

## Goram Homes Pipeline of Housing Development Sites Risk Register

| Ref | Risk Description  | Key Causes   | Key Consequence  | Status<br>Open / Closed | Strategic Theme | Risk Category | Risk Owner                     | Key Mitigations  | Direction of travel | Current Risk Level |        |             | Monetary Impact of Risk<br>£k | Risk Tolerance |          |             |      |
|-----|---|--|--|-------------------------|-----------------|---------------|--------------------------------|--|---------------------|--------------------|--------|-------------|-------------------------------|----------------|----------|-------------|------|
|     |   |  |  |                         |                 |               |                                |  |                     | Likelihood         | Impact | Risk Rating |                               | Likelihood     | Impact   | Risk Rating | Date |
|     |   |  |  |                         |                 |               |                                |  |                     |                    |        |             |                               |                |          |             |      |
|     | <b>Site Constraints and/or Viability Challenges mean that a site is not feasible or viable to develop</b> | Site investigations reveal a constraint and/or viability challenge which can not be overcome or makes development unviable.  | Failure to deliver enough homes and affordable homes for the city. | Open                    |                 |               | <b>Goram Homes</b>             | Undertake adequate due diligence to identify site constraints and potential mitigations. Continue to identify other sites that may come forward for Goram via future cabinet decisions.  |                     | 2                  | 5      | <b>10</b>   |                               |                | <b>0</b> | Jan-23      |      |
|     | <b>Lack of public and/or key stakeholder support for proposed developments</b>                            | Inadequate communications and engagement with key stakeholders and communities. Design and development proposals which do not adequately address stakeholders' concerns or objections. | Planning risk or other programme/delivery risk.                    | Open                    |                 |               | <b>Goram Homes</b>             | Develop detailed engagement strategy and ensure stakeholder and community engagement approach is of a high standard for council owned sites. Shape design and development proposals which meaningfully address stakeholders' concerns or objections. |                     | 3                  | 2      | <b>6</b>    |                               |                | <b>0</b> | Jan-23      |      |
|     | <b>Loss of revenue income from car parks, leases and other sources</b>                                    | Loss of revenue income to Council as a result of sites being developed for housing (e.g. parking charges income)   | Impact on council revenue  | Open                    |                 |               | <b>Exec Director - G&amp;R</b> | Agree terms with Goram Homes that take this into consideration and mitigate impact on Council's revenue income.  |                     | 3                  | 2      | <b>6</b>    |                               |                | <b>0</b> | Jan-23      |      |
|     |   |  |  |                         |                 |               |                                |  |                     |                    |        | <b>0</b>    |                               |                | <b>0</b> |             |      |