

Bristol Health and Wellbeing Board

Title of Paper:	Update to review/development of the Joint Forward Plan
Author (including organisation):	Cintia Faria, Integrated Care Board
Date of Board meeting:	28th February 2024
Purpose:	Information and discussion

1. Purpose of the Paper

To provide an update to the process being completed to review and update the Integrated Care System (ICS) Joint Forward Plan (JFP), giving opportunities to all members of the HWB to feedback and contribute as appropriate, evidencing partnership and system-working.

2. Background, evidence base, and what needs to happen

The Health & Care Act 2022 requires each Integrated Care Board (ICB) in England, and their partner NHS trusts and foundation trusts, to produce and publish a Joint Forward Plan (JFP). As well as setting out how the ICB intends to meet the health needs of the population within its area, the JFP is expected to be a delivery plan for the integrated care strategy of the local Integrated Care Partnership (ICP) and relevant joint local health and wellbeing strategies (JLHWSs), whilst addressing universal NHS commitments. As such, the JFP should provide a bridge between the ambitions described in the Integrated Care Strategy developed by the ICP and the detailed operational and financial requirements contained in NHS planning submissions.

The national guidance and principles for development of the Joint Forward Plan includes:

- a) The need to be fully aligned with wider system ambitions
- b) Supports subsidiarity by building on existing local strategies and plans, as well as reflecting the universal NHS commitments.
- c) Delivery focused, including specific objectives, trajectories, and milestones.

The approach we are taking to develop the next iteration of our plan include:

- a) Alignment with [system operational planning process](#).
- b) Take opportunity to address [feedback and lessons identified](#). We will reduce the contents of the JFP to be published, using a **visual format** that is easier for the public to read and understand; Include an explanation on **how** the plans will **benefit the population** with the new template provided by the planning team)
- c) Focus on 5-year deliverables, trajectory and metrics, including assessment of first year delivery (partial assessment due to constraint timeline, update the original table for deliverables and metrics so it can be used internally for planning purposes).
- d) Ensuring clearly articulated alignment with **BNSSG strategy, 4 ICS aims** and how plans will support the **outcomes framework**

All the risks, issues, mitigations and opportunities within each plan should be managed within the relevant programme Board, with oversight from the relevant Health and Care Improvement Group. Relevant risk assessments were completed as part of each Programme plan. Please note that all the ICS Programmes are expected to have completed and approved any risk assessment as appropriate. The ICB also provide support for Quality and Equality Impact Assessments. Opportunities to discuss interdependencies and integration between relevant plans delivered by different partners was facilitated by the ICB Planning team at the Planning Day event on 20th November 2023, with a further session facilitated on the 20th of February 2024.

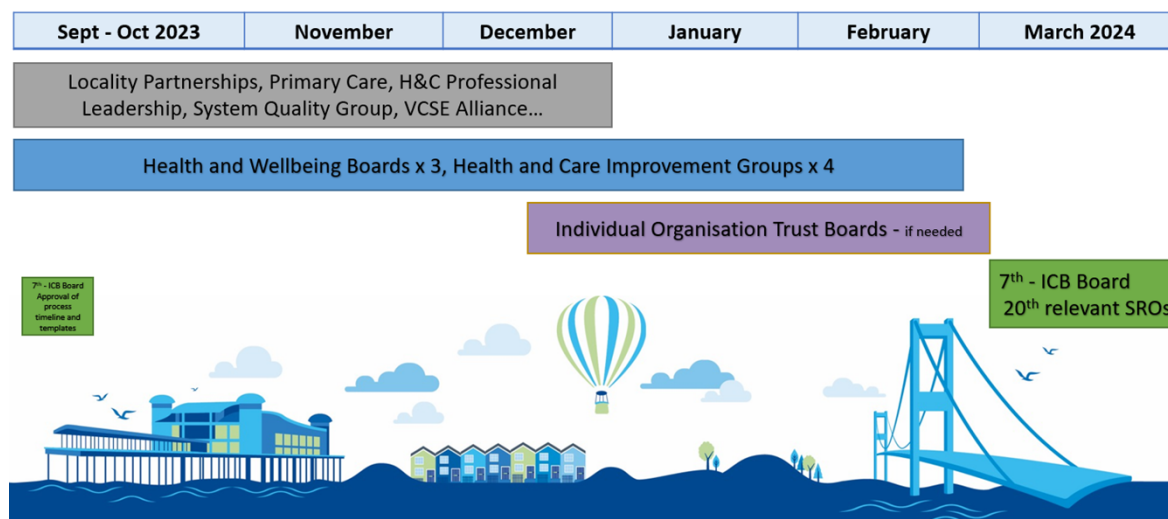
3. Community/stakeholder engagement

The ICB is required to consult with the relevant Local Authorities and health and wellbeing boards, before completing the updates and the review cycle of the JFP every financial year. Please note that the engagement with HWBs has been ongoing throughout the entire process as represented below.

Public consultation is only required if the ICB or its partner trusts are considering a significant change to the plans, therefore, we do not anticipate this to require full formal public consultation. All previous local patient and public engagement exercises and subsequent action have informed the existing JFP, and we anticipate that each programme will continue to complete the relevant consultation required as part of their transformation plans in order to comply with the Public Sector Equality Duty. The Joint Forward Plan also takes account of the Section 149 of the Equality Act 2010 and the NHS Act 2006.

Healthier Together Engagement and Governance Timeline

Improving health and care in Bristol,
North Somerset and South Gloucestershire



4. Recommendations

It is recommended that HWB members review and provide feedback once the JFP is finally collated and shared with the relevant HWB members (probably by email due to the timescales by March 2024). The Health and Wellbeing Board is welcome to add a sentence to the updated JFP to reflect how the JFP takes proper account of each JLHWS published, a statement of this consultation will be very welcome and should then be included in the updated JFP as appropriate. Any contribution can be sent to the ICB the planning team before the end of February 2024, please email: bnssg.planning@nhs.net

5. City Benefits

There are opportunities within the whole JFP to achieve the 4 aims of the ICS:

- a) **Improve outcomes** in population health and health care
- b) **Tackle inequalities** in outcomes, experience and access
- c) **Enhance productivity** and value for money
- d) Help the NHS support **broader social and economic development**.

The JFP include plans to address inequalities in outcomes, experience and access to healthcare. Identifying, understanding, and addressing the drivers of health inequalities within our diverse population is a fundamental reason as to why the System Strategy has been developed.



Within the JFP, there is a chapter dedicated to the System's sustainability, which includes the plan to improve the environmental impact, recognising the pressing urgency to address our carbon footprint, air pollution and the quality of the natural environment. Plans are split into a few workstreams including procurement, estates, travel, transport and air quality, waste and Medicines Optimisation.

The plans are aimed to improve the social impact of health and social care within the system, improving people's wellbeing and health outcomes. The economic implications of the financial and workforce pressures are reflected in the plans with extra narrative provided under the relevant (finance) section.

6. Financial and Legal Implications

All the plans included in our Joint Forward Plan have gone through the relevant System governance route, including Programme Boards, Operational or Oversight Delivery Groups, Health and Care Improvement Groups, System Directors of Finance, etc. Therefore, no financial implications are expected. Please note all decisions made for investment would also have gone through the ICB Board, where Local Authorities are key members.