

Expansion of Housing First Risk Register

Negative Risks that offer a threat BCC relating to SHAP Funding Bid (Aim - Reduce Level of Risk)

Ref	Risk Description	Key Causes	Key Consequence	Status Open / Closed	Strategic Theme	Risk Category	Risk Owner	Key Mitigations	Directio n of travel	Current Risk Level			Monetary Impact of Risk £k	Risk Tolerance			Date
										Likelihood	Impact	Risk Rating		Likelihood	Impact	Risk Rating	
1	We do not deliver the number of properties we say we will	<ul style="list-style-type: none"> * BCC/partner organisations do not receive the level of funding from SHAP that we hope to for each proposal * Challenges in identifying properties that meet requirements and price range available * It takes longer to source and purchase/refurbish properties than anticipated * Unforeseen delays such as conveyancing days, survey issues, planning issues or works/refurbishment issues 	<ul style="list-style-type: none"> * BCC are not able to increase affordable housing supply as much as we intended to, leading to a possible negative impact on rough sleeping reduction * We may not receive full capital grant for anything not delivered within the target timescale and will not receive any support revenue grant for anything not delivered (delivered means ready to occupy) * Reputation with DLUHC and Homes England affected 	Open	Empowering & Caring	Financial, service delivery and reputational risk	Head of Housing Options	<ul style="list-style-type: none"> * A named officer in council will monitor delivery with regular reporting to head of service * We will ensure a good level of delivery planning prior to funding awards being announced - 'assume it will happen and prepare as such' * Where we know planning consent will be required, there will be early liaison with the planning team. We will draw on knowledge and information from recent planning application success for similar accommodation * We will engage in early conversation with Homes England and DLUHC regarding any delivery issues. It may be possible to negotiate delivery extensions 	<>	2	3	6	Not known, nominal.	1	3	3	Mar-25
2	Properties procured do not meet the full needs of the client group that need to access the service and those with protected characteristics are excluded	Inadequate procurement strategy and direction that ensure the needs of all clients who will be accessing the service are taking into account	<ul style="list-style-type: none"> * There are barriers to some people, potentially from protected groups, accessing this accommodation * The accommodation does not achieve the intended impact on reducing rough sleeping as some people are still not able to end their rough sleeping via this provision 	Open	Empowering & Caring	Service Delivery and Equalities Risk	Head of Housing Options	<ul style="list-style-type: none"> * Ensure EqIA assessment actions are completed and that the EqIA is regularly reviewed. 	<>	2	3	6	N/A	1	3	3	Mar-25
3	BCC/partners cannot provide a support service for this accommodation past end of revenue grant funding	<ul style="list-style-type: none"> * SHAP support revenue funding continues only for three years. * There is no other source of funding or resource for the service 	<ul style="list-style-type: none"> * People living in the accommodation will lose the wraparound support element. This may result in them not being able to maintain the accommodation or tenancy, potential increase in ASB, evictions, abandonment * This potentially has a knock on effect on rough sleeping numbers in Bristol 	Open	Empowering & Caring	Service Delivery and Reputational	Head of Housing Options	<ul style="list-style-type: none"> * BCC and partners will engage in early conversation with DLUHC regarding the need for extended revenue funding for this accommodation * We will ensure early contingency planning for the scenario where SHAP do not extend revenue funding to include other potential sources, merging provision with other support services that are funded by alternative funding streams * There is the possibility to consider moving out occupants of the accommodation and re-letting as general needs or low-support accommodation 	<>	3	3	9	N/A	1	3	3	Mar-25
4	Market values for properties for sale increase	External market forces that are beyond our control	<ul style="list-style-type: none"> * Purchase price by property increases * This may impact the successful delivery of the target number of units within the target timescale. See consequences in Risk Line 1. 	Open	Empowering & Caring	Financial, service delivery and reputational risk	Head of Housing Options	<ul style="list-style-type: none"> * There is little that can be done to mitigate this as an external factor beyond our control. * We will ensure close monitoring of market prices 	<>	3	3	9	Not known, nominal.	1	3	3	Mar-25