summary by CIPFA group (Account Type)		2023/24 Budget							Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	£000	
		£000	£000	£000	£000	£000	£000	£000	
1	Employees	2,490	0	0	0	0	(3,600)	(1,110)	
4	Supplies & Services	2,166	0	4,183	0	0	0	6,349	
5	Third Party Payments	14,062	29,756	(2,243)	(20)	0	(4,053)	37,502	
X	Capital Financing Costs	10,301	0	0	0	0	0	10,301	
Expenditure		29,019	29,756	1,940	(20)	0	(7,653)	53,041	
9A	Income - Government Grants	0	0	0	0	(7,032)	0	(7,032)	
9B	Income - Other Grants/Reimbursements and Contributions	(3,410)	0	0	0	0	0	(3,410)	
9D	Income - Interest	(3,150)	0	0	0	0	0	(3,150)	
Income		(6,560)	0	0	0	(7,032)	0	(13,592)	
NET Expenditure		(371,460)	0	(11,146)	3,644	(38,698)	20,742	(396,917)	

Notional	
Pay Award	Inflation
£000s	
(15,545)	
	(24,079)
(15,545)	(24,079)
0	0
0	0
0	0
(15,545)	(24,079)

Savings proposals within Corporate Funding & Expenditure

Saving Name	Description	Savings £000	Cost to deliver	Net Savings £000	Savings Reference
Previous MTFP					
Management and capacity review	Reduce workforce costs and ensure we prioritise our organisational capacity on Corporate Strategy goals. Measures include: a review of the senior leadership structure; offering a succession planning scheme for managers to apply to leave the council; a review of some council teams; and deleting budgeted vacancies, to ensure we retain capacity in priority areas and reduce the impact on employees. These measures will reduce our overall capacity and mean we will focus on our core priorities. Where any jobs are subject to change appropriate staff consultation will take place, and where any roles are at risk, we will make use of our redeployment scheme, which matches employees to other opportunities in the council.	(3,500)		(3,500)	CEN01
Reduce council-owned property	In light of new ways of working following COVID-19, review the number of buildings we use for office space. Aim to reduce our office floor space by at least 50 per cent, whilst making sure we have the right amount and quality of workspaces, reducing our carbon footprint.	(2,000)		(2,000)	CEN03
Streamline strategic support services	Joining up pockets of the same or similar, strategic professional support services (common activities) to reduce costs, provide better coordination of our work and better prioritisation of our resources.	(100)		(100)	CEN04
Strategic Business Review of Fees and Charges	A strategic review of fees and charges to identify new charging areas, ensure charging opportunities for all relevant goods or services are levied and reflect market rates. This would mean the removal of some subsidies and will include the development and testing of a full cost recovery model and calculator.	(250)		(250)	CEN05
Review addressable spend / third party savings	To maximise benefit for public money through our addressable third party spend which will seek to deliver procurement, contract, and commercial interventions in a range of categories of third party and service activity in order to improve cashable and non-cashable value generated.	350		350	CEN02
Total savings proposals		(5,500)	0	(5,500)	

Proposed Budget 2023/24 - Divisional summary with savings

Division: Levies

Summary by Service		2023/24 Budget						
Service		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget
		£000						
X20	Levies	10,866	0	0	0	0	204	11,071
Total Levies		10,866	0	0	0	0	204	11,071

Summary by CIPFA group (Account Type)		2023/24 Budget						
CIPFA description		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	Proposed 2023/24 Budget
		£000						
5	Third Party Payments	10,866	0	0	0	0	204	11,071
Expenditure		10,866	0	0	0	0	204	11,071
NET Expenditure		10,866	0	0	0	0	204	11,071

Savings proposals within Levies				
Saving Name	Description	Savings £000	Savings Reference	

Proposed Budget 2023/24 - Divisional summary with savings

Division: Corporate Expenditure

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
Service	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
X30 Corporate Expenditure	11,844	(0)	(14,056)	3,644	22,969	17,828	42,229	
Total Corporate Expenditure	11,844	(0)	(14,056)	3,644	22,969	17,828	42,229	

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
CIPFA description	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
1 Employees	2,490	0	0	0	0	(3,600)	(1,110)	
4 Supplies & Services	2,014	0	4,183	0	0	0	6,196	
5 Third Party Payments	3,196	29,756	(2,243)	(20)	0	(4,257)	26,432	
Expenditure	7,700	29,756	1,940	(20)	0	(7,857)	31,518	
N Income & Expenditure outside of Net Cost of Service	5,200	10,711	(5,200)	0	0	0	10,711	
Other items outside of the Net Cost of Service	5,200	10,711	(5,200)	0	0	0	10,711	
R Transfer to \ from Reserves	(1,056)	(40,467)	(10,795)	3,664	22,969	25,685	0	
Transfer to \ from reserves	(1,056)	(40,467)	(10,795)	3,664	22,969	25,685	0	
NET Expenditure	11,844	0	(14,056)	3,644	22,969	17,828	42,229	

Savings proposals within Corporate Expenditure

Saving Name	Description	Savings £000	Savings Reference

Proposed Budget 2023/24 - Divisional summary with savings

Division: Capital Financing

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
Service		£000						
X40	Capital Financing	22,495	0	0	0	1,371	0	23,866
Total Capital Financing		22,495	0	0	0	1,371	0	23,866

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
		Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies	
CIPFA description		£000						
4	Supplies & Services	152	0	0	0	0	0	152
X	Capital Financing Costs	10,301	0	0	0	0	0	10,301
Expenditure		10,453	0	0	0	0	0	10,453
9B	Income - Other Grants/Reimbursements and Contributions	(3,410)	0	0	0	0	0	(3,410)
9D	Income - Interest	(3,150)	0	0	0	0	0	(3,150)
Income		(6,560)	0	0	0	0	0	(6,560)
N	Income & Expenditure outside of Net Cost of Service	18,603	0	0	0	1,371	0	19,974
Other items outside of the Net Cost of Service		18,603	0	0	0	1,371	0	19,974
NET Expenditure		22,495	0	0	0	1,371	0	23,866

Savings proposals within Capital Financing

Saving Name	Description	Savings £000	Savings Reference

Proposed Budget 2023/24 - Divisional summary with savings

Division: Corporate Revenue Funding

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
Service	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
X80	Corporate Revenue Funding	(420,028)	0	(307)	0	(63,038)	(150)	(483,523)
Total Corporate Revenue Funding		(420,028)	0	(307)	0	(63,038)	(150)	(483,523)

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
CIPFA description	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
9A	Income - Government Grants	0	0	0	0	(7,032)	0	(7,032)
Income		0	0	0	0	(7,032)	0	(7,032)
N	Income & Expenditure outside of Net Cost of Service	(420,028)	0	3,785	0	(56,006)	(150)	(472,399)
Other items outside of the Net Cost of Service		(420,028)	0	3,785	0	(56,006)	(150)	(472,399)
R	Transfer to \ from Reserves	0	0	(4,092)	0	0	0	(4,092)
Transfer to \ from reserves		0	0	(4,092)	0	0	0	(4,092)
NET Expenditure		(420,028)	0	(307)	0	(63,038)	(150)	(483,523)

Savings proposals within Corporate Revenue Funding

Saving Name	Description	Savings £000	Savings Reference

Proposed Budget 2023/24 - Divisional summary with savings

Division: Corporate Allowances

Summary by Service		2023/24 Budget						Proposed 2023/24 Budget
Service	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
X90 Corporate Allowances	3,363	0	3,217	0	0	2,860	9,440	
Total Corporate Allowances	3,363	0	3,217	0	0	2,860	9,440	

Summary by CIPFA group (Account Type)		2023/24 Budget						Proposed 2023/24 Budget
CIPFA description	Base Budget 2023/24	Pay & Inflation	Virements	Fees & Charges	Growth	Savings and Efficiencies		
£000								
N Income & Expenditure outside of Net Cost of Service	3,363	0	3,217	0	0	2,860	9,440	
Other items outside of the Net Cost of Service	3,363	0	3,217	0	0	2,860	9,440	
NET Expenditure	3,363	0	3,217	0	0	2,860	9,440	

Savings proposals within Corporate Allowances

Saving Name	Description	Net Savings £000	Savings Reference
Previous MTFP			
Management and	Reduce workforce costs and ensure we prioritise our organisational capacity on Corporate	(3,500)	CEN01
Reduce council-owned	In light of new ways of working following COVID-19, review the number of buildings we use for	(2,000)	CEN03
Streamline strategic	Joining up pockets of the same or similar, strategic professional support services (common	(100)	CEN04
Strategic Business Review	A strategic review of fees and charges to identify new charging areas, ensure charging	(250)	CEN05
Review addressable spend	To maximise benefit for public money through our addressable third party spend which will seek	350	CEN02
Total savings proposals		(5,500)	