

East Bristol Liveable Neighbourhood Risk Register

Negative Risks that offer a threat to East Bristol Liveable Neighbourhood and its Aims (Aim - Reduce Level of Risk)

Ref	Risk Description	Key Causes	Key Consequence	Status Open / Closed	Strategic Theme	Risk Category	Risk Owner	Key Mitigations	Direction of travel	Current Risk Level			Monetary Impact of Risk £k	Risk Tolerance		
										Liveability	Impact	Risk Rating		Liveability	Impact	Risk Rating
1	Project area covers five ward boundaries with different political representation.	Ward councillor views may not necessarily align.	Delivering a holistic scheme that works across the project area may become more difficult.	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Political	SK	Ward member training delivered in February 2022. Regular project updates sent to ward members within project area. Monthly joint member briefing with cabinet members to help generate buy in and awareness.		2	5	10	1	1	1	20.03.23
2	If the trial measures prove particularly disruptive than more negative press may be received which could result in lobbying to remove the scheme or reduce number measures. This may reduce the quality and or effectiveness of the scheme	Negative press attention/lobbying of decision makers	Trial scheme may be altered or abandoned, leading to a reduction in quality and effectiveness of the scheme	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Political	SK	Decision makers briefed and trained prior to the co-design engagement process starting. Two stages engagement have taken place, which have culminated in the design of a trial scheme. Consultation to take place prior to implementation of any trial scheme. This will provide opportunity to alter the design if necessary. Quality of the scheme to be reviewed with the funding body and Active Travel England.		3	6	18	2	3	6	20.03.24
3	No funding currently available for adjacent areas i.e. north of Church Road. This could lead to increased opposition to the scheme as communities may feel that there is no mitigation in place for any short term disruption to the network.	No funding secured for extending the pilot area.	Community opposition to trial scheme	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Comms	SK	East Bristol Mini-Holland feasibility study submitted to DfT and Active Travel England, seeking additional funding for expanding the project area to include adjoining communities.		3	3	9	2	3	6	20.03.25
4	Scheme requires use of temporary materials to deliver the second round of engagement and trial scheme i.e. temporary trees, pocket parks etc. This is a new way of working for Council and may take time to develop standard approaches.	New and innovative ways of working	Could lead to project deliver delays.	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Operational	SK	Develop standardised approaches to delivering temporary schemes based on the lessons learnt from Bristol Streetspace projects such as Princess Victoria Street, Cotham Hill, Park Row and Bristol Bridge.		4	4	16	2	3	6	20.03.26
5	Scheme BCR at FBC stage may be marginal depending on impact on transport users i.e. journey time on strategic corridors. Funding body may not be willing to proceed progress FBC.	Approval processes	Could lead to project deliver delays.	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Financial	SK	Benchmarking carried out with other combined authorities to apply innovative approaches to scheme appraisal that capture the wider benefits delivered through Liveable Neighbourhoods.		3	5	15	2	2	4	20.03.27
6	If the elements of the trial are not deemed publicly acceptable then changes may need to be made to the overall layout	Consultation and Engagement	Could lead to a reduction in scheme quality or project delays due to further layout changes.	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Financial	SK	Consultation with the community before and during the trial so that changes can be made to the overall layout before the full business case is submitted.		3	5	15	2	3	6	20.03.28
7	Implementation of trial measures may lead to parking displacement in surrounding areas. This could result in negative comms from both residents inside the project area and those living nearby.	Consultation and Engagement	Community opposition to trial scheme	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Comms	SK	Clear communications during the co-design process, that make communities aware of the temporary disruption as traffic patterns adapt. Engage with surrounding communities and promote active travel during the trial phase of the project. Design scheme to make best use of existing restrictions so that any additional restrictions are minimised.		3	4	12	2	3	6	20.03.29
8	Implementation of trial measures may lead to temporary traffic displacement on neighbouring streets/strategic corridors. This could result in negative comms leading to the project being paused/removed.	Consultation and Engagement	Community opposition to trial scheme	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Comms	SK	Clear communications during the co-design process, that make communities aware of the temporary disruption as traffic patterns adapt. Engage with surrounding communities and promote active travel during the trial phase of the project. Design scheme to make best use of existing TROs so that any additional restrictions are minimised.		2	6	12	2	3	6	20.03.30

9	Trial scheme may not address all issues outlined during the co-design process.	Available funding and business case criteria	Community opposition to certain aspects of the trial scheme	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Comms	SK	Clear communications of project aims and how they can be achieved throughout co-design process. Demonstrate why certain elements of the project can be delivered at a later date, subject to the delivery of phase 1. Emphasis on trial measures and that change can be made using the flexibility of temporary measures. Lock in benefits of trial with complimentary measures such as temporary trees, cycle hangars etc.		4	3	12		2	2	4	20.03.31
10	Pilot Liveable Neighbourhood would be delivered in two phases, temporary and permanent. Benefits of permanent measures such as new crossings and junction upgrades will be delayed and not experienced during the trial.	Available funding, business case criteria and need to pilot LN approach.	Full benefits of a scheme will not be experienced, which could lead to opposition to certain aspects of the scheme	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Comms/User experience	SK	Undertake traffic modelling to determine what junctions are likely to be impacted by the LN measures. Deliver new crossings and junction upgrades via FBC once a decision is made on the phase 1 scheme.		4	3	12		2	2	4	20.03.32
11	Construction programme could exceed Lot 5 Highways framework limit, but Lot 6 contractors may not tender due to low value of sites.	Contractor availability and scheme value	Delays to installing phase 1 scheme following consultation and engagement.	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Operational	SK	Engage with procurement and contractors to determine method for scheme installation.		3	4	12		1	5	5	20.03.33
12	Aspects of the trial scheme may prove unpopular leading to a political change in direction, and a request for modification	Scheme opposition	Change to phase 1 scheme following further consultation.	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Operational	SK	Continual briefings with political members across the spectrum. Installation of robust scheme monitoring to determine how the trial scheme is performing. Changes to the scheme require statutory consultation, which provides an opportunity for people to comment on any potential changes.		2	7	14		2	3	6	20.03.34
13	If inflation continues to impact the construction market and scheme takes longer to deliver, then less elements may be delivered as part of a permanent scheme	Available funding and business case criteria	Available budget for permanent measures may be reduced, which could lead to reduced quality.	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Business Case development	SK	Install phase 1 scheme using temporary materials to reduce capital investment. Utilise available funding to design permanent scheme through co-design process so that elements can be delivered independently should additional funding become available.		2	5	10		2	3	6	20.03.35
14	The pre-election-period and upcoming 2024 election could impact decision making around the project and lead to to delays in the decision pathway processes.	Pre-election period and governance change	Could lead to the decision on the phase 1 scheme being made post 2024 elections. This would cause delays to scheme development and FBC submission.	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Political	SK	Brief decision makers at Bristol and WECA in advance of the trial to map processes and what decisions are required.		2	4	8		1	3	3	20.03.36
15	BCC and WECA are in joint discussions on elements of integration. This transition could take place during the lifecycle of the scheme	Restructure and wider governance change	Impacts staff resourcing, decision pathway and political ownership of the scheme	Open	BCC Corporate Strategy 2022-27. Economy & Skills: Regeneration. Environment and Sustainability: Carbon Neutral. Environment and Sustainability: Climate Resilient. Homes & Communities: Community Participation. Effective Development Organisation: Data Driven	Political/resource	SK	Brief decision makers at Bristol and WECA in advance of the trial to map processes and what decisions are required and what the next steps in the project are.		3	4	12		2	2	4	20.03.37