

Decision Pathway – Report



PURPOSE: Key decision

MEETING: Cabinet

DATE: 05 September 2023

TITLE	Bristol, North Somerset and South Gloucestershire (BNSSG) Integrated Care System (ICS) Strategy		
Ward(s)	All		
Author: Christina Gray	Job title: Director for Communities and Public Health		
Cabinet lead: Councillor Helen Holland, Cabinet for Adult Social Care and the Integrated Care System	Executive Director lead: Hugh Evans, Executive Director for Adults and Communities		
Proposal origin: City Partner			
Decision maker: Cabinet Member Decision forum: Cabinet			
Purpose of Report: 1. To request Cabinet approval for the BNSSG Integrated Care System Strategy			
Evidence Base: The BNSSG Integrated Care Partnership (ICP) is required to produce and publish an ICS Strategy, which sets out the ambitions and priorities for improving population health, and for improving health and care services through integration. The ICS Strategy should set the strategic direction and priorities for the Integrated Care Board and the wider ICS. The strategy should draw on health and Wellbeing Board Joint Strategic Needs Assessments, Health and Wellbeing Strategy priorities, and system-wide needs assessments. The BNSSG ICS Strategy presented to Cabinet has been co-produced by a wide range of partners, and is informed by local JSNAs, public and patient voice and the system-wide needs analysis. The Strategy has been endorsed by the BNSSG ICP Board and is being brought to Cabinet for formal Bristol City Council endorsement.			
Cabinet Member / Officer Recommendations: That Cabinet: 1. Approves and endorses the BNSSG Integrated Care System Strategy at appendix A 2. Notes that, in approving and endorsing the Strategy, Bristol City Council commits to contributing to the delivery of the ambitions and outcomes for population health described in the Strategy.			
Corporate Strategy alignment: 1. The ICS Strategy’s ambitions to improve the health and wellbeing of the population, and to promote equality and diversity, align with the Health, Care and Wellbeing Theme of the Corporate Strategy.			
City Benefits: 1. The Bristol population makes up just under 50% of the whole population of the Integrated Care System.			

2. The City of Bristol has the highest level of health inequality within the Integrated Care System area.
3. The City of Bristol has the more diverse population within the Integrated Care System area.
4. Active participation by Bristol City Council in the Bristol, North Somerset and South Gloucestershire Integrated Care System will ensure that the diverse health needs and inequalities of the Bristol population are fully represented and addressed.

Consultation Details:

1. The ICB shared a strategic framework, on which the Strategy builds, in 2022. This was widely shared with partners and endorsed by the ICP Board.
2. The ICB ran a 12-week public survey in 2022 on behalf of the ICP Board, eliciting 3,000 responses, and held 50 community engagement events.
3. A system-wide Strategic Needs Assessment and strategic priorities were developed in partnership with local Health and Wellbeing Boards and other partners.
4. The draft Strategy was shared with Local Authority Health and Wellbeing Boards and the BNSSG ICP Board during its development.
5. A multi-agency Editorial Group has steered the production of the final Strategy.
6. The final Strategy was endorsed by the multi-agency ICP Board at its meeting in July.

Background Documents:

- [Our Strategy - BNSSG Healthier Together](#)
- [BNSSG Strategic Framework](#)
- [NHS England - What are integrated care systems?](#)

Revenue Cost	£n/a	Source of Revenue Funding	Insert specific service budget name
Capital Cost	£	Source of Capital Funding	e.g. grant/ prudential borrowing etc.
One off cost <input type="checkbox"/>	Ongoing cost <input type="checkbox"/>	Saving Proposal <input type="checkbox"/>	Income generation proposal <input type="checkbox"/>

Required information to be completed by Financial/Legal/ICT/ HR partners:

1. Finance Advice: The report seeks approval and endorsement of the BNSSG Integrated Care System Strategy and does not present any direct financial implications to the Council at this stage. It sets out a number of financial principles to deliver the priorities and commitments set out in the strategy in relation to delivering more preventative and personalised care across BNSSG.

These principles include:

- “• Working towards a greater proportion of our system’s investment going into preventative health and social care.
- Investments to be allocated in alignment with the needs of our population, following a principle of ‘proportionate universalism’.
- Re-allocation of investments if preventative initiatives are not resulting in improved population health, acknowledging that some timescales for impact will be longer than others.
- Investment decisions will consider our organisations’ role as anchor institutions, including: a) Purchasing locally and with social benefit b) Using our estate to support communities c) Widening access to quality work d) Reducing environmental impact”.

Any specific spending proposals arising from the strategy will need to follow normal council decision pathways.

Finance Business Partner: Denise Hunt, 18 July 2023

2. Legal Advice: The report and decision sought enables compliance with the duty set out in the Health and Care Act 2022 for the BNSSG integrated care partnership to produce and publish an integrated care strategy to set out how assessed needs from the joint strategic needs assessment can be met through by the integrated care board and partner local authorities.		
Legal Team Leader: Nancy Rollason Head of Legal Services, 11 August 2023		
3. Implications on IT: I can see no implications on IT in regard to this activity.		
IT Team Leader: Alex Simpson – Senior Solution Architect, 13 July 2023		
4. HR Advice: The report is seeking cabinet approval for the BNSSG Integrated Care System Strategy and has no significant HR implications arising from the report. However, there may be an impact on our employees once we start to implement the strategy.		
HR Partner: Lorna Laing, HR Business Partner, Adults & Communities, Children & Education, 12 July 2023		
EDM Sign-off	Hugh Evans, Executive Director for Adults and Communities	19 July 2023
Cabinet Member sign-off	Councillor Helen Holland, Cabinet Member for Adult Social Care and the Integrated Care System	24 July 2023
For Key Decisions - Mayor's Office sign-off	Mayor's Office	7 August 2023

Appendix A – Further essential background / detail on the proposal Bristol, North Somerset and South Gloucestershire Integrated Care System Strategy	Choose an item.
Appendix B – Details of consultation carried out - internal and external	Choose an item.
Appendix C – Summary of any engagement with scrutiny	Choose an item.
Appendix D – Risk assessment (template available by following the link on the Decision Pathway page on The Source)	Choose an item.
Appendix E – Equalities screening / impact assessment of proposal (Please contact equalities.team@bristol.gov.uk for support. See also equality impact assessments)	Choose an item.
Appendix F – Eco-impact screening/ impact assessment of proposal (template available here) Lead officer for support Giles Liddell..	Choose an item.
Appendix G – Financial Advice (Financial officer must be the author of the advice)	Choose an item.
Appendix H – Legal Advice (Legal Services must be the author of the advice)	Choose an item.
Appendix I – Exempt Information (Legal Services must confirm that information is to be exempt in accordance with the constitution)	Choose an item.
Appendix J – HR advice	Choose an item.
Appendix K – ICT Include here additional information from ICT	Choose an item.
Appendix L – Procurement Include here additional information from Procurement	Choose an item.