

Section A: Revenue Budget Monitor

	<b>Revised Budget</b>	<b>Forecast Outturn</b>	<b>Outturn Variance</b>
<b>P03</b>	<b>£197.6m</b>	<b>£204.6m</b>	<b>£7.0m overspend</b>

<b>May</b>	<b>Jun</b>	<b>Jul</b>	<b>Aug</b>	<b>Sept</b>	<b>Oct</b>	<b>Nov</b>	<b>Dec</b>	<b>Jan</b>	<b>Feb</b>
<b>5.4</b>	<b>1.6</b>								
<b>▼↓</b>	<b>▼↓</b>								

Position by Division

<b>Period 3 Budget Monitoring - Summary</b>	<b>Approved Budget</b>	<b>Revised Budget</b>	<b>Forecast</b>	<b>Q1/P2 Revised budget to Forecast variance</b>	<b>P3 to Q1/P2 movement in revised budget to Forecast variance</b>	<b>P3 YTD Revised Budget to Forecast variance</b>	<b>% Revised Budget vs Forecast Variance</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>%</b>
<b>Adult Social Care</b>							
14 - Adult Social Care	165,380	183,557	191,189	5,829	1,803	7,632	4.2%
57 - Commissioning, Contracts Quality and Performance (Adults)	24,672	14,042	13,447	(427)	(168)	(595)	-4.2%
<b>Total Adult Social Care</b>	<b>190,052</b>	<b>197,599</b>	<b>204,636</b>	<b>5,402</b>	<b>1,635</b>	<b>7,037</b>	<b>3.6%</b>

Key Messages:

Table 1 shows the current overall forecast year end position for Adults Social Care is £7.0 million net adverse variance (3.6% of the net budget).

**Table 1 – Summary of Adult Social Care Revenue Monitor for Period 3, 2024/25**

**Adult Social Care Outturn at P03 Forecast**

Financial Year 2024/25	Revised Budget 2024/25 £000s	2024/25 Projection @ P03 £000s	Budget Variance @ P03 £000s	Change from P02 £000s
<b>Adult Purchasing</b>				
Older Adults 65+	79,996	87,468	7,472	(82)
Working Age Adults 18 - 64	103,886	114,385	10,499	1,279
Preparing for Adulthood	14,660	15,093	433	15
<b>Expenditure Total</b>	<b>198,542</b>	<b>216,946</b>	<b>18,404</b>	<b>1,212</b>
Income - Service User Contribution Only	(28,915)	(30,560)	(1,645)	(295)
<b>Net Adult Purchasing - Per Current ABW</b>	<b>169,627</b>	<b>186,386</b>	<b>16,759</b>	<b>917</b>
<b>Savings to be Achieved</b>	0	(3,509)	(3,509)	390
<b>Non-Adult Purchasing</b>				
Employees	35,360	32,378	(2,981)	69
Other - Net	(7,387)	(10,619)	(3,232)	259
	<b>27,972</b>	<b>21,759</b>	<b>(6,213)</b>	<b>328</b>
<b>Totals per budget report</b>	<b>197,599</b>	<b>204,636</b>	<b>7,037</b>	<b>1,635</b>

This forecast continues to depend on assumptions about factors such as volume and type of care placements, changes in demand, children transitioning to adulthood, service user contributions and deliverability of medium term financial plan savings.

In summary, there is:

- a projected net overspend of £16.8 million associated with individual care packages and support
- £3.5 million of savings still to be delivered by the Transformation Programme and £4.4 million savings remaining to be identified post programme rebaselining
- employee budgets forecast to underspend by £2.9 million
- and other net underspends across the service of £3.2 million

The 2024/25 budget includes £10.9 million of savings approved by Council. The Adult Social Care Transformation Programme (which has been recently rebaselined) is responsible for delivering £6.5 million of these savings. £1.8 million of the savings against the original target is achieved and the forecast assumes that £3.5 million savings will be achieved over the remaining nine months of the year. Alternative proposals to close the budget savings gap of £4.4 million are still to be determined by the service and this is actively being worked on. Delivery of these savings and recovery of current slippage could have a positive impact on the directorate position and would reduce the current projected outturn variance.

At this stage of the financial year there is degree of uncertainty with forecasts with several key risks and opportunities that are likely to materialise during the rest of the financial year and which may impact on the final position.

Most of the expenditure within the directorate is devoted to individual care and support packages. The net adults purchasing budget for this area is £169.6 million, which represents over 85% of the net budget for adult social care. Table 2 below shows the potential change in income and expenditure when comparing the current 2024/25 forecast outturn with 2023/24 outturn.

**Table 2 – Overall Income and Expenditure**

	2023/24	2024/25	2024/25	2024/25	2024/25	2024/25	2024/25
	Outturn	Budget	Forecast	Change from 23/24	Variance from Budget		
	£m	£m	£m	£m	%	£m	%
Gross Spend	203.558	198.542	216.946	13.388	6.6	18.404	9.3
Service User Contributions	(29.332)	(28.915)	(30.560)	(1.228)	4.2	(1.645)	5.7
Net Adult Purchasing	174.226	169.627	186.386	12.160	7.0	16.759	9.9
Other Contributions	(10.233)	(10.538)	(11.181)	(0.948)	9.3	(0.643)	5.8
Net Spend	163.993	159.089	175.205	11.212	6.8	16.116	10.1

The annual forecast gross expenditure for care packages in 2024/25, is 6.6% higher than 2023/24. This increase is a combination of increased fees paid to providers, to meet inflationary pressures, as well as an increase in the number of placements. The overall uplift given to providers was an average of 4%, while trend analysis from available activity data indicates service user numbers have increased by around 2% compared to average for 2023/24.

The forecast for service user contributions is set to increase by 4.2% from last year.

This means that the Period 3 forecast in total net spend from 2023/24 to 2024/05 is projected to rise by 6.8%, and is 10.1% higher than budgeted.

The following tables 3 - 9 show the forecast and associated data reports that help contextualise the services which the council provides to around 5,600 current service users. Certain tables show medium term trends in care demand and services commissioned to meet their care needs.

Table 3 sets out the overall adult purchasing forecast in comparison to budget by care provision and age groups. This shows that Working Age Adults are reporting an overspend of £10.5 million and Older People (aged 65+) are overspending by £7.5 million. The Younger Adults Transition Service is reporting an overspend of £0.4 million.

**Table 3 – Adult Purchasing Expenditure P3 Forecast Compared to Budget**

**Adult Social Care - Summary Outturn  
2024/25**

Outturn 2023/24 £'000s	Financial Year 2024/25	Revised Budget £'000s	P03 Forecast £'000s	Variance @ P03 £'000s	P02 Forecast £'000s	Change from Previous Period £000s
	<b>Gross Expenditure</b>					
	<b>Working Age Adults 18-64</b>					
32,673	Residential	30,999	33,188	2,189	33,016	172
4,150	Nursing	3,854	4,834	980	4,444	391
7,512	Home Care	7,750	8,232	481	8,493	(262)
1,110	Extra Care Housing	1,035	1,299	264	1,280	18
10,268	Community Supported Living	10,054	10,977	923	11,055	(78)
1,996	Day Care	2,082	2,206	125	2,156	50
35,616	Accommodation Supported Living	36,805	41,777	4,972	40,690	1,087
545	Adult Placement	671	512	(159)	500	12
11,205	Direct Payment	10,635	11,360	725	11,471	(111)
105,075	<b>Subtotal</b>	<b>103,886</b>	<b>114,385</b>	<b>10,499</b>	<b>113,106</b>	<b>1,279</b>
	<b>Older People 65+</b>					
23,325	Residential	20,616	22,700	2,084	22,964	(264)
31,456	Nursing	28,044	30,950	2,906	30,734	216
17,432	Home Care	18,179	19,656	1,477	19,768	(112)
4,543	Extra Care Housing	4,522	5,061	539	5,026	36
1,028	Community Supported Living	1,011	1,110	99	1,084	26
302	Day Care	302	308	6	325	(17)
3,196	Accommodation Supported Living	3,350	3,453	103	3,481	(28)
129	Adult Placement	161	90	(70)	82	8
4,233	Direct Payment	3,811	4,140	329	4,086	54
85,644	<b>Subtotal</b>	<b>79,996</b>	<b>87,468</b>	<b>7,472</b>	<b>87,550</b>	<b>(82)</b>
	<b>Younger Adults Transitions Service</b>					
3,293	Residential	2,368	3,201	832	3,165	36
93	Nursing	131	140	10	140	0
44	Homecare	50	60	10	60	0
411	Day Care	441	530	89	543	(12)
6,135	Supported Accommodation	9,083	8,407	(675)	8,398	9
1,774	Supported Living	1,549	1,664	114	1,641	23
143	Adult Placement	207	161	(46)	162	0
946	Direct Payment (Long)	832	931	99	971	(40)
12,839	<b>Subtotal</b>	<b>14,660</b>	<b>15,093</b>	<b>433</b>	<b>15,079</b>	<b>15</b>
204,665	<b>Gross Expenditure TOTAL</b>	<b>198,542</b>	<b>216,946</b>	<b>18,404</b>	<b>215,734</b>	<b>1,212</b>

Table 4 below shows the income forecast by age groups.

**Table 4 – Adult Purchasing Income P3 Forecast Compared to Budget**

Outturn 2023/24 £'000s	Financial Year 2024/25	Revised Budget £'000s	P03 Forecast £'000s	Variance @ P03 £'000s	P02 Forecast £'000s	Change from Previous Period £000s
	<b>Income</b>					
	<b><u>Service User Contribution</u></b>					
(248)	Younger Adult Transition Service	-262	-253	10	-262	10
(5,084)	Working Age Adults 18-64	-5,903	-6,235	-332	-6,267	31
(23,734)	Older People 65+	-22,522	-23,799	-1,277	-23,515	-284
(266)	Social Support	-228	-274	-45	-222	-52
(29,332)	<b>Subtotal</b>	<b>-28,915</b>	<b>-30,560</b>	<b>-1,645</b>	<b>-30,265</b>	<b>-295</b>
(39,565)	<b>Income TOTAL</b>	<b>-28,915</b>	<b>-30,560</b>	<b>-1,645</b>	<b>-30,265</b>	<b>-295</b>
165,100	<b>Net Expenditure TOTAL</b>	<b>169,627</b>	<b>186,386</b>	<b>16,759</b>	<b>185,469</b>	<b>917</b>

**Table 5 – Changes in Cost & Volume Since the Start of the Financial Year - Trend Analysis From 01/04/2024 To 10/06/2024.**



## Change over Time Finance Explorer

comparison in volume and cost between 01/04/2024 and 30/06/2024

Status: Live  
Version Number: 25

Selected Period: Last Month Last 3 Months Last 12 Months **Since Start Financial Year** Since Covid Custom

Age Group at Time of Service:  Select all  18-64  65+

Date range for custom period:

**44**  
Change in No. of Service Users

**£20**  
Change in Avg. Weekly Cost

**3.4%**  
% Change in FYE Cost

[Click for Actuals](#)

[Click for Percentages](#)

Care Type	Service Users Start of Period	Service Users End of Period	Actual Change in Service Users	Change in FYE Cost due to change in No. of Service Users	Change in Average Weekly Cost	Change in FYE Cost due to change in Weekly Cost	Total Change in FYE Cost
	10	12	2	£10,661	-£17	-£10,661	£0
Nursing	661	653	-8	-£431,512	£30	£1,021,118	£589,605
Residential	803	782	-21	-£1,594,432	£35	£1,442,677	-£151,755
Extra Care Housing	443	456	13	£173,565	£11	£250,759	£424,323
Supported Accom	764	770	6	£385,586	£53	£2,114,929	£2,500,515
Supported Living	790	821	31	£527,323	£6	£270,448	£797,771
Homecare	1,385	1,420	35	£699,342	£9	£631,860	£1,331,201
Shared Lives	56	55	-1	-£13,499	£20	£56,997	£43,498
Direct Payments	861	860	-1	-£21,389	£9	£389,550	£368,161
<b>Total</b>	<b>5,547</b>	<b>5,591</b>	<b>44</b>	<b>£1,726,238</b>	<b>£20</b>	<b>£5,694,003</b>	<b>£7,420,241</b>

Table 5 shows a 44 net increase in current service users with the majority (35) receiving homecare. Biggest weekly cost increase at £53 impacts supported accommodation. There are reductions in reported service users at 8 and 21 for nursing and residential respectively.

**Table 6 – Adult Purchasing Activity & Cost All Ages to 07/07/2024.**



**Activity and Cost**

analysis of active service users by average weekly cost to 07/07/2024

Status: Live  
Version Number: 25

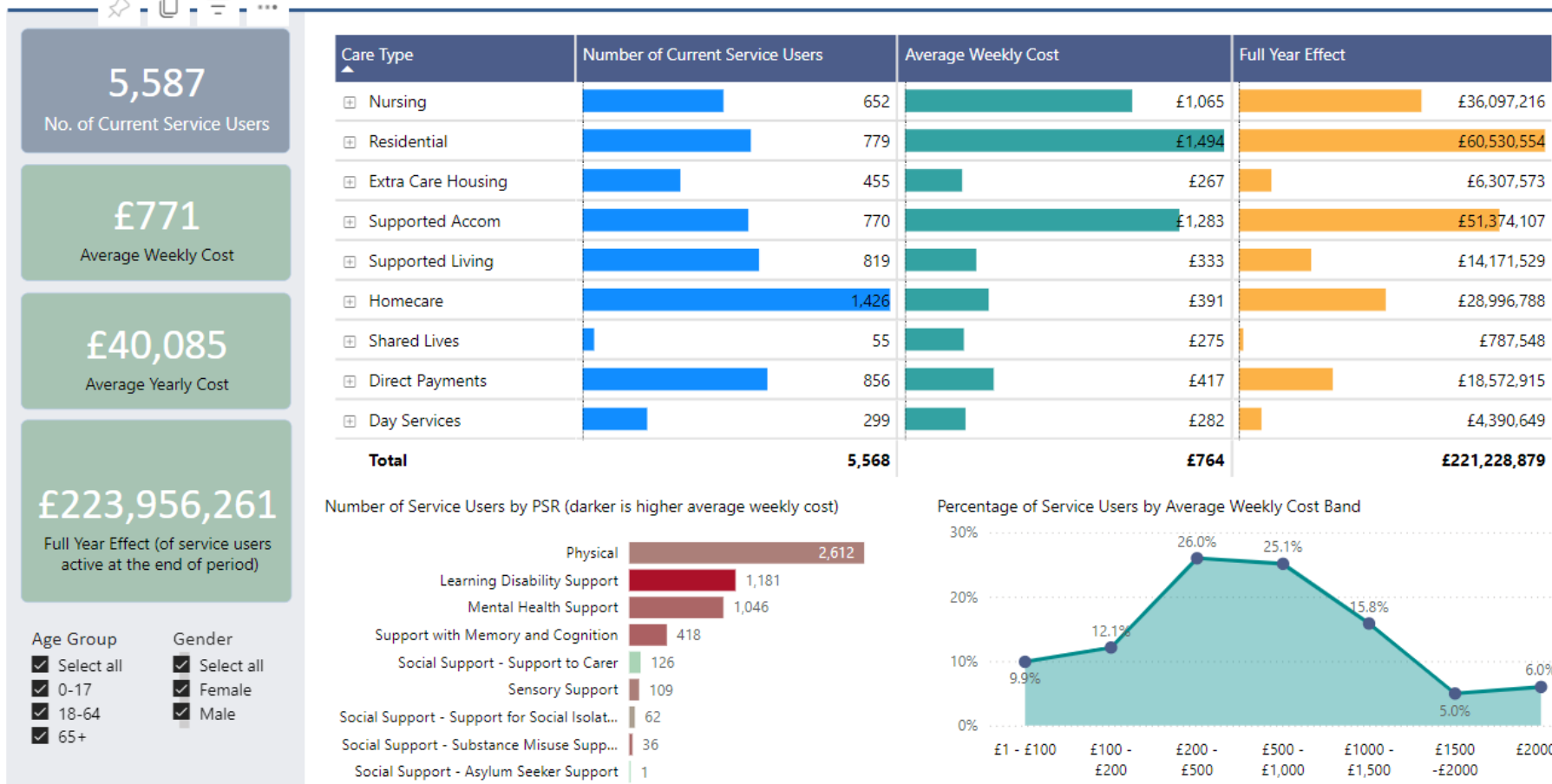


Table 6 shows overall current users and care provision and their primary support reason. Homecare provision accounts for 25% of service users. Learning Disability Support is the highest average weekly cost.

**Table 7 – Adult Purchasing Summary of Current Active Service Users.**



# Current Service Users

summary of active service users as at 07/07/2024

Status: Live  
Version Number: 25

All service users currently receiving a Tier 3 service. Use the slicers below to filter this page by age or gender, or click on 'Filters' on the right to see more options.

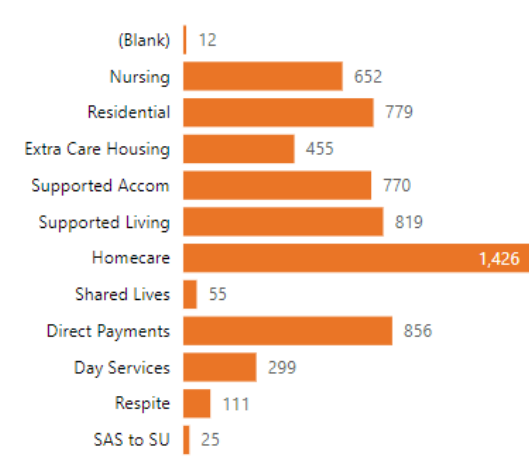
**5,587**  
No. of Current Service Users

**5,514**  
Service Users 12 Months ago

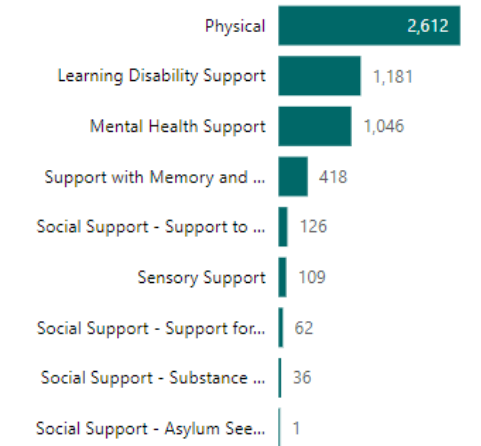
**1.3%** ↑  
Yearly Service User % Change

- Age Group
- Select all
  - 0-17
  - 18-64
  - 65+
- Gender
- Select all
  - Female
  - Male

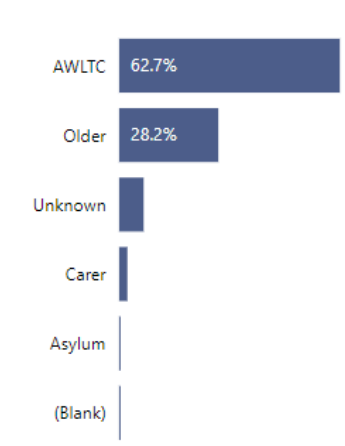
Number of Service Users by Care Type - ranked by the Care Ladder



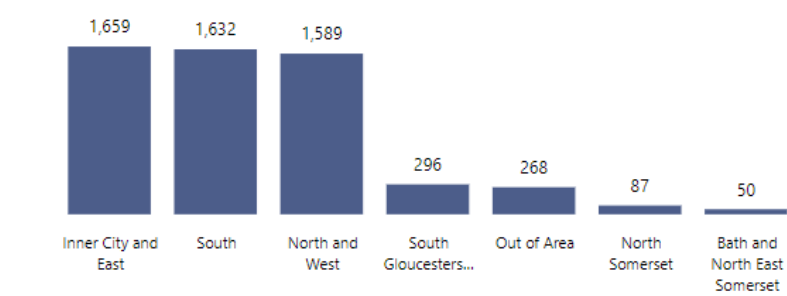
Number of Service Users Primary Support Reason (PSR)



Percentage of Service Users by Client Category



Number of Service Users by Locality



Percentage and Number of Service Users by Budget Group

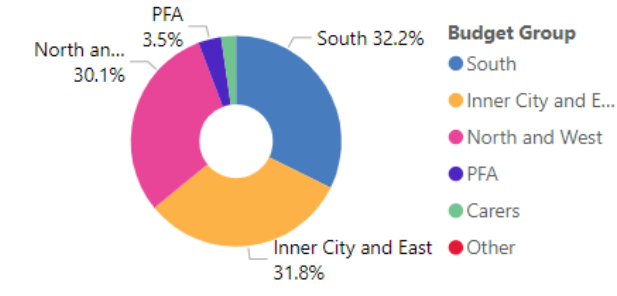


Table 7 shows overall the current number of users have had a net increase by 1.3% since last year, with information on care type, primary support reason and budget groups amongst the locality teams and out of area placements.

**Table 8 – Activity and Cost, Medium Term Trends on Placements – Data Source Power BI at 30/06/2024.**



ACTIVITY	2019/20	2020/21	2021/22	2022/23	2023/24	M10 23/24	M1 24/25	M2 24/25	M3 24/25	Trend Line	Current	1Y Change	1Y % Change	% Change in 5Y
	Average	Average	Average	Average	Average	6 mth ago	3 mth ago	2 mth ago	1 mth ago					
Nursing	709	648	681	666	662	674	653	656	653		653	↓ -9	↓ -1%	↓ -8%
Residential	968	899	852	828	818	808	794	787	782		782	↓ -36	↓ -4%	↓ -19%
Extra Care Housing	414	417	436	421	435	436	446	449	456		456	↑ 21	↑ 5%	↑ 10%
Supported Accom.	585	641	674	693	739	755	765	772	770		770	↑ 31	↑ 4%	↑ 32%
Supported Living	586	627	681	716	776	784	813	821	821		821	↑ 45	↑ 6%	↑ 40%
Homecare	1222	1277	1300	1310	1372	1372	1405	1406	1420		1420	↑ 48	↑ 3%	↑ 16%
Shared Lives	62	54	54	63	58	56	56	55	55		55	↓ -3	↓ -5%	↓ -11%
Direct Payments	1057	978	934	890	869	854	861	864	860		860	↓ -9	↓ -1%	↓ -19%
Day Services	347	261	280	303	305	304	298	297	298		298	↓ -7	↓ -2%	↓ -14%
Respite	122	122	119	116	109	107	111	117	113		113	↑ 4	↑ 4%	↓ -7%
Supplies and Services to SU	10	12	16	19	30	31	29	26	25		25	↓ -5	↓ -17%	↑ 150%
Overall Packages of Care	6081	5936	6026	6026	6173	6181	6231	6250	6253		6253	↑ 80	↑ 1%	↑ 3%
Overall Service Users	5437	5368	5430	5396	5520	5537	5577	5590	5591		5591	↑ 71	↑ 1%	↑ 3%

SU = service user

Table 8 shows trends on service users and care placements, showing averages for each year since 2019/20 through to 2023/24, then more recently looks at six months and then monthly in last quarter. The trendline graph shows over this review period the high point (in red) and low point (in green). There has been a steady decline in numbers in nursing and residential numbers, with increases in community-based care and supported accommodation. Before 2023/24 overall numbers were relatively static with a steady rise in numbers since last year.

**Table 9 – Activity & Cost Medium Term Trend on Average Weekly Costs – Data Source Power BI at 30/06/2024.**

**COST**

**2019/20 2020/21 2021/22 2022/23 2023/24 M10 23/24 M1 24/25 M2 24/25 M3 24/25**

	Average	Average	Average	Average	Average	6 mth ago	3 mth ago	2 mth ago	1 mth ago	Trend Line	Current	1Y Change	1Y % Change	% Change in 5Y
Nursing	£ 854	£ 882	£ 912	£ 961	£ 1,034	£ 1,045	£ 1,059	£ 1,058	£ 1,064		£ 1,064	↑ 30	↑ 3%	↑ 25%
Residential	£ 1,152	£ 1,204	£ 1,259	£ 1,338	£ 1,450	£ 1,465	£ 1,488	£ 1,494	£ 1,491		£ 1,491	↑ 41	↑ 3%	↑ 29%
Extra Care Housing	£ 233	£ 232	£ 231	£ 229	£ 253	£ 246	£ 266	£ 268	£ 267		£ 267	↑ 14	↑ 6%	↑ 15%
Supported Accom.	£ 746	£ 850	£ 918	£ 1,036	£ 1,178	£ 1,181	£ 1,281	£ 1,292	£ 1,285		£ 1,285	↑ 107	↑ 9%	↑ 72%
Supported Living	£ 292	£ 297	£ 291	£ 315	£ 337	£ 328	£ 334	£ 335	£ 333		£ 333	↓ -4	↓ -1%	↑ 14%
Homecare	£ 237	£ 271	£ 289	£ 320	£ 369	£ 377	£ 395	£ 391	£ 392		£ 392	↑ 23	↑ 6%	↑ 65%
Shared Lives	£ 277	£ 290	£ 306	£ 313	£ 285	£ 277	£ 289	£ 281	£ 279		£ 279	↓ -6	↓ -2%	↑ 1%
Direct Payments	£ 334	£ 360	£ 351	£ 372	£ 405	£ 405	£ 422	£ 417	£ 419		£ 419	↑ 14	↑ 3%	↑ 25%
Day Services	£ 184	£ 193	£ 211	£ 238	£ 252	£ 255	£ 280	£ 281	£ 283		£ 283	↑ 31	↑ 12%	↑ 54%
Respite	£ 292	£ 323	£ 339	£ 373	£ 405	£ 416	£ 431	£ 448	£ 428		£ 428	↑ 23	↑ 6%	↑ 47%
Supplies and Services to SU	£ 274	£ 355	£ 352	£ 245	£ 176	£ 167	£ 170	£ 185	£ 192		£ 192	↑ 16	↑ 9%	↓ -30%
<b>Overall Average Per SU</b>	<b>£ 586</b>	<b>£ 614</b>	<b>£ 634</b>	<b>£ 682</b>	<b>£ 747</b>	£ 754	<b>£ 775</b>	<b>£ 776</b>	<b>£ 772</b>		<b>£ 772</b>	↑ 25	↑ 3%	↑ 32%

SU = servicer user

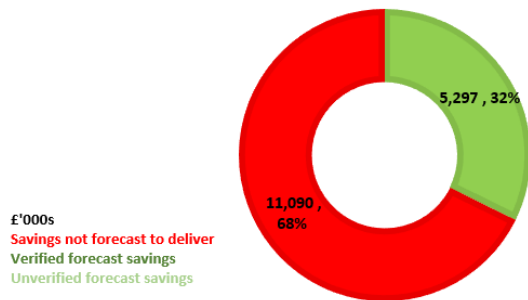
Table 9 shows trends on average weekly costs by care placements showing average for each year since 2019/20 through to 2023/24, then more recently looks at six months and then monthly in last quarter. The trendline graph shows over this period the high point (in red) and low point (in green). Inflationary factors such as the impact of the real living wage and market sustainability will have a direct impact on cost. Cost increases in areas such as supported accommodation which has increased from £746 average in 2019/20 by 72% to a £1285 average last month, suggest that complexity of care needs is another determinant in average costs.

## Savings Delivery

Adult Social Care (ASC) has a £16.4 million savings target (including £10.9m set for the 24/25 budget and the remaining savings which were undelivered and brought forward from 2023/24). The Transformation Programme has recently been re-baselined and has a 2024/25 target of £6.5 million to achieve. A further £4.4 million of 24/25 savings remains to be identified outside of the programme.

### Adults, Community & Public Health P3

FORECAST POSITION – VERIFIED, UNVERIFIED AND FORECAST UNDER-DELIVERY



Adults, Community & Public Health					
BRAG	No. of Items	Plan £'000	Forecast £'000	Of Which Verified £'000	Variance £'000
Blue	-	-	-	-	-
Green	10	3,542	5,097	-	1,556
Amber	1	357	200	-	(157)
Red	17	12,488	-	-	(12,488)
<b>Total</b>	<b>28</b>	<b>16,387</b>	<b>5,297</b>	-	<b>(11,090)</b>

**Commentary:**

- There are 28 savings lines in the Adults, Community & Public Health Directorate, with a total target of £16.4m
- The position reflects the £6.467m current ASC Transformation Programme's baselined savings target and forecast
- A series of plans to address the residual gap are in development, with a number currently in a "Test and Learn" phase, to validate some of the underpinning assumptions.

**To Note:**

- £104k saving for Concorde Lodge: the centre has now closed, awaiting Finance validation that this saving has been secured and delivered.
- £400k saving for Reviews: ASC data, to date, indicates achievement of £149k saving, awaiting Finance validation.

**Movement from previous month:**

- The forecast savings have reduced due to slippage on programme delivery of £1.1m which may be recouped later in the year.

## Section B: Risks and Opportunities

Below are the potential risks currently identified by Adult Social Care in respect of 2024/25 targets for the service.

						<b>TOTAL NET RISK / (OPPORTUNITY)</b>		<b>7,846</b>
<b>Division</b>	<b>Service</b>	<b>CC</b>	<b>Risk or Opportunity</b>	<b>Description</b>	<b>Linked to Top-4 Programme?</b>	<b>Risk / (Opportunity) £'000</b>	<b>Likelihood</b>	<b>Net Risk / Opportunity £'000</b>
Adults and Communities	Adult Social Care	Various	Risk	<b>Transitions overspend</b> - there is a risk of significant unbudgeted costs falling on ASC in relation to young people transitioning to ASC from Children's Services and a failure to realise budgeted savings as agreed by Council of c£1.14m	Yes - Adults	1,140	High Likelihood - Risk is very likely to come to bear, mitigations are being reviewed but not yet clear)	855
Adults and Communities	Adult Social Care	Various	Risk	<b>Savings non achievement</b> leading to a forecast overspend	Yes - Adults	3,500	Medium Likelihood - Risk is likely to come to bear, mitigations are in place, but may require further clarifications and actions to deliver.	1,750
Adults and Communities	Adult Social Care	Various	Risk	<b>Adult purchasing pressures</b> are not contained leading to a significant budget overspend. Forecast includes a £17m overspend currently. This may rise over winter / and be related to hospital pressures	Yes - Adults	5,000	High Likelihood - Risk is very likely to come to bear, mitigations are being reviewed but not yet clear)	3,750
Adults and Communities	Adult Social Care	Various	Risk	<b>Target Operating Model</b> is implemented and underspends in the P3 forecast on employees are removed as vacancies are filled	Yes - Adults	2,981	Medium Likelihood - Risk is likely to come to bear, mitigations are in place, but may require further clarifications and actions to deliver.	1,491

## Section C: Capital

<b>Approved Budget</b>	<b>Revised Budget</b>	<b>Expenditure to Date</b>	<b>Forecast Outturn</b>	<b>Outturn Variance</b>
<b>£2.0m</b>	<b>£2.0m</b>	<b>£0.002m</b>	<b>£2.0m</b>	<b>£0.0m</b>

Gross Expenditure by Programme		Current Year (FY2024) - Period 3				Performance to budget	
Ref	Scheme	Budget	Expenditure to Date	Forecast	Variance	Expenditure to date	Forecast
		£000s				%	
Adult Social Care							
PE06B	Adult Social Care – Better Lives at Home Programme	2,038	2	2,038	0	0%	100%
<b>Total Adult Social Care</b>		<b>2,038</b>	<b>2</b>	<b>2,038</b>	<b>0</b>	<b>0%</b>	<b>100%</b>

### Key Messages:

There are no significant variances to report on Adult Social Care capital programme with programme expected to be on budget.